

Budget

2014/2017



Wyre Forest
District Council

Wyre Forest District Council

Budget 2014/2017

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Wyre Forest District Council

Budget 2014/2017

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

| SERVICE | 2013/14 | | 2014/15 | | | 2015/16 | | | 2016/17 | | |
|--|------------------------|-----------------------|--------------------------|----------------|-------------------|--------------------------|----------------|-------------------|--------------------------|----------------|-------------------|
| | Original Estimate £ | Revised Estimate £ | At Nov.13 Prices £ | Inflation £ | TOTAL £ | At Nov.13 Prices £ | Inflation £ | TOTAL £ | At Nov.13 Prices £ | Inflation £ | TOTAL £ |
| CHIEF EXECUTIVE | 5,383,470 | 5,768,760 | 5,515,760 | 82,920 | 5,598,680 | 5,070,920 | 165,350 | 5,236,270 | 5,105,590 | 266,430 | 5,372,020 |
| COMMUNITY WELL-BEING AND ENVIRONMENT | 6,368,170 | 6,427,690 | 5,885,270 | 115,190 | 6,000,460 | 5,728,310 | 225,760 | 5,954,070 | 4,761,820 | 276,760 | 5,038,580 |
| ECONOMIC PROSPERITY AND PLACE | 2,322,950 | 1,992,600 | 1,190,380 | 36,980 | 1,227,360 | 832,150 | 82,040 | 914,190 | 820,510 | 125,650 | 946,160 |
| LESS: CAPITAL ACCOUNT | 14,074,590 | 14,189,050 | 12,591,410 | 235,090 | 12,826,500 | 11,631,380 | 473,150 | 12,104,530 | 10,687,920 | 668,840 | 11,356,760 |
| INTEREST RECEIVED | (1,131,050) | (1,465,290) | (1,060,520) | 870 | (1,059,650) | (732,850) | 1,770 | (731,080) | (389,290) | 2,720 | (386,570) |
| TOTAL NET EXPENDITURE ON SERVICES | 12,809,220 | 12,560,830 | 11,401,290 | 235,960 | 11,637,250 | 10,789,150 | 474,920 | 11,264,070 | 10,178,210 | 671,560 | 10,849,770 |
| LESS: CONTRIBUTION (FROM) TO RESERVES | (524,300) | (275,910) | | | 104,370 | | | (255,430) | | | (222,880) |
| NET BUDGET REQUIREMENT | 12,284,920 | 12,284,920 | | | 11,741,620 | | | 11,008,640 | | | 10,626,890 |
| LESS: GOVERNMENT SUPPORT GRANTS | (6,179,120) | (6,179,120) | | | (5,337,340) | | | (4,499,870) | | | (4,152,000) |
| HOMELESSNESS PREVENTION GRANT | (108,650) | (108,650) | | | (107,030) | | | (106,990) | | | 0 |
| COMMUNITY RIGHT TO BID/CHALLENGE | (16,400) | (16,400) | | | (16,400) | | | 0 | | | 0 |
| COLLECTION FUND SURPLUS | 0 | 0 | | | (50,000) | | | (50,000) | | | 0 |
| COUNCIL TAX TRANSITIONAL GRANT | (28,630) | (28,630) | | | 0 | | | 0 | | | 0 |
| GENERAL EXPENSES - COUNCIL TAX INCOME | 5,952,120 | 5,952,120 | | | 6,230,850 | | | 6,351,780 | | | 6,474,890 |
| COUNCIL TAX LEVY | | 197.62 | | | 201.45 | | | 205.36 | | | 209.34 |
| COUNCIL TAX BASE | | 30,119 | | | 30,930 | | | 30,930 | | | 30,930 |

£

DETAILS OF COUNCIL TAX

1. Band D Council Tax

| | 2013/2014 | 2014/2015 |
|---|-----------------|-----------------|
| | £ | £ |
| Worcestershire County Council | 1,039.06 | 1,059.22 |
| The Office of the Police and Crime Commissioner for West Mercia | 178.72 | 182.28 |
| Hereford & Worcester Fire and Rescue Authority | 73.64 | 75.06 |
| Wyre Forest District Council | 197.62 | 201.45 |
| Council Tax prior to addition of Parish / Town Council Precepts (see page 7) | 1,489.04 | 1,518.01 |
| (Total of (A), (B), (C) and (D) below) | | |

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire and Rescue Authority and (D) Wyre Forest District Council.

(A) WORCESTERSHIRE COUNTY COUNCIL

| | Net Expenditure | |
|---|------------------|------------------|
| | 2013/2014 | 2014/2015 |
| | £M | £M |
| Adult Services and Health | 150.9 | 145.6 |
| Children's Services | 77.4 | 77.1 |
| Business, Environment and Community Resources | 76.7 | 74.0 |
| Use of Earmarked Reserves | 36.0 | 35.4 |
| Council Tax Freeze Grant | (1.1) | 0.0 |
| Council Tax Transitional Grant | (2.2) | 0.0 |
| | (0.7) | 0.0 |
| Total Cost of Services | 337.0 | 332.1 |
| Contribution to / (Use of) General Reserves | (2.2) | 2.3 |
| NET BUDGET REQUIREMENT | 334.8 | 334.4 |
| DEDUCT: | | |
| Surplus on Previous Year's Collection | (0.6) | (1.8) |
| Revenue Support Grant & Business Rates | (138.8) | (128.7) |
| TOTAL | 195.4 | 203.9 |
| Tax Base | 188,044 | 192,521 |
| BAND D COUNCIL TAX (A) | £1,039.06 | £1,059.22 |

DETAILS OF COUNCIL TAX

(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA

| | Net Expenditure | |
|--|--------------------|--------------------|
| | 2013/2014 £M | 2014/2015 £M |
| Gross Expenditure | 212.5 | 210.9 |
| Income | (3.7) | (5.4) |
| Police Grants | (1.5) | (0.5) |
| Less: Use of General Reserves | (3.5) | (2.8) |
| NET BUDGET REQUIREMENT | 203.8 | 202.2 |
| DEDUCT: | | |
| Surplus of Previous Year's Collection | (0.1) | (0.6) |
| Police Grant | (73.7) | (71.1) |
| Revenue Support Grant & Business Rates | (47.5) | (45.2) |
| Council Tax Support Grant | (9.2) | (9.2) |
| Council Tax Freeze Grant | (2.8) | (2.8) |
| TOTAL | 70.5 | 73.3 |
| Tax Base | 394,801 | 402,244 |
| BAND D COUNCIL TAX (B) | £178.72 | £182.28 |

(C) HEREFORD AND WORCESTER FIRE AND RESCUE AUTHORITY

| | Net Expenditure | |
|---|-------------------|-------------------|
| | 2013/2014 £M | 2014/2015 £M |
| Employees (including Pension Costs) | 22.7 | 22.6 |
| Running Costs | 7.4 | 7.3 |
| Capital Financing | 2.5 | 2.8 |
| Income | (0.1) | (0.1) |
| Core Budget | 32.5 | 32.6 |
| Special Grants | (1.5) | (1.3) |
| GROSS EXPENDITURE | 31.0 | 31.3 |
| DEDUCT: | | |
| Revenue Support Grant | (7.5) | (6.7) |
| Business Rate Top Up Grant | (2.7) | (2.8) |
| Share of Local Business Rates & s31 Grant | (2.2) | (2.4) |
| Deficits / (Surpluses) on Collection Fund | 0.0 | (0.1) |
| TOTAL | 18.6 | 19.3 |
| Tax Base | 252,304 | 257,463 |
| BAND D COUNCIL TAX (C) | £73.64 | £75.06 |

DETAILS OF COUNCIL TAX

(D) WYRE FOREST DISTRICT COUNCIL

| | Net Expenditure | |
|--|------------------------|--------------------|
| | 2013/2014 | 2014/2015 |
| | £'000s | £'000s |
| Waste Collection | 1,742 | 1,738 |
| Recreation | 3,346 | 3,179 |
| Highways Cleansing and Parking Facilities | 768 | 767 |
| General Cultural and Commercial Services | 522 | 216 |
| Environmental Health and Community Safety | 768 | 684 |
| Housing and Welfare | 1,015 | 913 |
| Council Tax, Housing Benefits and Financial Services | 1,284 | 1,289 |
| Planning and Building Control | 7 | (481) |
| Property, Economic Development and Tourism | 515 | 424 |
| Corporate Activities | 4,222 | 4,097 |
| Less: Capital Account / Interest Received | (1,628) | (1,189) |
| Net Expenditure on Services | 12,561 | 11,637 |
| Contribution to / (Use of) General Reserves | (276) | 104 |
| BUDGET REQUIREMENT | 12,285 | 11,741 |
| DEDUCT: | | |
| Collection Fund Surplus | (0) | (50) |
| Government Support Grants | (6,179) | (5,337) |
| Council Tax Transitional Grant | (29) | (0) |
| Community Right to Bid / Challenge | (16) | (16) |
| Homelessness Prevention Grants | (109) | (107) |
| TOTAL | 5,952 | 6,231 |
| Tax Base | 30,119 | 30,930 |
| BAND D COUNCIL TAX (D) | £197.62 | £201.45 |

COUNCIL TAX AND OTHER FINANCIAL INFORMATION

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,518.01 in respect of the year commencing 1st April, 2014. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

| Parish / Town Council | Tax Base | Parish Precept £ | Council Tax (Band D) | | |
|---|---------------|---------------------|----------------------|-------------|------------|
| | | | Base £ | Parish £ | Total £ |
| Upper Arley | 318 | 15,143 | 1,518.01 | 47.62 | 1,565.63 |
| Bewdley | 3,403 | 87,491 | 1,518.01 | 25.71 | 1,543.72 |
| Broome | 178 | 2,300 | 1,518.01 | 12.92 | 1,530.93 |
| Chaddesley Corbett | 690 | 22,570 | 1,518.01 | 32.71 | 1,550.72 |
| Churchill & Blakedown | 738 | 23,321 | 1,518.01 | 31.60 | 1,549.61 |
| Town of Kidderminster (Chartered Trustees) | 15,647 | 65,717 | 1,518.01 | 4.20 | 1,522.21 |
| Kidderminster Foreign | 368 | 8,307 | 1,518.01 | 22.57 | 1,540.58 |
| Ribbesford | 151 | 0 | 1,518.01 | 0.00 | 1,518.01 |
| Rock | 1,158 | 24,850 | 1,518.01 | 21.46 | 1,539.47 |
| Rushock | 75 | 2,050 | 1,518.01 | 27.33 | 1,545.34 |
| Stone | 241 | 6,150 | 1,518.01 | 25.52 | 1,543.53 |
| Stourport-on-Severn | 6,394 | 167,010 | 1,518.01 | 26.12 | 1,544.13 |
| Wolverley & Cookley | 1,569 | 37,876 | 1,518.01 | 24.14 | 1,542.15 |
| Total | 30,930 | 462,785 | | | |

Financial Strategy

2014/2017

WYRE FOREST DISTRICT COUNCIL

COUNCIL 26th FEBRUARY 2014

FINANCIAL STRATEGY REPORT 2014-17

The full Strategy Report can be found on the Council's Website by using the following link:

http://www.wyreforest.gov.uk/council/docs/doc48860_20140226_council_agenda.pdf

EXTRACT FROM SECTION 2: RECOMMENDATIONS

Following Council approval of the Medium Term Financial Strategy 2014-17 on 27th November 2013, ***CABINET RECOMMENDS TO COUNCIL:***

2.1 FEES AND CHARGES

2.1.1 **APPROVAL** of the updated fees and charges as attached in Appendix 1, in respect of Control of Dogs to replace those approved by Council on the 27th November 2013.

2.2 THREE YEAR BUDGET, CAPITAL PROGRAMME AND POLICY FRAMEWORK 2014-17

2.2.1 **APPROVAL** of the updates to the Medium Term Finance Strategy 2014-17 as approved by Council in November 2013, as set out in the Cabinet report of the 21st January 2014.

2.2.2 **APPROVAL** of the Base Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as set out in Appendices to the Cabinet Report on the 21st January 2014, further amended to incorporate all approved Cabinet Proposals and final amendments detailed in this report. The revised Capital Programme for approval is contained in Appendix 2 (Parts 1 and 2); updated Prudential Indicators are also presented in the separate Treasury Management report on this agenda. In doing so, Capital Budgets for 2014-17 are approved.

2.2.3 **APPROVAL** that the first £338,000 of the Right to Buy (RTB) receipts in 2014/15 be allocated to Disabled Facilities Grants (to a maximum Capital budget of £800,000). Any subsequent RTB Capital Receipts be allocated to general capital reserves. That the allocation of future years' RTB receipts will be considered in future budget setting processes.

2.2.4 **APPROVAL** that the initial £1m funding allocated for the Local Authority Mortgage Scheme be removed from the Capital Programme given the launch of the Government's Help to Buy Scheme and withdrawal of the Lloyds Banking Group from this initiative.

- 2.2.5 **APPROVES** that any Final Account savings arising from 2013-17 over and above the target allowed for in the Council's Finance Strategy, together with surplus Earmarked Reserves, be allocated by the Chief Financial Officer in consultation with the Leader.
- 2.2.6 **The General Fund Revenue Budget be APPROVED including updated CABINET PROPOSALS (Appendix 3) and updated FEES AND CHARGES (Appendix 1) and related amendments** as set out in paragraph 5 of this report.

2.3 **COUNCIL TAX**

- 2.3.1 **RECOMMENDS** a Council Tax for Wyre Forest District Council on a Band D Property of £201.45 for 2014-15 (£197.62 2013-14) which represents a 1.94% increase on Council Tax from 2013-14.
- 2.3.2 **RECOMMENDS** a provisional Council Tax on a Band D Property in 2015-16 of £205.36 and £209.34 in 2016-17, an increase of 1.94 % per annum over 2014-15.
- 2.3.3 **APPROVES** the discount for dwellings in Class C prescribed by the Council Tax (Prescribed Classes of Dwelling) (England) Regulations 2003 No 3011 shall, with effect from 1 April 2014, be one hundred per cent for the first calendar month and zero per cent thereafter, with any occupation for any period of less than 6 weeks being ignored. The period for which any discount under Class C applied to a dwelling immediately before 1 April 2014 shall count towards the period of one calendar month in awarding any discount for the period commencing on 1 April 2014.

2.4 **MEMBER ALLOWANCES**

- 2.4.1 **HAVE REGARD** to the conclusions and recommendations of the Independent Review Panel (IRP) in making any amendments to the Members' Allowances Scheme for 2014-15;
- 2.4.2 **DECIDE** to maintain the scheme of allowances set out in Appendix 4 – Part 2, for the financial year 2014-15, with the omission of the allowances for the Strategic Review Committee as this committee operates only in the 2013-14 municipal year;
- 2.4.3 **DECIDE** to withdraw from the joint Worcestershire Independent Remuneration panel.
- 2.4.4 **AUTHORISE** the Solicitor to the Council to amend the Constitution as appropriate to give effect to the Council's decisions, including the constitution of a new IRP to advise on the future scheme of allowances.

2.5 **RECOMMEND THAT COUNCIL NOTE:**

- 2.5.1 The Chief Financial Officer's opinion on the budget proposals, recommended by the Cabinet on 18th February 2014, as detailed in Appendix 5 of this report.

EXTRACT FROM SECTION 4: KEY ISSUES

- 4.5 The overall financial implications of the Cabinet Proposals approved by Council on the 27th November 2013 are shown in Appendix 3. These are updated to remove the first item on the Single Local Growth Fund as reported in January 2014 and further revisions as detailed below:
- 4.5.1 Firstly, the internal option for the reform of Revenues, Benefits and Customer Services has been confirmed in preference to the outsourcing to Civica. The savings for 2014-15 have been updated to reflect £96,950 savings and £213,850 for 2015-16 and beyond to align with the realistic transformation timetable as published in the recent consultation document.
 - 4.5.2 Secondly, as part of the Wyre Forest Forward Transformation Programme, the Council's Appointments Panel will commission external advice to inform a review of the structure of the Council's Leadership team. The Appointments Panel will consider the external advice and report to Council, with a view for the implementation of any changes in Spring 2015.
 - 4.5.3 Thirdly, the Community Leadership Fund of £1,000 per Member is continued for a further two years. It is felt that this Leadership fund can be effectively deployed by elected members to support grass-roots projects at a time of significant funding reductions. This will result in an additional £42k in 2014-15 and £33k in 2015-16 following a reduction in councillor numbers that will occur in May 2015.
 - 4.5.4 Finally, following consideration of the December 2013 report of the Independent Remuneration Panel and having given due regard to the report recommendations, that the Member Allowances are frozen for 2014-15 on current terms, with the omission of the Strategic Review Committee as this committee operates only in the 2013-14 municipal year.

EXTRACT FROM SECTION 5: FINANCIAL IMPLICATIONS

- 5.1 The Cabinet Proposals previously approved by Council on 27th November 2013 have now been supplemented and revised where appropriate, and a new schedule is shown in Appendix 3.
- 5.2 The following table demonstrates the updated position for the Council when all the revisions included in this report are incorporated into the Base Budget. The Council is forecast to hold a balance of £1,518k at the end of 2016-17 see reserves table in 5.4).

| | Revised 2013-14 £ | 2014-15 £ | 2015-16 £ | 2016-17 £ |
|---|----------------------------------|----------------------|----------------------|----------------------|
| Total Net Expenditure on Services | 12,560,830 | 12,320,590 | 12,390,310 | 12,295,510 |
| Less | | | | |
| Cabinet Proposals approved at Council as updated | 0 | (683,340) | (1,126,240) | (1,445,740) |
| Net Expenditure | 12,560,830 | 11,637,250 | 11,264,070 | 10,849,770 |
| Contribution (from)/to Reserves | (275,910) | 104,370 | (255,430) | (222,880) |
| Net Budget Requirement | 12,284,920 | 11,741,620 | 11,008,640 | 10,626,890 |
| Less | | | | |
| Government Support Grants | 6,179,120 | 5,337,340 | 4,499,870 | 4,152,000 |
| Homelessness Prevention Grant | 108,650 | 107,030 | 106,990 | 0 |
| Community Right to Bid/Challenge | 16,400 | 16,400 | 0 | 0 |
| Collection Fund Surplus | 0 | 50,000 | 50,000 | 0 |
| Council Tax Transitional Grant | 28,630 | 0 | 0 | 0 |
| Council Tax Income | 5,952,120 | 6,230,850 | 6,351,780 | 6,474,890 |
| WFDC Council Tax @ just under 2% increase 2014-15 onwards | 197.62 | 201.45 | 205.36 | 209.34 |

5.3 The final Government Grant figures were published on 5th February 2014; they were very close to the Provisional Settlement. The table below identifies the final position in relation to total Government grant. The table includes all specific grants such as the Council Tax Freeze Grant, and Homelessness Prevention Grants. The total funding position is £2,420 worse than originally predicted for the Strategy overall, in the November 2013 Council report.

| Year | Value of Government Support Assumed £ | Value of Government Support Finance Settlement | Variance to Assumption | Year on Year Decrease based on Finance Settlement Figures | |
|---------|--|--|------------------------|---|-------|
| | | £ | £ | £ | % |
| 2013-14 | 6,287,770 | 6,287,770 | | | |
| 2014-15 | 5,440,650 | 5,444,370 | | 843,400 | 13.41 |
| 2015-16 | 4,613,000 | 4,606,860 | | 837,510 | 15.38 |
| 2016-17 | 4,152,000 | No figure | | 454,860 | 9.87 |
| | Total Variance | Less Grant | 2,420 | | |

5.4 Reserves available as part of the three year financial strategy are as follows:

| Reserves Statement | 2013-14 £'000 | 2014-15 £'000 | 2015-16 £'000 | 2016-17 £'000 |
|---------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Reserves as at 1st April | 2,168 | 1,892 | 1,996 | 1,741 |
| Contribution (from)/to Reserves | (276) | 104 | (255) | (223) |
| Reserves as at 31st March | 1,892 | 1,996 | 1,741 | 1,518 |

5.5 The recommendation to maintain the existing scheme of Members' Allowances is within budget.

WYRE FOREST DISTRICT COUNCIL
CABINET PROPOSALS 2014/2015 ONWARDS

| Cost Centre | ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL | KEY | CHANGE IN RESOURCES | | | |
|---|--|---------------|-----------------------------|---------------------------------------|-------------------------------|-------------------------------|
| | | | 2014/15 £ | 2015/16 £ | 2016/17 £ | After 31/03/2017 £ |
| SECURING THE ECONOMIC PROSPERITY OF THE DISTRICT | | | | | | |
| R800 | Redevelopment of Council Assets for Housing / Major Investment Fund Redevelopment of some of the Council's assets for housing and production of more income by creating a major investment fund. | C R S | - - - | 5,000,000 39,000 CR - | - 71,500 CR - | - 71,500 CR - |
| R686 | Homelessness Additional funding for strategic housing services. | C R S | - 90,000 - | - 90,000 - | - 90,000 - | - 90,000 - |
| DELIVERING TOGETHER, WITH LESS | | | | | | |
| Various | External Income Raise external income by a variety of business cases | C R S | - 42,000 CR - | - 70,000 CR - | - 90,000 CR - | - 90,000 CR - |
| Various | WFF further tranche of savings As part of the Wyre Forest Forward Transformation Programme, the Council's Appointments Panel will commission external advice to inform a review of the structure of the Council's Leadership team. The Appointments Panel will consider the external advice and report to Council, with a view for the implementation of any changes in Spring 2015. *(Staffing Implications TBC) | C R S* | - 300,000 CR 12 CR | - 350,000 CR 14 CR | - 500,000 CR 20 CR | - 500,000 CR 20 CR |
| R310 R320 R325 R295 R299 | Internal Reform of Revenues, Benefits and Customer Services To reform the service to improve the service to the customer, drive out efficiencies and reduce costs. | C R S | - 96,950 CR - | - 213,850 CR - | - 213,850 CR - | - 213,850 CR - |
| R637 R638 | Shared Services Reduce funding for existing shared services in particular Worcestershire Regulatory Services. | C R S | - 37,000 CR - | - 75,000 CR - | - 112,000 CR - | - 112,000 CR - |
| Various | Costs of Property Reduce the cost of property the Council occupies. ** (Capital Costs TBC) | C** R S | - 95,000 CR 3.5 CR | - 145,000 CR 7 CR | - 172,000 CR 7 CR | - 172,000 CR 7 CR |
| Various | Staff Terms and Conditions This proposal involves savings from staff pay | C R S | - 110,000 CR - | - 192,000 CR - | - 197,000 CR - | - 201,000 CR - |
| IMPROVING COMMUNITY WELL-BEING | | | | | | |
| R216 | Kidderminster Town Hall A more commercial approach to managing and operating the Town Hall. | C R S | - - - | - 25,000 CR - | - 35,000 CR - | - 50,000 CR - |
| R095 R160 | Community Asset Transfers for Sport and Play Facilities Stop providing subsidy for playing pitches including bowling greens. Consider transfer or responsibility for maintaining them to sports clubs or community groups, or radically reduce maintenance on them. Strategy for Paddling pool sustainability. | C R S | - 85,000 CR 1.75 CR | - 85,000 CR 1.75 CR | - 85,000 CR 1.75 CR | - 85,000 CR 1.75 CR |
| R175, R050 R055, R075 R123, R125 | Arts, Events, Sport and Leisure Development Develop a strategy for the future sustainability of Arts, Play, Sports and Events *(Staffing Implications TBC) | C R S* | - 10,000 CR - | - 15,000 CR - | - 20,000 CR - | - 20,000 CR - |
| R035 | Public Conveniences Reduce the cost of public conveniences. This would include replacing WFDC provision with 'community toilet schemes', and closure of some less well-used sites | C R S | - 39,390 CR 1 CR | - 39,390 CR 1 CR | - 39,390 CR 1 CR | - 39,390 CR 1 CR |
| R720 | Continue Community Leadership Fund Continue a fund of £1,000 per Member for 2014/15 and 2015/16. Note, £33k in 2015/16 following a reduction in councillor numbers that will occur in May 2015. | C R S | - 42,000 - | - 33,000 - | - - - | - - - |
| | TOTALS | C R S | - 683,340 CR 18.25 CR | 5,000,000 1,126,240 CR 23.75 CR | - 1,445,740 CR 29.75 CR | - 1,464,740 CR 29.75 CR |

KEY - Changes in Resources

- C Capital
- R Revenue
- S Staffing - Stated in FTEs

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

| | | |
|------|--------------------------------------|---------------------------|
| S11 | Community Well-Being and Environment | (The Service Division) |
| P001 | Waste Collection | (The Programme Area) |
| A001 | Collection of Domestic Waste | (The Activity) |
| R001 | Waste Transfer Station | (The Revenue Cost Centre) |
| R002 | Domestic Waste | (The Revenue Cost Centre) |

CHIEF EXECUTIVE - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A170 TOWN HALL, KIDDERMINSTER | 256,170 | 259,710 | 257,510 | 229,450 | 224,520 |
| A190 CIVIC CENTRE, STOURPORT | 0 | 0 | 0 | 0 | 0 |
| A195 LOAD STREET, BEWDLEY | (100) | 0 | 0 | 0 | 0 |
| A200 TOWN HALL, BEWDLEY | 23,650 | 21,020 | 20,670 | 21,180 | 21,790 |
| A205 COVENTRY STREET, KIDDERMINSTER | 0 | 0 | 0 | 0 | 0 |
| A216 WYRE FOREST HOUSE | 23,470 | (490) | (47,400) | (97,600) | (120,100) |
| A217 NON DISTRIBUTABLE COSTS | 97,440 | 198,740 | 88,300 | 89,800 | 91,390 |
| | 400,630 | 478,980 | 319,080 | 242,830 | 217,600 |
| P095 FINANCIAL SERVICES ADMINISTRATION | | | | | |
| A265 FINANCIAL SERVICES ADMINISTRATION | (3,920) | 0 | (430) | (760) | (1,720) |
| | (3,920) | 0 | (430) | (760) | (1,720) |
| P100 REVENUES | | | | | |
| A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES | 677,750 | 714,940 | 692,960 | 691,400 | 717,050 |
| | 677,750 | 714,940 | 692,960 | 691,400 | 717,050 |
| P105 HOUSING BENEFITS/WELFARE | | | | | |
| A280 BENEFIT PAYMENTS | (191,400) | (125,000) | (110,000) | (110,000) | (110,000) |
| A285 BENEFITS ADMINISTRATION | 855,920 | 692,880 | 705,610 | 691,550 | 755,810 |
| | 664,520 | 567,880 | 595,610 | 581,550 | 645,810 |
| P110 FINANCIAL SERVICES CORPORATE COSTS | | | | | |
| A294 FINANCIAL SERVICES CORPORATE COSTS | 1,854,590 | 1,927,820 | 2,281,220 | 2,194,870 | 2,448,910 |
| | 1,854,590 | 1,927,820 | 2,281,220 | 2,194,870 | 2,448,910 |
| P115 MEMBER ACTIVITIES | | | | | |
| A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES | 13,080 | 11,890 | 12,360 | 12,360 | 12,360 |
| A310 OTHER MEMBERS' ALLOWANCES | 300,120 | 307,100 | 295,290 | 253,190 | 248,390 |
| A315 MEMBER SERVICES | 213,440 | 233,470 | 239,410 | 237,470 | 240,250 |
| | 526,640 | 552,460 | 547,060 | 503,020 | 501,000 |
| P130 HUMAN RESOURCES | | | | | |
| A320 HUMAN RESOURCES ADMINISTRATION | (2,310) | 1,330 | 1,230 | 1,170 | 1,180 |
| A330 TRAINING OF EMPLOYEES | 0 | 0 | 0 | 0 | 0 |
| | (2,310) | 1,330 | 1,230 | 1,170 | 1,180 |
| P131 WORCESTERSHIRE HUB | | | | | |
| A260 WORCESTERSHIRE HUB | (59,780) | 26,970 | 10,180 | 35,120 | 35,790 |
| | (59,780) | 26,970 | 10,180 | 35,120 | 35,790 |
| P133 ADMINISTRATIVE SERVICES | | | | | |
| A264 ADMINISTRATIVE SERVICES | (3,830) | 0 | (10,190) | (20,770) | (20,770) |
| | (3,830) | 0 | (10,190) | (20,770) | (20,770) |
| P135 COMMON SERVICES | | | | | |
| A335 COMPUTER SERVICES | (11,930) | 1,510 | (87,170) | (117,380) | (123,540) |
| A340 COMMUNICATIONS | (250) | 0 | 0 | (3,500) | (3,500) |
| A341 PRINT MANAGEMENT | 0 | 0 | 0 | 0 | 0 |
| A342 HOME WORKING | 0 | 0 | 0 | 0 | 0 |
| | (12,180) | 1,510 | (87,170) | (120,880) | (127,040) |
| | | | | | |

CHIEF EXECUTIVE - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P136 ELECTIONS AND ELECTORAL REGISTRATION | | | | | |
| A345 ELECTIONS AND ELECTORAL REGISTRATION | 207,880 | 181,590 | 252,460 | 268,390 | 258,060 |
| | 207,880 | 181,590 | 252,460 | 268,390 | 258,060 |
| P137 COMMITTEE ADMINISTRATION | | | | | |
| A350 COMMITTEE ADMINISTRATION | 365,010 | 330,150 | 311,720 | 306,090 | 314,190 |
| | 365,010 | 330,150 | 311,720 | 306,090 | 314,190 |
| P140 LEGAL SERVICES ADMINISTRATION | | | | | |
| A360 LEGAL SERVICES ADMINISTRATION | (199,880) | (1,460) | (8,890) | (8,830) | (8,920) |
| | (199,880) | (1,460) | (8,890) | (8,830) | (8,920) |
| P142 CORPORATE COSTS | | | | | |
| A370 LICENCE FEES | 800 | 800 | 800 | 800 | 800 |
| | 800 | 800 | 800 | 800 | 800 |
| P205 CHIEF EXECUTIVE | | | | | |
| A480 CHIEF EXECUTIVE | 159,940 | (9,490) | 6,950 | 5,810 | 5,830 |
| | 159,940 | (9,490) | 6,950 | 5,810 | 5,830 |
| P233 CORPORATE COSTS | | | | | |
| A505 CORPORATE MANAGEMENT EXPENSES | 999,960 | 890,920 | 855,510 | 835,570 | 853,500 |
| A510 CORPORATE COSTS | (313,000) | (17,890) | (312,250) | (420,640) | (614,260) |
| | 686,960 | 873,030 | 543,260 | 414,930 | 239,240 |
| P235 PARTNERSHIPS AND EQUALITIES | | | | | |
| A501 WYRE FOREST MATTERS | 0 | 0 | 0 | 0 | 0 |
| A525 EQUALITY AND DIVERSITY | 0 | 0 | 0 | 0 | 0 |
| A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY | 24,690 | 17,990 | 20,550 | 20,760 | 21,930 |
| | 24,690 | 17,990 | 20,550 | 20,760 | 21,930 |
| P240 COMMUNICATIONS | | | | | |
| A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA) | 95,960 | 104,260 | 122,280 | 120,770 | 123,080 |
| | 95,960 | 104,260 | 122,280 | 120,770 | 123,080 |
| Total S6 CHIEF EXECUTIVE | 5,383,470 | 5,768,760 | 5,598,680 | 5,236,270 | 5,372,020 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A170 TOWN HALL, KIDDERMINSTER | | | | | |
| R215 Town Hall, Kidderminster | | | | | |
| R216 Management of Kidderminster Town Hall | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 73,420 | 73,640 | 75,080 | 76,890 | 79,590 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 68,300 | 70,090 | 64,970 | 66,620 | 68,320 |
| Repairs, Alterations & Maintenance of Grounds | 560 | 560 | 560 | 570 | 580 |
| Energy Costs | 37,140 | 41,320 | 43,160 | 39,260 | 40,580 |
| Rents | 7,820 | 7,800 | 6,300 | 6,300 | 7,950 |
| Non-Domestic Rates | 26,770 | 26,740 | 27,540 | 28,370 | 29,220 |
| Water Services | 6,000 | 10,140 | 10,140 | 10,140 | 10,140 |
| Fixtures & Fittings | 2,900 | 4,230 | 3,770 | 3,770 | 3,770 |
| Cleaning & Domestic Supplies | 28,430 | 32,190 | 32,330 | 32,730 | 33,130 |
| Premises Insurance | 15,020 | 12,780 | 15,000 | 16,060 | 16,850 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 160 | 160 | 160 | 160 | 160 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 2,250 | 5,320 | 3,400 | 3,400 | 3,400 |
| Catering | 1,810 | 1,500 | 1,500 | 1,500 | 1,500 |
| Clothing, Uniforms and Laundry | 1,500 | 1,200 | 1,200 | 1,200 | 1,200 |
| Printing, Stationery & General Office Expenses | 4,060 | 4,060 | 5,510 | 5,510 | 5,510 |
| Services | 1,580 | 2,500 | 2,450 | 2,550 | 2,650 |
| Communications & Computing | 1,470 | 1,430 | 1,310 | 1,310 | 1,310 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 0 | 1,500 | 1,500 | 1,500 | 1,500 |
| Other Agencies | 460 | 460 | 460 | 460 | 460 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 440 | 410 | 340 | 350 | 360 |
| Legal Services | 720 | 0 | 0 | 0 | 0 |
| Corporate Support Services | 13,300 | 9,740 | 10,060 | 9,950 | 10,180 |
| Departmental Administrative Expenses | 34,120 | 39,020 | 38,670 | 38,050 | 38,660 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 92,870 | 92,870 | 92,870 | 92,870 | 92,870 |
| GROSS EXPENDITURE | 421,100 | 439,660 | 438,280 | 439,520 | 449,890 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (59,050) | (59,050) | (61,480) | (86,480) | (96,480) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (2,780) | (5,560) |
| Recharges | (105,880) | (114,750) | (119,290) | (120,810) | (123,330) |
| Use of Earmarked Reserve | 0 | (6,150) | 0 | 0 | 0 |
| GROSS INCOME | (164,930) | (179,950) | (180,770) | (210,070) | (225,370) |
| NET EXPENDITURE/(INCOME) | 256,170 | 259,710 | 257,510 | 229,450 | 224,520 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A190 CIVIC CENTRE, STOURPORT | | | | | |
| R220 Civic Centre Stourport | | | | | |
| R221 Management of Stourport Civic Hall | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 0 | 5,890 | 0 | 0 | 0 |
| Repairs, Alterations & Maintenance of Grounds | 0 | 0 | 0 | 0 | 0 |
| Energy Costs | 0 | 6,000 | 0 | 0 | 0 |
| Rents | 0 | 30 | 0 | 0 | 0 |
| Non-Domestic Rates | 0 | 33,920 | 0 | 0 | 0 |
| Water Services | 0 | 2,500 | 0 | 0 | 0 |
| Fixtures & Fittings | 0 | 1,520 | 0 | 0 | 0 |
| Cleaning & Domestic Supplies | 0 | 1,780 | 0 | 0 | 0 |
| Premises Insurance | 0 | 5,250 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Services | 0 | 30 | 0 | 0 | 0 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Agencies | 0 | 360 | 0 | 0 | 0 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 0 | 43,890 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 0 | 101,170 | 0 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | (500) | 0 | 0 | 0 |
| Recharges | 0 | (94,780) | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (5,890) | 0 | 0 | 0 |
| GROSS INCOME | 0 | (101,170) | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A195 LOAD STREET, BEWDLEY | | | | | |
| R222 Load Street Bewdley | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 3,060 | 3,350 | 3,320 | 3,390 | 3,460 |
| Energy Costs | 1,220 | 1,650 | 1,700 | 1,750 | 1,800 |
| Non-Domestic Rates | 2,000 | 1,990 | 2,050 | 2,110 | 2,170 |
| Water Services | 640 | 650 | 650 | 650 | 650 |
| Fixtures & Fittings | 820 | 890 | 770 | 770 | 770 |
| Cleaning & Domestic Supplies | 3,430 | 3,480 | 3,470 | 3,520 | 3,580 |
| Premises Insurance | 240 | 240 | 290 | 310 | 320 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 40 | 0 | 0 | 0 | 0 |
| Communications & Computing | 220 | 270 | 270 | 270 | 270 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 8,070 | 8,070 | 8,070 | 8,070 | 8,090 |
| GROSS EXPENDITURE | 19,740 | 20,590 | 20,590 | 20,840 | 21,110 |
| <u>INCOME</u> | | | | | |
| Recharges | (19,840) | (20,590) | (20,590) | (20,840) | (21,110) |
| GROSS INCOME | (19,840) | (20,590) | (20,590) | (20,840) | (21,110) |
| NET EXPENDITURE/(INCOME) | (100) | 0 | 0 | 0 | 0 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 | 2015/16 | 2016/17 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| | Original £ | Revised £ | Estimate £ | Estimate £ | Estimate £ |
| P065 PROPERTY | | | | | |
| A200 TOWN HALL, BEWDLEY | | | | | |
| R223 Town Hall Bewdley | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 5,840 | 5,670 | 5,710 | 5,900 | 6,110 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 7,360 | 7,040 | 6,930 | 7,120 | 7,320 |
| Energy Costs | 2,940 | 3,110 | 3,200 | 3,300 | 3,400 |
| Non-Domestic Rates | 4,560 | 4,350 | 4,480 | 4,610 | 4,760 |
| Water Services | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Fixtures & Fittings | 100 | 90 | 70 | 70 | 70 |
| Cleaning & Domestic Supplies | 5,010 | 3,320 | 3,350 | 3,390 | 3,420 |
| Premises Insurance | 3,360 | 3,300 | 3,890 | 4,190 | 4,390 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 30 | 30 | 30 | 30 | 30 |
| Communications & Computing | 30 | 30 | 30 | 30 | 30 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 2,470 | 2,320 | 2,400 | 2,380 | 2,430 |
| Departmental Administrative Expenses | 4,570 | 4,540 | 4,410 | 4,370 | 4,410 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 7,610 | 7,610 | 7,610 | 7,610 | 7,610 |
| GROSS EXPENDITURE | 45,080 | 42,610 | 43,310 | 44,200 | 45,180 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (660) | (660) | (660) | (660) | (660) |
| Recharges | (20,770) | (20,930) | (21,980) | (22,360) | (22,730) |
| GROSS INCOME | (21,430) | (21,590) | (22,640) | (23,020) | (23,390) |
| NET EXPENDITURE/(INCOME) | 23,650 | 21,020 | 20,670 | 21,180 | 21,790 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A205 COVENTRY STREET, KIDDERMINSTER | | | | | |
| R224 Coventry Street Kidderminster | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 0 | 4,580 | 0 | 0 | 0 |
| Repairs, Alterations & Maintenance of Grounds | 0 | 0 | 0 | 0 | 0 |
| Energy Costs | 0 | 1,000 | 0 | 0 | 0 |
| Non-Domestic Rates | 0 | 11,660 | 0 | 0 | 0 |
| Water Services | 0 | 180 | 0 | 0 | 0 |
| Fixtures & Fittings | 0 | 1,330 | 0 | 0 | 0 |
| Cleaning & Domestic Supplies | 0 | 500 | 0 | 0 | 0 |
| Premises Insurance | 0 | 1,350 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 0 | 20,600 | 0 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Recharges | 0 | (17,420) | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (3,180) | 0 | 0 | 0 |
| GROSS INCOME | 0 | (20,600) | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 | 2015/16 | 2016/17 |
|---|------------------|------------------|------------------|------------------|--------------------|
| | Original £ | Revised £ | Estimate £ | Estimate £ | Estimate £ |
| P065 PROPERTY | | | | | |
| A216 WYRE FOREST HOUSE | | | | | |
| R251 Wyre Forest House | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 81,840 | 81,040 | 84,050 | 86,640 | 90,350 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 40,950 | 34,250 | 38,280 | 39,240 | 40,220 |
| Repairs, Alterations & Maintenance of Grounds | 15,680 | 15,680 | 15,710 | 15,840 | 15,980 |
| Energy Costs | 36,050 | 94,600 | 97,440 | 100,360 | 103,370 |
| Rents | 400 | 2,700 | 2,700 | 2,700 | 2,700 |
| Non-Domestic Rates | 195,770 | 170,650 | 175,770 | 181,040 | 186,470 |
| Water Services | 12,040 | 12,350 | 12,350 | 12,350 | 12,350 |
| Fixtures & Fittings | 3,420 | 3,960 | 3,120 | 3,120 | 3,120 |
| Cleaning & Domestic Supplies | 56,920 | 51,560 | 47,710 | 48,360 | 49,030 |
| Premises Insurance | 11,300 | 10,230 | 12,600 | 13,480 | 14,140 |
| Contributions to Premises-Related Provisions | 0 | 4,250 | 3,690 | 0 | 0 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 80 | 80 | 80 | 80 | 80 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Catering | 490 | 650 | 650 | 650 | 650 |
| Services | 40 | 1,500 | 1,500 | 1,500 | 1,500 |
| Communications & Computing | 12,380 | 12,380 | 12,380 | 12,380 | 12,380 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 10,350 | 9,740 | 10,060 | 9,950 | 10,180 |
| Departmental Administrative Expenses | 43,400 | 88,770 | 88,370 | 86,740 | 88,440 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 247,700 | 247,700 | 247,700 | 247,700 | 247,700 |
| GROSS EXPENDITURE | 772,810 | 846,090 | 858,160 | 866,130 | 882,660 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (1,000) | (2,200) | (27,300) | (77,300) | (104,300) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (100) | (200) |
| Recharges | (748,340) | (844,380) | (878,260) | (886,330) | (898,260) |
| GROSS INCOME | (749,340) | (846,580) | (905,560) | (963,730) | (1,002,760) |
| NET EXPENDITURE/(INCOME) | 23,470 | (490) | (47,400) | (97,600) | (120,100) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A217 NON DISTRIBUTABLE COSTS | | | | | |
| R214 Non Distributable Costs | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Admin Buildings - Non-distributable Costs | 97,440 | 198,740 | 88,300 | 89,800 | 91,390 |
| GROSS EXPENDITURE | 97,440 | 198,740 | 88,300 | 89,800 | 91,390 |
| NET EXPENDITURE/(INCOME) | 97,440 | 198,740 | 88,300 | 89,800 | 91,390 |
| Total P065 PROPERTY | 400,630 | 478,980 | 319,080 | 242,830 | 217,600 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P095 FINANCIAL SERVICES ADMINISTRATION | | | | | |
| A265 FINANCIAL SERVICES ADMINISTRATION | | | | | |
| R300 Accountancy | | | | | |
| R301 Internal Audit | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 702,030 | 671,790 | 590,330 | 600,600 | 623,020 |
| Vacancy Savings | (8,920) | (4,020) | (8,140) | (8,260) | (8,390) |
| Indirect Employee Expenses | 11,820 | 10,400 | 10,240 | 10,520 | 10,740 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 64,810 | 68,820 | 71,580 | 72,240 | 73,200 |
| Cleaning & Domestic Supplies | 0 | 320 | 210 | 210 | 210 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 1,210 | 850 | 850 | 850 | 850 |
| Car Allowances | 1,800 | 1,150 | 1,150 | 1,150 | 1,150 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 300 | 0 | 0 | 0 | 0 |
| Catering | 130 | 130 | 130 | 130 | 130 |
| Printing, Stationery & General Office Expenses | 10,080 | 7,830 | 7,830 | 7,830 | 7,830 |
| Services | 8,520 | 22,750 | 8,000 | 8,000 | 8,000 |
| Communications & Computing Expenses | 142,780 | 148,200 | 166,350 | 140,230 | 138,430 |
| Grants & Subscriptions | 14,150 | 13,200 | 14,580 | 14,580 | 14,580 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 65,450 | 59,350 | 37,700 | 38,270 | 38,830 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 15,520 | 18,220 | 18,920 | 19,900 | 20,430 |
| Convenor Recharges | 1,340 | 1,290 | 1,380 | 1,410 | 1,460 |
| Human Resources | 10,220 | 10,530 | 10,560 | 10,570 | 10,580 |
| Chief Executive | 0 | 430 | 0 | 0 | 0 |
| Facilities Management | 4,260 | 0 | 0 | 0 | 0 |
| Economic Prosperity and Place | 0 | 2,330 | 2,300 | 2,280 | 2,340 |
| Worcestershire Hub | 1,020 | 0 | 0 | 0 | 0 |
| Corporate Support Services | 48,950 | 72,840 | 77,940 | 77,770 | 78,930 |
| GROSS EXPENDITURE | 1,097,120 | 1,107,060 | 1,013,060 | 999,430 | 1,023,470 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (4,000) | 0 | 0 | 0 |
| Shared Services Income | (810) | (2,740) | 0 | 0 | 0 |
| Customer & Client Receipts | (1,530) | (1,530) | (1,530) | (1,530) | (1,530) |
| Recharges to Other Services | (1,098,700) | (1,088,040) | (1,011,960) | (998,660) | (1,023,660) |
| Use of Earmarked Reserve | 0 | (10,750) | 0 | 0 | 0 |
| GROSS INCOME | (1,101,040) | (1,107,060) | (1,013,490) | (1,000,190) | (1,025,190) |
| NET EXPENDITURE/(INCOME) | (3,920) | 0 | (430) | (760) | (1,720) |
| Total P095 FINANCIAL SERVICES ADMINISTRATION | (3,920) | 0 | (430) | (760) | (1,720) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P100 REVENUES | | | | | |
| A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES | | | | | |
| R310 Council Tax and National Non-Domestic Rates | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 413,670 | 452,660 | 427,120 | 433,520 | 451,210 |
| Vacancy Savings | (4,660) | (2,430) | (4,930) | (5,010) | (5,080) |
| Indirect Employee Expenses | 6,840 | 7,220 | 7,570 | 7,880 | 8,150 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 20,620 | 31,240 | 32,500 | 32,790 | 33,240 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 50 | 100 | 100 | 100 | 100 |
| Car Allowances | 1,000 | 1,300 | 1,300 | 1,300 | 1,300 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 400 | 0 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 14,100 | 14,500 | 15,080 | 15,080 | 15,080 |
| Services | 33,070 | 32,000 | 32,000 | 32,000 | 32,000 |
| Communications & Computing Expenses | 97,380 | 130,960 | 106,810 | 94,670 | 94,110 |
| Grants & Subscriptions | 40 | 40 | 40 | 40 | 40 |
| | 3,500 | 3,400 | 3,400 | 3,400 | 3,400 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Additional Support From Social Fund | 25,000 | 25,000 | 25,000 | 0 | 0 |
| TRANSFER PAYMENTS (NO SERVICE PROVIDED) | | | | | |
| Council Tax Support Scheme | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 62,150 | 61,800 | 55,560 | 54,800 | 56,040 |
| Legal Services | 6,020 | 6,500 | 6,920 | 7,170 | 7,360 |
| Convenor Recharges | 980 | 1,000 | 1,060 | 1,090 | 1,130 |
| Human Resources | 7,490 | 7,760 | 8,180 | 8,180 | 8,190 |
| Worcestershire Hub | 223,430 | 161,530 | 161,590 | 165,570 | 170,710 |
| Corporate Support Services | 15,320 | 62,620 | 57,420 | 57,160 | 57,930 |
| Departmental Administrative Expenses | 0 | 18,590 | 18,590 | 19,010 | 19,490 |
| GROSS EXPENDITURE | 976,400 | 1,065,790 | 1,005,310 | 953,750 | 979,400 |
| <u>INCOME</u> | | | | | |
| Government Grants | (137,200) | (137,200) | (137,200) | (137,200) | (137,200) |
| Council Tax Support Scheme | (25,000) | (25,000) | (25,000) | 0 | 0 |
| Additional Support From Social Fund | (25,000) | (25,000) | (25,000) | 0 | 0 |
| Customer & Client Receipts | (111,450) | (125,150) | (125,150) | (125,150) | (125,150) |
| Use of Earmarked Reserve | 0 | (38,500) | 0 | 0 | 0 |
| GROSS INCOME | (298,650) | (350,850) | (312,350) | (262,350) | (262,350) |
| NET EXPENDITURE/(INCOME) | 677,750 | 714,940 | 692,960 | 691,400 | 717,050 |
| Total P100 REVENUES | 677,750 | 714,940 | 692,960 | 691,400 | 717,050 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------------|---------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P105 HOUSING BENEFITS/WELFARE | | | | | |
| A280 BENEFIT PAYMENTS | | | | | |
| R320 Benefit Payments | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| TRANSFER PAYMENTS (NO SERVICE PROVIDED) | | | | | |
| Rent Allowances | 32,889,720 | 31,622,770 | 32,728,770 | 33,873,480 | 35,058,260 |
| Rate Rebates | 57,130 | 50,000 | 50,000 | 50,000 | 50,000 |
| Local Scheme | 42,950 | 29,500 | 30,530 | 31,600 | 32,710 |
| Discretionary | 162,470 | 152,090 | 152,090 | 152,090 | 152,090 |
| GROSS EXPENDITURE | 33,152,270 | 31,854,360 | 32,961,390 | 34,107,170 | 35,293,060 |
| <u>INCOME</u> | | | | | |
| Rent Allowances | (33,032,280) | (31,755,140) | (32,846,400) | (33,991,370) | (35,176,430) |
| Rent Rebates | (57,130) | (50,000) | (50,000) | (50,000) | (50,000) |
| Discretionary | (152,090) | (152,090) | (152,090) | (152,090) | (152,090) |
| Local Scheme | (32,210) | (22,130) | (22,900) | (23,710) | (24,540) |
| Council Tax Benefits | (69,960) | 0 | 0 | 0 | 0 |
| GROSS INCOME | (33,343,670) | (31,979,360) | (33,071,390) | (34,217,170) | (35,403,060) |
| NET EXPENDITURE/(INCOME) | (191,400) | (125,000) | (110,000) | (110,000) | (110,000) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P105 HOUSING BENEFITS/WELFARE | | | | | |
| A285 BENEFITS ADMINISTRATION | | | | | |
| R325 Benefits Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 764,400 | 768,270 | 721,430 | 683,240 | 705,240 |
| Vacancy Savings | (9,440) | (4,270) | (8,670) | (8,800) | (8,930) |
| Indirect Employee Expenses | 16,690 | 13,100 | 13,180 | 13,720 | 14,230 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 61,870 | 61,890 | 64,380 | 64,970 | 65,840 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 250 | 250 | 250 | 250 | 250 |
| Car Allowances | 1,000 | 700 | 700 | 700 | 700 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,250 | 0 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 23,150 | 21,500 | 22,080 | 22,080 | 22,080 |
| Services | 8,820 | 7,010 | 2,020 | 2,020 | 2,020 |
| Communications & Computing | 229,390 | 314,920 | 205,340 | 190,930 | 190,480 |
| Expenses | 1,240 | 1,040 | 1,040 | 1,040 | 1,040 |
| Grants & Subscriptions | 7,600 | 7,600 | 6,600 | 6,600 | 6,600 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 85,830 | 76,170 | 65,390 | 64,510 | 66,130 |
| Legal Services | 17,210 | 28,260 | 29,520 | 29,840 | 30,600 |
| Convenor Recharges | 1,810 | 1,690 | 1,730 | 1,770 | 1,830 |
| Human Resources | 13,810 | 13,100 | 13,270 | 13,280 | 13,290 |
| Chief Executive | 0 | 1,700 | 0 | 0 | 0 |
| Worcestershire Hub | 270,090 | 224,560 | 224,530 | 230,230 | 237,380 |
| Corporate Support Services | 171,290 | 73,400 | 67,930 | 67,520 | 68,390 |
| Departmental Administrative Expenses | 0 | 18,590 | 18,590 | 19,010 | 19,490 |
| GROSS EXPENDITURE | 1,666,260 | 1,629,480 | 1,449,310 | 1,402,910 | 1,436,660 |
| <u>INCOME</u> | | | | | |
| Government Grants | (773,400) | (772,260) | (650,150) | (617,640) | (586,760) |
| Local C-Tax Scheme | 0 | (67,440) | (82,480) | (82,480) | (82,480) |
| Recharges to Other Services | (36,940) | (36,500) | (11,070) | (11,240) | (11,610) |
| Use of Earmarked Reserve | 0 | (60,400) | 0 | 0 | 0 |
| GROSS INCOME | (810,340) | (936,600) | (743,700) | (711,360) | (680,850) |
| NET EXPENDITURE/(INCOME) | 855,920 | 692,880 | 705,610 | 691,550 | 755,810 |
| Total P105 HOUSING BENEFITS/WELFARE | 664,520 | 567,880 | 595,610 | 581,550 | 645,810 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P110 FINANCIAL SERVICES CORPORATE COSTS | | | | | |
| A294 FINANCIAL SERVICES CORPORATE COSTS | | | | | |
| R335 Corporate Costs - Resources | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Pension Costs - Deficit Funding Contribution | 1,191,830 | 1,146,350 | 1,452,600 | 1,610,200 | 1,826,400 |
| Pension Costs - Unfunded Benefits | 522,370 | 516,000 | 523,740 | 531,600 | 539,570 |
| Pension Costs - Future Service Increase | 0 | 0 | 31,470 | 62,280 | 95,180 |
| Reduction in Pay Award Assumption | (55,590) | 0 | (110,000) | (192,000) | (197,000) |
| Vacancy Savings | (21,150) | (10,910) | (22,150) | (22,480) | (22,820) |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 35,340 | 33,910 | 34,640 | 35,230 | 35,860 |
| SUPPLIES & SERVICES | | | | | |
| Expenses | 0 | 0 | 9,590 | 10,150 | 11,170 |
| Services | 0 | 71,060 | 0 | 0 | 0 |
| Bank Charges & Commission | 44,690 | 45,580 | 46,450 | 44,730 | 45,120 |
| Audit Fees/Inspection Fees | 80,000 | 80,000 | 75,000 | 75,000 | 75,000 |
| Housing Act Advances (Surplus)/Deficit for Year | 5,700 | 3,790 | 3,700 | 3,800 | 3,890 |
| Parish Localism Fund | 39,000 | 39,000 | 0 | 0 | 0 |
| Grants & Subscriptions | 0 | 3,100 | 0 | 0 | 0 |
| Creation of Earmarked Reserve | 0 | 0 | 200,000 | 0 | 0 |
| Community Transfer of Assets and Services | (10,000) | 0 | (10,000) | (10,000) | (10,000) |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 66,000 | 66,000 | 66,000 | 66,000 | 66,000 |
| TRANSFER PAYMENTS (NO SERVICE PROVIDED) | | | | | |
| Rent Allowances | 0 | 5,000 | 5,180 | 5,360 | 5,540 |
| SUPPORT SERVICES | | | | | |
| Procurement Gains Target | (25,000) | 0 | (25,000) | (25,000) | (25,000) |
| GROSS EXPENDITURE | 1,873,190 | 1,998,880 | 2,281,220 | 2,194,870 | 2,448,910 |
| <u>INCOME</u> | | | | | |
| County Council Contribution towards Pension Costs | (18,600) | 0 | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (71,060) | 0 | 0 | 0 |
| GROSS INCOME | (18,600) | (71,060) | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 1,854,590 | 1,927,820 | 2,281,220 | 2,194,870 | 2,448,910 |
| Total P110 FINANCIAL SERVICES CORPORATE COSTS | 1,854,590 | 1,927,820 | 2,281,220 | 2,194,870 | 2,448,910 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P115 MEMBER ACTIVITIES | | | | | |
| A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES | | | | | |
| R400 Chairman's and Vice Chairman's Allowances | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 1,000 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Catering Expenses | 720 11,360 | 1,000 10,890 | 1,000 11,360 | 1,000 11,360 | 1,000 11,360 |
| GROSS EXPENDITURE | 13,080 | 11,890 | 12,360 | 12,360 | 12,360 |
| NET EXPENDITURE/(INCOME) | 13,080 | 11,890 | 12,360 | 12,360 | 12,360 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P115 MEMBER ACTIVITIES | | | | | |
| A310 OTHER MEMBERS' ALLOWANCES | | | | | |
| R405 Other Members Allowances | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 200 | 400 | 400 | 400 | 400 |
| SUPPLIES & SERVICES | | | | | |
| Communications & Computing | 2,000 | 2,570 | 130 | (370) | (1,370) |
| Members Taxable & Non-Taxable Allowances | 297,720 | 303,930 | 294,560 | 252,960 | 249,160 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 200 | 200 | 200 | 200 | 200 |
| GROSS EXPENDITURE | 300,120 | 307,100 | 295,290 | 253,190 | 248,390 |
| NET EXPENDITURE/(INCOME) | 300,120 | 307,100 | 295,290 | 253,190 | 248,390 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P115 MEMBER ACTIVITIES | | | | | |
| A315 MEMBER SERVICES | | | | | |
| R410 Member Services | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 19,140 | 19,020 | 19,320 | 19,610 | 20,240 |
| Indirect Employee Expenses | 1,330 | 1,330 | 1,340 | 1,350 | 1,370 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 117,260 | 118,890 | 123,660 | 124,800 | 126,480 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 800 | 700 | 700 | 700 | 700 |
| Services | 30 | 60 | 70 | 70 | 80 |
| Communications & Computing | 53,980 | 71,520 | 72,650 | 70,240 | 70,420 |
| Civic Protocol | 1,840 | 1,840 | 1,840 | 1,840 | 1,840 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 800 | 800 | 800 | 800 | 800 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 5,610 | 6,020 | 5,830 | 5,700 | 5,840 |
| Corporate Support Services | 560 | 530 | 540 | 540 | 560 |
| Departmental Administrative Expenses | 12,090 | 12,760 | 12,660 | 11,820 | 11,920 |
| GROSS EXPENDITURE | 213,440 | 233,470 | 239,410 | 237,470 | 240,250 |
| NET EXPENDITURE/(INCOME) | 213,440 | 233,470 | 239,410 | 237,470 | 240,250 |
| Total P115 MEMBER ACTIVITIES | 526,640 | 552,460 | 547,060 | 503,020 | 501,000 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P130 HUMAN RESOURCES | | | | | |
| A320 HUMAN RESOURCES ADMINISTRATION | | | | | |
| R308 Human Resources Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 100 | 100 | 100 | 100 | 100 |
| Indirect Employee Expenses | 900 | 200 | 200 | 200 | 200 |
| Indirect Employee Expenses (inc. Occupational Health) | 15,500 | 14,500 | 13,500 | 13,500 | 13,500 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 8,840 | 12,500 | 13,000 | 13,120 | 13,290 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 50 | 50 | 50 | 50 | 50 |
| Car Allowances | 630 | 630 | 630 | 630 | 630 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 400 | 350 | 350 | 350 | 350 |
| Printing, Stationery & General Office Expenses | 1,750 | 1,520 | 1,520 | 1,520 | 1,520 |
| Communications & Computing Expenses | 15,510 | 15,260 | 16,390 | 14,620 | 14,570 |
| Grants & Subscriptions | 40 | 30 | 30 | 30 | 30 |
| | 1,140 | 850 | 1,000 | 1,000 | 1,000 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Worcestershire County Council | 122,600 | 122,600 | 122,600 | 122,600 | 122,600 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 3,370 | 3,700 | 3,630 | 3,590 | 3,650 |
| GROSS EXPENDITURE | 170,830 | 172,290 | 173,000 | 171,310 | 171,490 |
| <u>INCOME</u> | | | | | |
| Recharges to Other Services | (173,140) | (170,960) | (171,770) | (170,140) | (170,310) |
| GROSS INCOME | (173,140) | (170,960) | (171,770) | (170,140) | (170,310) |
| NET EXPENDITURE/(INCOME) | (2,310) | 1,330 | 1,230 | 1,170 | 1,180 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P130 HUMAN RESOURCES | | | | | |
| A330 TRAINING OF EMPLOYEES | | | | | |
| R425 Training Of Employees | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Catering | 350 | 350 | 350 | 350 | 350 |
| Printing, Stationery & General Office Expenses | 100 | 50 | 50 | 50 | 50 |
| Services | 32,500 | 40,080 | 32,500 | 32,500 | 32,500 |
| Expenses | 200 | 100 | 100 | 100 | 100 |
| TRANSFER PAYMENTS (NO SERVICE PROVIDED) | | | | | |
| Staff Training Expenses | 650 | 600 | 600 | 600 | 600 |
| GROSS EXPENDITURE | 33,800 | 41,180 | 33,600 | 33,600 | 33,600 |
| <u>INCOME</u> | | | | | |
| Recharges to Other Services | (33,800) | (33,600) | (33,600) | (33,600) | (33,600) |
| Use of Earmarked Reserve | 0 | (7,580) | 0 | 0 | 0 |
| GROSS INCOME | (33,800) | (41,180) | (33,600) | (33,600) | (33,600) |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |
| Total P130 HUMAN RESOURCES | (2,310) | 1,330 | 1,230 | 1,170 | 1,180 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P131 WORCESTERSHIRE HUB | | | | | |
| A260 WORCESTERSHIRE HUB | | | | | |
| R295 Worcestershire Hub | | | | | |
| R296 Web | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 528,930 | 517,960 | 480,100 | 471,370 | 489,980 |
| Vacancy Savings | (6,380) | (3,120) | (6,340) | (6,440) | (6,540) |
| Wyre Forest Forward Efficiency Savings | 0 | 0 | (19,000) | 0 | 0 |
| Indirect Employee Expenses | 9,960 | 10,400 | 10,860 | 11,310 | 11,730 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 102,320 | 109,970 | 113,670 | 115,110 | 117,370 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 250 | 250 | 250 | 250 | 250 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 340 | 2,590 | 1,080 | 0 | 0 |
| Clothing, Uniforms and Laundry | 1,500 | 1,500 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 5,050 | 5,050 | 6,050 | 6,050 | 6,050 |
| Services | 10,340 | 10,620 | 10,700 | 10,760 | 10,810 |
| Communications & Computing | 131,280 | 129,840 | 137,750 | 123,110 | 122,640 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 0 | 3,460 | 0 | 0 | 0 |
| Additional Support From Social Fund | 0 | 6,060 | 5,970 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 19,160 | 21,250 | 19,000 | 18,860 | 19,360 |
| Legal Services | 720 | 0 | 0 | 0 | 0 |
| Convenor Recharges | 1,380 | 1,310 | 1,390 | 1,400 | 1,440 |
| Human Resources | 10,500 | 9,640 | 10,170 | 10,170 | 10,180 |
| Facilities Management | 4,320 | 2,380 | 2,050 | 2,100 | 2,140 |
| Corporate Support Services | 3,700 | 4,050 | 4,170 | 4,190 | 4,240 |
| Departmental Administrative Expenses | 4,190 | 18,590 | 18,590 | 19,010 | 19,490 |
| GROSS EXPENDITURE | 827,560 | 851,800 | 796,460 | 787,250 | 809,140 |
| <u>INCOME</u> | | | | | |
| County Council Contribution | (125,000) | (125,000) | (100,000) | (60,000) | (60,000) |
| Shared Services Income | (16,200) | (21,300) | (16,000) | (16,000) | (16,000) |
| Additional Support From Social Fund | (37,000) | (6,060) | (5,970) | 0 | 0 |
| Customer & Client Receipts | (3,800) | (1,900) | 0 | 0 | 0 |
| Other Income | (20,000) | 0 | 0 | 0 | 0 |
| Recharges to Other Services | (685,340) | (656,770) | (659,640) | (676,130) | (697,350) |
| Use of Earmarked Reserve | 0 | (13,800) | (4,670) | 0 | 0 |
| GROSS INCOME | (887,340) | (824,830) | (786,280) | (752,130) | (773,350) |
| NET EXPENDITURE/(INCOME) | (59,780) | 26,970 | 10,180 | 35,120 | 35,790 |
| Total P131 WORCESTERSHIRE HUB | (59,780) | 26,970 | 10,180 | 35,120 | 35,790 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P133 ADMINISTRATIVE SERVICES | | | | | |
| A264 ADMINISTRATIVE SERVICES | | | | | |
| R299 Corporate Support Services | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 532,090 | 478,610 | 446,540 | 448,280 | 461,170 |
| Vacancy Savings | (6,140) | (2,700) | (5,490) | (5,570) | (5,660) |
| Indirect Employee Expenses | 8,460 | 8,610 | 5,660 | 5,900 | 6,050 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 107,650 | 119,080 | 123,620 | 124,860 | 126,600 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 50 | 20 | 20 | 20 | 20 |
| Car Allowances | 800 | 200 | 200 | 200 | 200 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 3,500 | 7,200 | 4,000 | 4,000 | 4,000 |
| Catering | 30 | 0 | 0 | 0 | 0 |
| Clothing, Uniforms and Laundry | 900 | 900 | 900 | 900 | 900 |
| Printing, Stationery & General Office Expenses | 63,360 | 32,160 | 32,160 | 32,160 | 32,160 |
| Services | 3,130 | 3,170 | 3,180 | 3,190 | 3,200 |
| Communications & Computing Expenses | 175,980 | 176,750 | 170,560 | 157,680 | 156,040 |
| | 60 | 30 | 30 | 30 | 30 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 16,040 | 16,000 | 14,490 | 14,310 | 14,690 |
| Convenor Recharges | 1,530 | 1,440 | 1,320 | 1,350 | 1,400 |
| Human Resources | 11,630 | 11,180 | 10,140 | 10,140 | 10,150 |
| Departmental Administrative Expenses | 23,790 | 14,160 | 14,200 | 14,910 | 15,390 |
| GROSS EXPENDITURE | 942,860 | 866,810 | 821,530 | 812,360 | 826,340 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | (20) | 0 | 0 | 0 |
| Recharges to Other Services | (913,690) | (849,360) | (816,960) | (818,370) | (832,350) |
| Recharges | (33,000) | (14,760) | (14,760) | (14,760) | (14,760) |
| Use of Earmarked Reserve | 0 | (2,670) | 0 | 0 | 0 |
| GROSS INCOME | (946,690) | (866,810) | (831,720) | (833,130) | (847,110) |
| NET EXPENDITURE/(INCOME) | (3,830) | 0 | (10,190) | (20,770) | (20,770) |
| Total P133 ADMINISTRATIVE SERVICES | (3,830) | 0 | (10,190) | (20,770) | (20,770) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P135 COMMON SERVICES | | | | | |
| A335 COMPUTER SERVICES | | | | | |
| R431 I.T. Section Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 397,840 | 365,270 | 337,930 | 343,660 | 356,260 |
| Vacancy Savings | (4,900) | (2,250) | (4,560) | (4,630) | (4,690) |
| Indirect Employee Expenses | 11,880 | 11,010 | 11,230 | 11,430 | 11,590 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 61,870 | 81,310 | 84,580 | 85,350 | 86,500 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 200 | 200 | 200 | 200 | 200 |
| Car Allowances | 1,700 | 1,000 | 1,000 | 1,000 | 1,000 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,000 | 500 | 500 | 500 | 500 |
| Catering | 50 | 0 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 1,500 | 1,400 | 1,400 | 1,400 | 1,400 |
| Services | 8,530 | 7,520 | 7,570 | 7,950 | 8,340 |
| Communications & Computing Expenses | 910 | 550 | 440 | 440 | 440 |
| | 160 | 160 | 160 | 160 | 160 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 31,490 | 25,560 | 20,820 | 20,460 | 21,050 |
| Legal Services | 7,830 | 8,980 | 9,480 | 10,790 | 11,100 |
| Convenor Recharges | 890 | 730 | 770 | 790 | 820 |
| Human Resources | 6,810 | 5,640 | 5,950 | 5,950 | 5,950 |
| Corporate Support Services | 4,800 | 4,180 | 4,320 | 4,290 | 4,330 |
| Departmental Administrative Expenses | 0 | 4,430 | 4,390 | 4,100 | 4,100 |
| GROSS EXPENDITURE | 532,560 | 516,190 | 486,180 | 493,840 | 509,050 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | 0 | (12,500) | (25,000) | (25,000) |
| Shared Services Income | (1,470) | (1,450) | (7,500) | (7,500) | (7,500) |
| Recharges to Other Services | (531,570) | (511,790) | (524,250) | (530,620) | (551,990) |
| Use of Earmarked Reserve | (10,900) | (1,440) | 0 | 0 | 0 |
| GROSS INCOME | (543,940) | (514,680) | (544,250) | (563,120) | (584,490) |
| NET EXPENDITURE/(INCOME) | (11,380) | 1,510 | (58,070) | (69,280) | (75,440) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P135 COMMON SERVICES | | | | | |
| A335 COMPUTER SERVICES | | | | | |
| R430 Central Computer Costs | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 6,270 | 6,020 | 6,150 | 6,250 | 6,370 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 234,630 | 299,140 | 214,240 | 202,340 | 201,340 |
| Contingency | 2,810 | 0 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 2,000 | 0 | 0 | 0 | 0 |
| Communications & Computing | 308,600 | 100 | (17,100) | (27,100) | (27,100) |
| CAPITAL CHARGES | | | | | |
| Depreciation | 329,250 | 412,310 | 424,740 | 236,070 | 185,790 |
| GROSS EXPENDITURE | 883,560 | 717,570 | 628,030 | 417,560 | 366,400 |
| <u>INCOME</u> | | | | | |
| Use of Earmarked Reserve | 0 | (60,700) | 0 | 0 | 0 |
| Recharge of Divisional Computer Costs | (308,500) | 0 | 0 | 0 | 0 |
| Recharge of Central Computer Costs | (575,610) | (656,870) | (657,130) | (465,660) | (414,500) |
| GROSS INCOME | (884,110) | (717,570) | (657,130) | (465,660) | (414,500) |
| NET EXPENDITURE/(INCOME) | (550) | 0 | (29,100) | (48,100) | (48,100) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|----------------------------------|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P135 COMMON SERVICES | | | | | |
| A340 COMMUNICATIONS | | | | | |
| R435 Voice and Data | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 0 | 3,220 | 3,220 | 3,220 | 3,220 |
| Communications & Computing | 119,660 | 119,660 | 119,660 | 116,160 | 116,160 |
| GROSS EXPENDITURE | 119,660 | 122,880 | 122,880 | 119,380 | 119,380 |
| <u>INCOME</u> | | | | | |
| Shared Services Income | (1,840) | (1,660) | (1,000) | (1,000) | (1,000) |
| Recharges of Voice & Data Costs | (118,070) | (121,220) | (121,880) | (121,880) | (121,880) |
| GROSS INCOME | (119,910) | (122,880) | (122,880) | (122,880) | (122,880) |
| NET EXPENDITURE/(INCOME) | (250) | 0 | 0 | (3,500) | (3,500) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P135 COMMON SERVICES | | | | | |
| A341 PRINT MANAGEMENT | | | | | |
| R436 Print Management | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 44,220 | 38,000 | 38,000 | 38,000 | 38,000 |
| Printer Contract Costs | 30,980 | 30,980 | 30,980 | 30,980 | 30,980 |
| Communications & Computing | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| GROSS EXPENDITURE | 80,000 | 73,780 | 73,780 | 73,780 | 73,780 |
| <u>INCOME</u> | | | | | |
| Recharges to Directorates for Print Management | (80,000) | (73,780) | (73,780) | (73,780) | (73,780) |
| GROSS INCOME | (80,000) | (73,780) | (73,780) | (73,780) | (73,780) |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|-----------------------------------|-----------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P135 COMMON SERVICES | | | | | |
| A342 HOME WORKING | | | | | |
| R437 Home Working | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Indirect Employee Expenses | 6,090 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 9,310 | 0 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 15,400 | 0 | 0 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Recharges | (15,400) | 0 | 0 | 0 | 0 |
| GROSS INCOME | (15,400) | 0 | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |
| Total P135 COMMON SERVICES | (12,180) | 1,510 | (87,170) | (120,880) | (127,040) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P136 ELECTIONS AND ELECTORAL REGISTRATION | | | | | |
| A345 ELECTIONS AND ELECTORAL REGISTRATION | | | | | |
| R500 Elections and Electoral Register | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 58,570 | 34,390 | 33,080 | 34,400 | 34,990 |
| Indirect Employee Expenses | 0 | 420 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Electoral Registration & Election Expenses | 83,890 | 141,090 | 157,190 | 172,720 | 161,130 |
| Communications & Computing | 2,110 | 0 | 0 | 0 | 0 |
| Grants & Subscriptions | 0 | 6,490 | 0 | 0 | 0 |
| Miscellaneous Expenses | 180 | 190 | 200 | 210 | 220 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 1,580 | 1,450 | 1,230 | 1,230 | 1,270 |
| Chief Executive | 17,390 | 17,640 | 17,750 | 17,440 | 17,700 |
| Worcestershire Hub | 1,900 | 7,560 | 7,580 | 7,880 | 8,120 |
| Corporate Support Services | 6,720 | 13,090 | 12,650 | 12,670 | 12,930 |
| Departmental Administrative Expenses | 34,440 | 23,070 | 21,680 | 20,740 | 20,600 |
| GROSS EXPENDITURE | 208,780 | 247,390 | 253,360 | 269,290 | 258,960 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (6,490) | 0 | 0 | 0 |
| Customer & Client Receipts | (900) | (900) | (900) | (900) | (900) |
| Use of Earmarked Reserve | 0 | (58,410) | 0 | 0 | 0 |
| GROSS INCOME | (900) | (65,800) | (900) | (900) | (900) |
| NET EXPENDITURE/(INCOME) | 207,880 | 181,590 | 252,460 | 268,390 | 258,060 |
| Total P136 ELECTIONS AND ELECTORAL REGISTRATION | 207,880 | 181,590 | 252,460 | 268,390 | 258,060 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P137 COMMITTEE ADMINISTRATION | | | | | |
| A350 COMMITTEE ADMINISTRATION | | | | | |
| R505 Committee Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 187,300 | 163,180 | 155,490 | 156,700 | 163,710 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 11,780 | 12,510 | 13,010 | 13,130 | 13,310 |
| SUPPLIES & SERVICES | | | | | |
| Catering | 1,900 | 3,000 | 3,000 | 3,000 | 3,000 |
| Printing, Stationery & General Office Expenses | 20,590 | 8,000 | 7,800 | 7,500 | 6,000 |
| Communications & Computing | 2,630 | 2,630 | 2,630 | 2,630 | 2,630 |
| Venue Hire | 350 | 0 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Departmental Administrative Expenses | 140,570 | 140,930 | 129,900 | 123,250 | 125,670 |
| GROSS EXPENDITURE | 365,120 | 330,250 | 311,830 | 306,210 | 314,320 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (110) | (100) | (110) | (110) | (110) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (10) | (20) |
| GROSS INCOME | (110) | (100) | (110) | (120) | (130) |
| NET EXPENDITURE/(INCOME) | 365,010 | 330,150 | 311,720 | 306,090 | 314,190 |
| Total P137 COMMITTEE ADMINISTRATION | 365,010 | 330,150 | 311,720 | 306,090 | 314,190 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|--------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P140 LEGAL SERVICES ADMINISTRATION | | | | | |
| A360 LEGAL SERVICES ADMINISTRATION | | | | | |
| R515 Legal Services Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 466,140 | 395,900 | 387,560 | 386,860 | 401,600 |
| Vacancy Savings | (7,750) | (2,400) | (4,800) | (4,800) | (4,800) |
| Indirect Employee Expenses | 17,770 | 11,440 | 11,550 | 11,890 | 12,260 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 67,720 | 65,930 | 68,550 | 69,270 | 70,360 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 2,410 | 2,160 | 2,200 | 2,230 | 2,280 |
| Public Transport | 530 | 450 | 450 | 450 | 450 |
| Transport Insurance | 1,050 | 980 | 1,000 | 1,050 | 1,110 |
| Car Allowances | 3,250 | 1,900 | 1,900 | 1,900 | 1,900 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 2,220 | 3,090 | 2,690 | 2,690 | 2,690 |
| Catering | 500 | 100 | 100 | 100 | 100 |
| Printing, Stationery & General Office Expenses | 14,570 | 5,200 | 5,200 | 5,200 | 5,200 |
| Services | 5,160 | 9,300 | 6,000 | 6,000 | 6,000 |
| Communications & Computing | 94,860 | 65,490 | 55,930 | 49,860 | 49,620 |
| Civic Protocol | 160 | 160 | 160 | 160 | 160 |
| Expenses | 770 | 420 | 420 | 420 | 420 |
| Grants & Subscriptions | 22,420 | 19,000 | 19,950 | 20,950 | 22,000 |
| Subscriptions | 540 | 530 | 550 | 580 | 610 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 50,560 | 61,940 | 59,720 | 58,710 | 60,060 |
| Legal Services | 0 | 4,290 | 4,520 | 4,670 | 4,810 |
| Convenor Recharges | 1,230 | 830 | 820 | 830 | 870 |
| Human Resources | 9,350 | 6,480 | 6,290 | 6,280 | 6,290 |
| Chief Executive | 0 | 7,290 | 0 | 0 | 0 |
| Worcestershire Hub | 4,020 | 0 | 0 | 0 | 0 |
| Corporate Support Services | 70,620 | 84,880 | 87,970 | 88,550 | 90,260 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 0 | 1,550 | 1,550 | 1,550 | 1,550 |
| GROSS EXPENDITURE | 828,100 | 746,910 | 720,280 | 715,400 | 735,800 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (17,780) | (17,440) | (17,510) | (17,510) | (17,510) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (70) | (140) |
| Recharges to Other Services | (1,010,200) | (727,130) | (711,660) | (706,650) | (727,070) |
| Use of Earmarked Reserve | 0 | (3,800) | 0 | 0 | 0 |
| GROSS INCOME | (1,027,980) | (748,370) | (729,170) | (724,230) | (744,720) |
| NET EXPENDITURE/(INCOME) | (199,880) | (1,460) | (8,890) | (8,830) | (8,920) |
| Total P140 LEGAL SERVICES ADMINISTRATION | (199,880) | (1,460) | (8,890) | (8,830) | (8,920) |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|-----------------------------------|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P142 CORPORATE COSTS | | | | | |
| A370 LICENCE FEES | | | | | |
| R525 Licence Fees | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Indirect Employee Expenses | 800 | 800 | 800 | 800 | 800 |
| GROSS EXPENDITURE | 800 | 800 | 800 | 800 | 800 |
| NET EXPENDITURE/(INCOME) | 800 | 800 | 800 | 800 | 800 |
| Total P142 CORPORATE COSTS | 800 | 800 | 800 | 800 | 800 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P205 CHIEF EXECUTIVE | | | | | |
| A480 CHIEF EXECUTIVE | | | | | |
| R700 Chief Executive's Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 483,860 | 466,290 | 445,230 | 436,700 | 451,110 |
| Vacancy Savings | (4,070) | (2,850) | (5,790) | (5,870) | (5,960) |
| Indirect Employee Expenses | 5,270 | 6,420 | 6,720 | 6,680 | 6,840 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 59,520 | 69,370 | 72,150 | 72,810 | 73,790 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 1,400 | 1,000 | 1,000 | 1,000 | 1,000 |
| Car Allowances | 2,950 | 1,900 | 3,300 | 3,300 | 3,300 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 300 | 0 | 0 | 0 | 0 |
| Catering | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Printing, Stationery & General Office Expenses | 15,320 | 8,610 | 3,050 | 3,050 | 3,050 |
| Services | 3,080 | 560 | 3,060 | 3,070 | 3,070 |
| Communications & Computing Expenses | 44,250 | 77,640 | 82,200 | 65,470 | 65,010 |
| Grants & Subscriptions | 3,140 | 3,140 | 3,140 | 3,140 | 3,140 |
| Corporate Membership of Bodies | 500 | 500 | 500 | 500 | 500 |
| | 18,600 | 19,100 | 18,600 | 18,600 | 18,600 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 14,080 | 21,970 | 23,390 | 22,920 | 23,500 |
| Legal Services | 9,930 | 12,370 | 11,220 | 10,580 | 10,880 |
| Convenor Recharges | 450 | 770 | 790 | 740 | 760 |
| Human Resources | 3,400 | 6,000 | 6,070 | 5,530 | 5,530 |
| Corporate Support Services | 50,410 | 57,600 | 44,470 | 44,610 | 45,500 |
| GROSS EXPENDITURE | 713,390 | 751,390 | 720,100 | 693,830 | 710,620 |
| <u>INCOME</u> | | | | | |
| Recharges to Other Services | (476,770) | (742,320) | (692,790) | (685,470) | (702,240) |
| Recharges | (71,680) | (2,550) | (2,550) | (2,550) | (2,550) |
| Use of Earmarked Reserve | (5,000) | (16,010) | (17,810) | 0 | 0 |
| GROSS INCOME | (553,450) | (760,880) | (713,150) | (688,020) | (704,790) |
| NET EXPENDITURE/(INCOME) | 159,940 | (9,490) | 6,950 | 5,810 | 5,830 |
| Total P205 CHIEF EXECUTIVE | 159,940 | (9,490) | 6,950 | 5,810 | 5,830 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P233 CORPORATE COSTS | | | | | |
| A505 CORPORATE MANAGEMENT EXPENSES | | | | | |
| R725 Other Corporate Management Expenses | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses (All Directorates) | 553,080 | 467,330 | 461,220 | 464,980 | 479,840 |
| SUPPORT SERVICES | | | | | |
| Departmental Administrative Expenses | 446,880 | 423,590 | 394,290 | 370,590 | 373,660 |
| GROSS EXPENDITURE | 999,960 | 890,920 | 855,510 | 835,570 | 853,500 |
| NET EXPENDITURE/(INCOME) | 999,960 | 890,920 | 855,510 | 835,570 | 853,500 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P233 CORPORATE COSTS | | | | | |
| A510 CORPORATE COSTS | | | | | |
| R726 Wyre Forest Forward | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Wyre Forest Forward Efficiency Savings | (313,000) | (17,890) | (312,250) | (420,640) | (614,260) |
| GROSS EXPENDITURE | (313,000) | (17,890) | (312,250) | (420,640) | (614,260) |
| NET EXPENDITURE/(INCOME) | (313,000) | (17,890) | (312,250) | (420,640) | (614,260) |
| Total P233 CORPORATE COSTS | 686,960 | 873,030 | 543,260 | 414,930 | 239,240 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P235 PARTNERSHIPS AND EQUALITIES | | | | | |
| A501 WYRE FOREST MATTERS | | | | | |
| R721 External Funding - Wyre Forest Matters | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 0 | 14,390 | 12,620 | 0 | 0 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 0 | 400 | 400 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Catering | 50 | 50 | 50 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 29,950 | 5,160 | 15,370 | 0 | 0 |
| Grants & Subscriptions | 0 | 5,650 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 30,000 | 25,650 | 28,440 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (30,000) | (20,000) | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (5,650) | (28,440) | 0 | 0 |
| GROSS INCOME | (30,000) | (25,650) | (28,440) | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P235 PARTNERSHIPS AND EQUALITIES | | | | | |
| A525 EQUALITY AND DIVERSITY | | | | | |
| R750 Equality and Diversity | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Catering | 50 | 0 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 70 | 0 | 0 | 0 | 0 |
| Services | 30 | 0 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 150 | 0 | 0 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Use of Earmarked Reserve | (150) | 0 | 0 | 0 | 0 |
| GROSS INCOME | (150) | 0 | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P235 PARTNERSHIPS AND EQUALITIES | | | | | |
| A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY | | | | | |
| R755 Shared Emergency Planning and Business Continuity | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 38,670 | 39,740 | 41,440 | 42,070 | 43,670 |
| Indirect Employee Expenses | 400 | 130 | 130 | 130 | 130 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 400 | 300 | 300 | 300 | 300 |
| Car Allowances | 1,000 | 500 | 500 | 500 | 500 |
| SUPPLIES & SERVICES | | | | | |
| Catering | 150 | 300 | 300 | 300 | 300 |
| Printing, Stationery & General Office Expenses | 380 | 280 | 280 | 280 | 280 |
| Responsibilities of Civil Contingencies | 14,170 | 15,000 | 15,000 | 15,000 | 15,000 |
| Communications & Computing Expenses | 390 | 260 | 180 | 180 | 180 |
| | 1,250 | 1,000 | 1,000 | 1,000 | 1,000 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 3,410 | 1,970 | 4,050 | 4,050 | 4,050 |
| GROSS EXPENDITURE | 60,220 | 59,480 | 63,180 | 63,810 | 65,410 |
| <u>INCOME</u> | | | | | |
| Shared Services Income | (35,530) | (26,490) | (27,630) | (28,050) | (28,480) |
| Use of Earmarked Reserve | 0 | (15,000) | (15,000) | (15,000) | (15,000) |
| GROSS INCOME | (35,530) | (41,490) | (42,630) | (43,050) | (43,480) |
| NET EXPENDITURE/(INCOME) | 24,690 | 17,990 | 20,550 | 20,760 | 21,930 |
| Total P235 PARTNERSHIPS AND EQUALITIES | 24,690 | 17,990 | 20,550 | 20,760 | 21,930 |

CHIEF EXECUTIVE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P240 COMMUNICATIONS | | | | | |
| A380 CORPORATE COMMUNICATIONS | | | | | |
| (EXCLUDING VOICE AND DATA) | | | | | |
| R735 Corporate Communications | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 42,720 | 47,970 | 54,340 | 55,170 | 57,110 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 20,650 | 20,650 | 26,320 | 26,320 | 26,320 |
| Publicity and Promotion / Consultation | 5,000 | 2,500 | 5,000 | 5,000 | 5,000 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 1,010 | 960 | 1,000 | 1,020 | 1,020 |
| Departmental Administrative Expenses | 26,580 | 32,180 | 35,620 | 33,260 | 33,630 |
| GROSS EXPENDITURE | 95,960 | 104,260 | 122,280 | 120,770 | 123,080 |
| NET EXPENDITURE/(INCOME) | 95,960 | 104,260 | 122,280 | 120,770 | 123,080 |
| Total P240 COMMUNICATIONS | 95,960 | 104,260 | 122,280 | 120,770 | 123,080 |

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P001 WASTE COLLECTION | | | | | |
| A001 COLLECTION OF DOMESTIC WASTE | 927,190 | 947,800 | 910,350 | 961,900 | 985,600 |
| A002 TRADE WASTE COLLECTION | (91,750) | (102,160) | (129,140) | (152,360) | (172,120) |
| A005 KERBSIDE RECYCLING (RECYCLED MATTER) | 940,440 | 907,270 | 968,050 | 946,180 | 956,740 |
| A010 RECYCLING ACTIVITIES | (15,600) | (11,000) | (11,000) | (11,000) | (11,000) |
| | 1,760,280 | 1,741,910 | 1,738,260 | 1,744,720 | 1,759,220 |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A025 PUBLIC CONVENIENCES | 266,820 | 298,050 | 161,300 | 164,930 | 176,550 |
| A145 PARKING FACILITIES | (494,600) | (433,050) | (474,010) | (529,500) | (578,620) |
| A146 CIVIL ENFORCEMENT | 119,290 | 123,480 | 119,270 | 119,800 | 121,710 |
| A150 STREET FURNITURE AND NAMEPLATES | 61,570 | 62,770 | 62,530 | 62,380 | 62,310 |
| A155 HIGHWAYS GENERAL CLEANSING | 708,300 | 621,970 | 622,000 | 653,020 | 664,810 |
| A165 HIGHWAYS RESIDUAL FUNCTION | 3,960 | 2,780 | 2,790 | 2,820 | 2,900 |
| A235 ENVIRONMENTAL ENFORCEMENT | 52,270 | 60,870 | 61,640 | 61,040 | 61,970 |
| | 717,610 | 736,870 | 555,520 | 534,490 | 511,630 |
| P015 CEMETERIES | | | | | |
| A030 CEMETERY | 165,090 | 156,830 | 159,070 | 154,390 | 150,060 |
| | 165,090 | 156,830 | 159,070 | 154,390 | 150,060 |
| P021 LEISURE DEVELOPMENT | | | | | |
| A036 LEISURE DEVELOPMENT | 93,500 | 103,640 | 109,060 | 108,230 | 109,260 |
| A110 STOURPORT COMMUNITY CENTRE | 9,910 | 9,910 | 7,480 | 7,510 | 7,520 |
| | 103,410 | 113,550 | 116,540 | 115,740 | 116,780 |
| P025 PLAY DEVELOPMENT | | | | | |
| A040 PLAY DEVELOPMENT | 89,640 | 87,680 | 89,060 | 88,420 | 88,630 |
| | 89,640 | 87,680 | 89,060 | 88,420 | 88,630 |
| P030 MUSEUM | | | | | |
| A050 MUSEUM STORE | 48,620 | 37,890 | 22,510 | 26,980 | 27,550 |
| A055 BEWDLEY MUSEUM | 224,950 | 244,340 | 253,010 | 257,190 | 262,420 |
| | 273,570 | 282,230 | 275,520 | 284,170 | 289,970 |
| P032 ARTS DEVELOPMENT | | | | | |
| A065 ARTS DEVELOPMENT | 90,080 | 74,270 | 75,520 | 75,050 | 75,070 |
| | 90,080 | 74,270 | 75,520 | 75,050 | 75,070 |
| P034 SPORTS AND PHYSICAL RECREATION | | | | | |
| A070 WYRE FOREST GLADES LEISURE CENTRE | 938,900 | 948,690 | 909,580 | 886,570 | 304,140 |
| A075 STOURPORT SPORTS CENTRE | 367,290 | 354,220 | 361,170 | 358,340 | 82,560 |
| A076 BEWDLEY LEISURE CENTRE | 55,150 | 47,560 | 47,830 | 48,360 | 49,020 |
| A080 STOURPORT SPORTS CLUB | 720 | 16,720 | 16,440 | 28,600 | 29,190 |
| A085 SPORTS PITCHES AND FACILITIES | 212,280 | 171,350 | 97,670 | 100,330 | 100,910 |
| | 1,574,340 | 1,538,540 | 1,432,690 | 1,422,200 | 565,820 |
| P037 SPORTS DEVELOPMENT | | | | | |
| A094 SPORTS DEVELOPMENT | 94,690 | 91,830 | 95,370 | 96,240 | 97,340 |
| A095 JOINT DELIVERY PLAN - EXTENDED SERVICES | 0 | 0 | 0 | 0 | 0 |
| A096 PHYSICAL ACTIVITY | 0 | 0 | 0 | 0 | 0 |
| A102 BEST FOOT FORWARD | 0 | 0 | 0 | 0 | 0 |
| A103 COMMUNITY DEVELOPMENT | 16,460 | 12,440 | 2,140 | (2,940) | (7,770) |
| A106 THE DANCE PROJECT | 0 | 0 | 0 | 0 | 0 |
| | 111,150 | 104,270 | 97,510 | 93,300 | 89,570 |

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P039 COUNTRYSIDE AND CONSERVATION SERVICE | | | | | |
| A118 COUNTRYSIDE AND CONSERVATION SERVICE | 326,490 | 361,280 | 344,580 | 328,350 | 332,700 |
| | 326,490 | 361,280 | 344,580 | 328,350 | 332,700 |
| P040 ALLOTMENTS | | | | | |
| A120 ALLOTMENTS | 2,340 | 1,850 | 1,850 | 1,880 | 1,900 |
| | 2,340 | 1,850 | 1,850 | 1,880 | 1,900 |
| P045 PARKS AND GREEN SPACES | | | | | |
| A125 PARKS AND GREEN SPACES | 846,730 | 887,590 | 856,470 | 853,320 | 839,080 |
| A160 HIGHWAYS MAINTENANCE OF VERGES | 64,480 | 65,080 | 65,370 | 66,640 | 68,020 |
| | 911,210 | 952,670 | 921,840 | 919,960 | 907,100 |
| P065 PROPERTY | | | | | |
| A210 GREEN STREET DEPOT, KIDDERMINSTER | (7,040) | 120 | (56,420) | (57,260) | (56,590) |
| | (7,040) | 120 | (56,420) | (57,260) | (56,590) |
| P070 COMMERCIAL SERVICES-OPERATIONAL AREAS | | | | | |
| A220 GROUNDS MAINTENANCE | 0 | 0 | 8,450 | 18,760 | 23,010 |
| A221 GARAGE HOLDING ACCOUNT | 0 | 0 | (1,150) | (1,990) | (15,930) |
| | 0 | 0 | 7,300 | 16,770 | 7,080 |
| P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION | | | | | |
| A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION | (23,560) | 0 | (31,920) | (31,420) | (32,060) |
| | (23,560) | 0 | (31,920) | (31,420) | (32,060) |
| P215 CRIME AND DISORDER ACT 1998 | | | | | |
| A495 COMMUNITY SAFETY | 167,850 | 179,150 | 179,620 | 178,370 | 179,760 |
| A496 EXTERNAL FUNDING | 0 | 0 | 0 | 0 | 0 |
| | 167,850 | 179,150 | 179,620 | 178,370 | 179,760 |
| P220 COMMUNITY STRATEGY | | | | | |
| A500 COMMUNITY STRATEGY | 43,050 | 42,490 | 42,520 | 33,540 | 540 |
| | 43,050 | 42,490 | 42,520 | 33,540 | 540 |
| P225 CORPORATE COSTS | | | | | |
| A382 CORPORATE COSTS | 62,660 | 53,980 | 51,400 | 51,400 | 51,400 |
| | 62,660 | 53,980 | 51,400 | 51,400 | 51,400 |
| Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT | 6,368,170 | 6,427,690 | 6,000,460 | 5,954,070 | 5,038,580 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P001 WASTE COLLECTION | | | | | |
| A001 COLLECTION OF DOMESTIC WASTE | | | | | |
| R001 Waste Transfer Station | | | | | |
| R002 Domestic Waste | | | | | |
| EXPENDITURE | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 557,660 | 562,120 | 550,160 | 559,640 | 576,700 |
| Vacancy Savings | (6,650) | (3,410) | (6,930) | (7,040) | (7,140) |
| Indirect Employee Expenses | 2,680 | 2,620 | 2,760 | 2,780 | 2,780 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 4,750 | 4,570 | 4,660 | 4,740 | 4,830 |
| Cleaning & Domestic Supplies | 46,000 | 46,000 | 46,120 | 46,690 | 47,310 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 204,740 | 237,590 | 233,870 | 233,110 | 237,960 |
| Transport Insurance | 14,700 | 14,700 | 15,010 | 15,760 | 16,650 |
| Car Allowances | 500 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 4,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Equipment, Furniture & Materials - External | 2,900 | 2,200 | 2,200 | 2,200 | 2,200 |
| Equipment, Furniture & Materials - Trade Bins | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Clothing, Uniforms and Laundry | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Printing, Stationery & General Office Expenses | 500 | 0 | 0 | 0 | 0 |
| Services | 10 | 0 | 0 | 0 | 0 |
| Services - Other | 9,010 | 9,100 | 9,100 | 9,100 | 9,100 |
| Communications & Computing | 600 | 1,070 | 940 | 940 | 940 |
| Grants & Subscriptions | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Health Authorities | 21,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| Private Contractors | 300 | 300 | 300 | 300 | 300 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 4,010 | 2,460 | 1,570 | 1,570 | 1,600 |
| Convenor Recharges | 1,780 | 1,590 | 1,690 | 1,730 | 1,790 |
| Human Resources | 13,610 | 13,330 | 14,060 | 14,070 | 14,080 |
| Corporate Support Services | 43,580 | 43,590 | 40,340 | 41,220 | 42,220 |
| Departmental Administrative Expenses | 63,780 | 50,590 | 46,410 | 45,300 | 45,340 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 163,480 | 149,100 | 139,410 | 186,610 | 191,450 |
| GROSS EXPENDITURE | 1,180,690 | 1,194,270 | 1,158,420 | 1,215,470 | 1,244,860 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P001 WASTE COLLECTION | | | | | |
| A001 COLLECTION OF DOMESTIC WASTE | | | | | |
| (CONTINUED) | | | | | |
| R001 Waste Transfer Station | | | | | |
| R002 Domestic Waste | | | | | |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (600) | (2,400) | (2,400) | (2,400) | (2,400) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (2,710) | (5,420) |
| Trade Waste Income | (18,000) | (20,000) | (21,000) | (21,000) | (21,000) |
| Recharges | (234,900) | (224,070) | (224,670) | (227,460) | (230,440) |
| GROSS INCOME | (253,500) | (246,470) | (248,070) | (253,570) | (259,260) |
| NET EXPENDITURE/(INCOME) | 927,190 | 947,800 | 910,350 | 961,900 | 985,600 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P001 WASTE COLLECTION | | | | | |
| A002 TRADE WASTE COLLECTION | | | | | |
| R003 Trade Waste Collection | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 66,010 | 66,700 | 67,890 | 68,910 | 71,250 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 15,010 | 16,150 | 16,430 | 16,710 | 17,050 |
| Transport Insurance | 1,050 | 0 | 40 | 90 | 150 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials - Trade Bins | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Services - WCC Tipping Cost | 128,750 | 132,000 | 135,960 | 140,040 | 144,240 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Independent Units within the Council | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 0 | 790 | 860 | 900 | 910 |
| Convenor Recharges | 0 | 200 | 210 | 220 | 220 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 18,330 | 18,330 | 18,330 | 18,330 | 18,330 |
| GROSS EXPENDITURE | 359,150 | 364,170 | 369,720 | 375,200 | 382,150 |
| <u>INCOME</u> | | | | | |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (22,490) | (44,980) |
| Trade Waste Income | (450,900) | (449,700) | (482,190) | (488,190) | (492,190) |
| Recharges | 0 | (16,630) | (16,670) | (16,880) | (17,100) |
| GROSS INCOME | (450,900) | (466,330) | (498,860) | (527,560) | (554,270) |
| NET EXPENDITURE/(INCOME) | (91,750) | (102,160) | (129,140) | (152,360) | (172,120) |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P001 WASTE COLLECTION | | | | | |
| A005 KERBSIDE RECYCLING (RECYCLED MATTER) | | | | | |
| R005 Garden Waste Collection Service | | | | | |
| R010 Kerbside Recycling | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 546,480 | 533,690 | 570,620 | 581,900 | 599,390 |
| Vacancy Savings | (5,570) | (3,190) | (6,480) | (6,570) | (6,670) |
| Indirect Employee Expenses | 2,270 | 2,520 | 2,650 | 2,670 | 2,670 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 4,750 | 4,570 | 4,660 | 4,740 | 4,830 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 179,450 | 171,230 | 168,070 | 166,200 | 169,630 |
| Transport Insurance | 7,350 | 6,860 | 7,000 | 7,350 | 7,770 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 0 | 7,540 | 500 | 500 | 500 |
| Equipment, Furniture & Materials - External | 6,200 | 5,200 | 5,200 | 5,200 | 5,200 |
| Clothing, Uniforms and Laundry | 2,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Printing, Stationery & General Office Expenses | 0 | 0 | 2,920 | 2,920 | 2,920 |
| Services | 7,240 | 7,620 | 7,740 | 7,850 | 7,970 |
| Communications & Computing Expenses | 2,100 | 1,650 | 1,190 | 1,190 | 1,190 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Independent Units within the Council | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 1,510 | 1,580 | 1,690 | 1,730 | 1,790 |
| Human Resources | 11,520 | 12,820 | 13,520 | 13,530 | 13,540 |
| Corporate Support Services | 560 | 530 | 540 | 540 | 560 |
| Departmental Administrative Expenses | 90,920 | 72,690 | 67,520 | 65,510 | 64,970 |
| CAPITAL CHARGES | | | | | |
| Depreciation - Containers & Lids | 95,770 | 95,770 | 94,670 | 87,130 | 87,110 |
| Depreciation - Vehicles | 119,870 | 119,870 | 112,990 | 106,140 | 106,120 |
| GROSS EXPENDITURE | 1,104,870 | 1,077,400 | 1,091,450 | 1,084,980 | 1,105,940 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (60,000) | (60,000) | 0 | 0 | 0 |
| Customer & Client Receipts | (104,430) | (110,130) | (123,400) | (133,400) | (138,400) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (5,400) | (10,800) |
| GROSS INCOME | (164,430) | (170,130) | (123,400) | (138,800) | (149,200) |
| NET EXPENDITURE/(INCOME) | 940,440 | 907,270 | 968,050 | 946,180 | 956,740 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P001 WASTE COLLECTION | | | | | |
| A010 RECYCLING ACTIVITIES | | | | | |
| R015 Bottle Banks | | | | | |
| R018 Paper | | | | | |
| R019 Other | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Independent Units within the Council | 800 | 1,000 | 1,000 | 1,000 | 1,000 |
| GROSS EXPENDITURE | 800 | 1,000 | 1,000 | 1,000 | 1,000 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (16,400) | (12,000) | (12,000) | (12,000) | (12,000) |
| GROSS INCOME | (16,400) | (12,000) | (12,000) | (12,000) | (12,000) |
| NET EXPENDITURE/(INCOME) | (15,600) | (11,000) | (11,000) | (11,000) | (11,000) |
| Total P001 WASTE COLLECTION | 1,760,280 | 1,741,910 | 1,738,260 | 1,744,720 | 1,759,220 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A025 PUBLIC CONVENIENCES | | | | | |
| R035 Public Conveniences | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 77,880 | 62,950 | 56,260 | 57,970 | 60,410 |
| Vacancy Savings | (670) | (340) | (690) | (700) | (710) |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 57,060 | 55,000 | 29,780 | 31,140 | 32,530 |
| Energy Costs | 6,390 | 6,800 | 7,000 | 7,210 | 7,430 |
| Non-Domestic Rates | 15,340 | 13,940 | 14,350 | 14,790 | 15,220 |
| Water Services | 20,100 | 21,200 | 21,200 | 21,200 | 21,200 |
| Cleaning & Domestic Supplies | 4,160 | 4,700 | 4,290 | 4,290 | 4,290 |
| Premises Insurance | 2,160 | 2,140 | 2,350 | 2,500 | 2,610 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 5,890 | 6,520 | 6,630 | 6,740 | 6,870 |
| Transport Insurance | 1,050 | 980 | 1,000 | 1,050 | 1,110 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 8,000 | 6,600 | 6,600 | 6,600 | 6,600 |
| Clothing, Uniforms and Laundry | 0 | 400 | 400 | 400 | 400 |
| Services | 46,780 | 104,000 | (3,800) | (3,900) | 0 |
| Communications & Computing | 320 | 50 | (10) | (10) | (10) |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 170 | 180 | 190 | 200 | 210 |
| Facilities Management | 3,260 | 1,780 | 1,550 | 1,590 | 1,610 |
| Corporate Support Services | 1,140 | 0 | 0 | 0 | 0 |
| Community Well-Being and Environment | 8,700 | 5,180 | 8,910 | 8,960 | 9,220 |
| Departmental Administrative Expenses | 13,360 | 8,970 | 8,350 | 8,210 | 8,150 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 23,430 | 18,830 | 18,830 | 18,830 | 21,830 |
| GROSS EXPENDITURE | 294,520 | 319,880 | 183,190 | 187,070 | 198,970 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (1,290) | (1,050) | (1,050) | (1,050) | (1,050) |
| Recharges | 0 | (20,780) | (20,840) | (21,090) | (21,370) |
| Use of Earmarked Reserve | (26,410) | 0 | 0 | 0 | 0 |
| GROSS INCOME | (27,700) | (21,830) | (21,890) | (22,140) | (22,420) |
| NET EXPENDITURE/(INCOME) | 266,820 | 298,050 | 161,300 | 164,930 | 176,550 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 | 2015/16 | 2016/17 |
|--|----------------|----------------|----------------|----------------|----------------|
| | Original £ | Revised £ | Estimate £ | Estimate £ | Estimate £ |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A145 PARKING FACILITIES | | | | | |
| R185 Car Parks General | | | | | |
| R187 Surface Car Parks | | | | | |
| R189 Weavers Wharf Car Park | | | | | |
| R190 Stourport Sports Centre Car Park | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 208,750 | 198,290 | 205,470 | 208,900 | 213,430 |
| Vacancy Savings | (1,300) | (540) | (1,110) | (1,120) | (1,140) |
| Indirect Employee Expenses | 15,340 | 19,050 | 19,800 | 20,780 | 21,780 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 20,620 | 16,730 | 16,380 | 16,830 | 17,280 |
| Repairs, Alterations & Maintenance of Grounds | 66,010 | 54,960 | 54,900 | 55,050 | 55,220 |
| Energy Costs | 4,780 | 3,600 | 3,710 | 3,820 | 3,930 |
| Rents | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Non-Domestic Rates | 163,730 | 160,000 | 164,820 | 169,720 | 174,840 |
| Water Services | 5,500 | 10,000 | 10,000 | 10,000 | 10,000 |
| Apportionment of Expenses of Operational Buildings | 6,330 | 4,230 | 4,320 | 4,400 | 4,470 |
| Cleaning & Domestic Supplies | 144,010 | 144,010 | 144,400 | 146,190 | 148,100 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 3,100 | 2,700 | 2,740 | 2,780 | 2,830 |
| Transport Insurance | 1,050 | 980 | 1,000 | 1,050 | 1,110 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 29,640 | 36,040 | 36,040 | 36,040 | 36,040 |
| Clothing, Uniforms and Laundry | 2,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Printing, Stationery & General Office Expenses | 5,670 | 3,070 | 3,070 | 3,070 | 3,070 |
| Services | 45,560 | 25,590 | 25,630 | 25,660 | 25,690 |
| Communications & Computing | 5,220 | 5,900 | 5,650 | 5,650 | 5,650 |
| Grants & Subscriptions | 600 | 200 | 200 | 200 | 200 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 49,000 | 49,000 | 49,000 | 49,000 | 49,000 |
| Wychavon District Council | 11,600 | 2,000 | 2,030 | 2,060 | 2,090 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 16,630 | 16,220 | 15,150 | 14,880 | 15,230 |
| Legal Services | 2,630 | 3,100 | 3,270 | 3,400 | 3,500 |
| Convenor Recharges | 340 | 260 | 280 | 290 | 300 |
| Human Resources | 2,610 | 2,050 | 2,160 | 2,170 | 2,160 |
| Facilities Management | 2,160 | 1,190 | 1,040 | 1,050 | 1,080 |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Worcestershire Hub | 17,380 | 19,620 | 19,670 | 20,210 | 20,880 |
| Corporate Support Services | 8,680 | 9,730 | 3,680 | 3,790 | 3,840 |
| Departmental Administrative Expenses | 13,180 | 39,460 | 36,100 | 34,800 | 34,030 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 880 | 870 | 870 | 4,210 | 7,310 |
| GROSS EXPENDITURE | 862,110 | 841,740 | 843,710 | 858,300 | 875,350 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A145 PARKING FACILITIES (CONTINUED) | | | | | |
| R185 Car Parks General | | | | | |
| R187 Surface Car Parks | | | | | |
| R189 Weavers Wharf Car Park | | | | | |
| R190 Stourport Sports Centre Car Park | | | | | |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (1,430) | (80) | 0 | 0 | 0 |
| Management Fee Weavers Wharf | (118,000) | (118,000) | (118,000) | (118,000) | (118,000) |
| Rents | (600) | (600) | (600) | (600) | (600) |
| Parking Fees | (912,650) | (912,600) | (953,410) | (991,220) | (994,220) |
| Season Tickets | (124,000) | (120,000) | (120,000) | (120,000) | (120,000) |
| Excess Charge Tickets | (90,000) | (74,000) | (74,000) | (74,000) | (74,000) |
| Senior Citizen Concessionary Passes | (10,000) | (7,100) | (7,100) | (7,100) | (7,100) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (30,810) | (92,430) |
| Recharges to Other Services | (68,370) | (20,150) | (21,250) | (21,580) | (21,930) |
| Recharges | (31,660) | (22,260) | (23,360) | (24,490) | (25,690) |
| GROSS INCOME | (1,356,710) | (1,274,790) | (1,317,720) | (1,387,800) | (1,453,970) |
| NET EXPENDITURE/(INCOME) | (494,600) | (433,050) | (474,010) | (529,500) | (578,620) |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A146 CIVIL ENFORCEMENT | | | | | |
| R193 Civil Enforcement | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 163,700 | 124,480 | 128,600 | 130,830 | 134,100 |
| Vacancy Savings | (1,370) | (560) | (1,150) | (1,160) | (1,180) |
| Indirect Employee Expenses | 1,520 | 1,030 | 1,100 | 1,140 | 1,170 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 5,680 | 3,610 | 3,680 | 3,750 | 3,810 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 5,950 | 6,200 | 6,320 | 6,440 | 6,580 |
| Transport Insurance | 2,100 | 1,960 | 2,000 | 2,100 | 2,220 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Clothing, Uniforms and Laundry | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 |
| Printing, Stationery & General Office Expenses | 3,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Communications & Computing | 6,100 | 6,570 | 6,000 | 6,000 | 6,000 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Wychavon District Council | 46,200 | 46,200 | 46,230 | 46,260 | 46,290 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 13,300 | 13,340 | 12,860 | 12,720 | 12,990 |
| Convenor Recharges | 340 | 260 | 280 | 290 | 300 |
| Human Resources | 2,610 | 2,050 | 2,160 | 2,170 | 2,160 |
| Worcestershire Hub | 13,670 | 4,350 | 4,380 | 4,530 | 4,680 |
| Departmental Administrative Expenses | 12,630 | 37,210 | 33,960 | 32,760 | 32,030 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 980 | 980 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 284,510 | 256,780 | 255,520 | 256,930 | 260,250 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (94,000) | (80,000) | (80,000) | (80,000) | (80,000) |
| Parking Fees | (6,000) | 0 | 0 | 0 | 0 |
| Recharges to Other Services | (65,220) | (53,300) | (56,250) | (57,130) | (58,540) |
| GROSS INCOME | (165,220) | (133,300) | (136,250) | (137,130) | (138,540) |
| NET EXPENDITURE/(INCOME) | 119,290 | 123,480 | 119,270 | 119,800 | 121,710 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A150 STREET FURNITURE AND NAMEPLATES | | | | | |
| R195 Street Furniture and Nameplates | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 7,150 | 7,100 | 7,210 | 7,330 | 7,440 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 47,450 | 47,450 | 47,450 | 47,450 | 47,450 |
| Communications & Computing | 300 | 300 | 300 | 300 | 300 |
| SUPPORT SERVICES | | | | | |
| Worcestershire Hub | 0 | 660 | 670 | 680 | 700 |
| Departmental Administrative Expenses | 6,670 | 7,260 | 6,900 | 6,620 | 6,420 |
| GROSS EXPENDITURE | 61,570 | 62,770 | 62,530 | 62,380 | 62,310 |
| NET EXPENDITURE/(INCOME) | 61,570 | 62,770 | 62,530 | 62,380 | 62,310 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A155 HIGHWAYS GENERAL CLEANSING | | | | | |
| R200 Highways General Cleansing | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 470,520 | 435,640 | 459,070 | 468,660 | 480,870 |
| Vacancy Savings | (4,630) | (2,470) | (5,000) | (5,080) | (5,160) |
| Indirect Employee Expenses | 2,150 | 2,210 | 2,320 | 2,350 | 2,360 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 9,220 | 15,460 | 15,790 | 16,070 | 16,350 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 160,110 | 128,690 | 129,930 | 131,960 | 134,500 |
| Transport Insurance | 18,900 | 17,640 | 18,000 | 18,900 | 19,980 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials - External | 16,000 | 26,400 | 12,400 | 12,400 | 12,400 |
| Clothing, Uniforms and Laundry | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Printing, Stationery & General Office Expenses | 400 | 200 | 200 | 200 | 200 |
| Services | 28,960 | 28,600 | 29,050 | 29,500 | 29,960 |
| Lengthsman Scheme | 6,000 | 6,500 | 6,500 | 6,500 | 6,500 |
| Communications & Computing | 4,040 | 1,170 | 300 | 300 | 300 |
| Expenses | 80 | 80 | 80 | 80 | 80 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 1,310 | 1,320 | 1,410 | 1,440 | 1,490 |
| Human Resources | 9,960 | 10,260 | 10,820 | 10,820 | 10,830 |
| Worcestershire Hub | 0 | 4,950 | 4,920 | 5,050 | 5,190 |
| Corporate Support Services | 6,490 | 8,490 | 4,110 | 4,210 | 4,280 |
| Departmental Administrative Expenses | 50,450 | 54,450 | 49,670 | 47,790 | 46,680 |
| CAPITAL CHARGES | | | | | |
| Depreciation - Vehicles | 104,860 | 74,390 | 84,680 | 111,750 | 117,650 |
| GROSS EXPENDITURE | 892,820 | 821,980 | 832,250 | 870,900 | 892,460 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (39,510) | (55,500) | (65,350) | (69,350) | (75,350) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (1,850) | (3,700) |
| Recharges | (144,010) | (144,010) | (144,400) | (146,180) | (148,100) |
| Use of Earmarked Reserve | (1,000) | (500) | (500) | (500) | (500) |
| GROSS INCOME | (184,520) | (200,010) | (210,250) | (217,880) | (227,650) |
| NET EXPENDITURE/(INCOME) | 708,300 | 621,970 | 622,000 | 653,020 | 664,810 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A165 HIGHWAYS RESIDUAL FUNCTION | | | | | |
| R210 Highways Residual Functions | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 1,150 | 0 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 1,550 | 910 | 950 | 990 | 1,020 |
| Economic Prosperity and Place | 0 | 1,870 | 1,840 | 1,830 | 1,880 |
| Corporate Support Services | 560 | 0 | 0 | 0 | 0 |
| Departmental Administrative Expenses | 700 | 0 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 3,960 | 2,780 | 2,790 | 2,820 | 2,900 |
| NET EXPENDITURE/(INCOME) | 3,960 | 2,780 | 2,790 | 2,820 | 2,900 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P010 ENVIRONMENTAL MAINTENANCE | | | | | |
| A235 ENVIRONMENTAL ENFORCEMENT | | | | | |
| R260 Environmental Enforcement | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 25,930 | 27,430 | 28,670 | 29,100 | 30,130 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 0 | 3,710 | 3,840 | 3,900 | 3,970 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 2,410 | 2,040 | 2,070 | 2,090 | 2,130 |
| Transport Insurance | 1,050 | 980 | 1,000 | 1,050 | 1,110 |
| SUPPLIES & SERVICES | | | | | |
| Clothing, Uniforms and Laundry | 200 | 200 | 200 | 200 | 200 |
| Services | 600 | 600 | 600 | 600 | 600 |
| Communications & Computing | 500 | 470 | 430 | 430 | 430 |
| SUPPORT SERVICES | | | | | |
| Departmental Administrative Expenses | 24,180 | 28,040 | 27,430 | 26,270 | 26,000 |
| GROSS EXPENDITURE | 54,870 | 63,470 | 64,240 | 63,640 | 64,570 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) |
| GROSS INCOME | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) |
| NET EXPENDITURE/(INCOME) | 52,270 | 60,870 | 61,640 | 61,040 | 61,970 |
| Total P010 ENVIRONMENTAL MAINTENANCE | 717,610 | 736,870 | 555,520 | 534,490 | 511,630 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P015 CEMETERIES | | | | | |
| A030 CEMETERY | | | | | |
| R040 Cemetery | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 8,970 | 7,420 | 9,010 | 9,230 | 9,510 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 15,270 | 9,410 | 9,070 | 9,330 | 9,590 |
| Repairs, Alterations & Maintenance of Grounds | 101,030 | 101,030 | 101,300 | 102,560 | 103,900 |
| Energy Costs | 2,340 | 2,000 | 2,060 | 2,120 | 2,190 |
| Non-Domestic Rates | 2,410 | 2,540 | 2,620 | 2,690 | 2,780 |
| Water Services | 460 | 460 | 460 | 460 | 460 |
| Fixtures & Fittings | 150 | 210 | 190 | 190 | 190 |
| Cleaning & Domestic Supplies | 1,950 | 1,770 | 1,730 | 1,750 | 1,770 |
| Premises Insurance | 1,770 | 1,780 | 2,100 | 2,260 | 2,360 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 250 | 340 | 340 | 340 | 340 |
| Clothing, Uniforms and Laundry | 0 | 30 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 100 | 100 | 100 | 100 | 100 |
| Services | 3,800 | 6,000 | 6,000 | 6,000 | 6,000 |
| Communications & Computing | 310 | 300 | 280 | 280 | 280 |
| Grants & Subscriptions | 500 | 500 | 500 | 500 | 500 |
| Miscellaneous Expenses | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| S136 Contribution - Broome Parish Council | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Churchill & Blakedown Parish | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Rock Parish Council | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Bewdley Town Council | 2,090 | 2,090 | 1,400 | 710 | 0 |
| S136 Contribution - Stourport Town Council | 8,450 | 8,450 | 5,650 | 2,850 | 0 |
| S136 Contribution - Rushock Parish Council | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Wolverley & Cookley Parish | 930 | 930 | 630 | 330 | 0 |
| S136 Contribution - Kidderminster Foreign Parish | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Upper Arley Parish Council | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Chaddesley Corbett Parish Council | 560 | 560 | 370 | 180 | 0 |
| S136 Contribution - Stone Parish Council | 560 | 560 | 370 | 180 | 0 |
| S214(B) Contributions - St Georges Church, Kidderminster | 560 | 1,300 | 370 | 180 | 0 |
| S214(B) Contributions - St Johns Church, | 560 | 560 | 370 | 180 | 0 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 880 | 810 | 680 | 690 | 710 |
| Legal Services | 830 | 1,080 | 1,140 | 1,160 | 1,200 |
| Facilities Management | 3,260 | 1,780 | 1,550 | 1,590 | 1,610 |
| Corporate Support Services | 2,230 | 1,570 | 1,630 | 1,610 | 1,650 |
| Departmental Administrative Expenses | 8,370 | 7,480 | 8,530 | 8,240 | 8,120 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 13,940 | 13,950 | 13,950 | 13,950 | 13,950 |
| GROSS EXPENDITURE | 187,140 | 179,620 | 175,870 | 171,990 | 168,460 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P015 CEMETERIES | | | | | |
| A030 CEMETERY (CONTINUED) | | | | | |
| R040 Cemetery | | | | | |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (22,050) | (22,050) | (16,800) | (16,800) | (16,800) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (800) | (1,600) |
| Use of Earmarked Reserve | 0 | (740) | 0 | 0 | 0 |
| GROSS INCOME | (22,050) | (22,790) | (16,800) | (17,600) | (18,400) |
| NET EXPENDITURE/(INCOME) | 165,090 | 156,830 | 159,070 | 154,390 | 150,060 |
| Total P015 CEMETERIES | 165,090 | 156,830 | 159,070 | 154,390 | 150,060 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P021 LEISURE DEVELOPMENT | | | | | |
| A036 LEISURE DEVELOPMENT | | | | | |
| R175 Events | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 38,690 | 42,650 | 43,880 | 44,600 | 45,960 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 30 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 90 | 0 | 3,030 | 3,030 | 3,030 |
| Services | 10,350 | 10,350 | 10,350 | 10,350 | 10,350 |
| Grants & Subscriptions | 0 | 15,000 | 0 | 0 | 0 |
| Sponsorship and Competitions | 7,380 | 7,380 | 7,380 | 7,380 | 7,380 |
| Dance Festival | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 6,850 | 9,270 | 9,790 | 9,910 | 10,110 |
| Departmental Administrative Expenses | 34,290 | 41,630 | 40,130 | 38,460 | 37,930 |
| GROSS EXPENDITURE | 104,180 | 132,780 | 121,060 | 120,230 | 121,260 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (15,000) | 0 | 0 | 0 |
| Customer & Client Receipts | (4,180) | (7,640) | (5,500) | (5,500) | (5,500) |
| Dance Festival | (6,500) | (6,500) | (6,500) | (6,500) | (6,500) |
| GROSS INCOME | (10,680) | (29,140) | (12,000) | (12,000) | (12,000) |
| NET EXPENDITURE/(INCOME) | 93,500 | 103,640 | 109,060 | 108,230 | 109,260 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P021 LEISURE DEVELOPMENT | | | | | |
| A110 STOURPORT COMMUNITY CENTRE | | | | | |
| R145 Stourport Community Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Rents | 400 | 400 | 400 | 400 | 400 |
| Premises Insurance | 320 | 320 | 390 | 420 | 430 |
| SUPPLIES & SERVICES | | | | | |
| Grants & Subscriptions | 2,500 | 2,500 | 0 | 0 | 0 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 7,090 | 7,090 | 7,090 | 7,090 | 7,090 |
| GROSS EXPENDITURE | 10,310 | 10,310 | 7,880 | 7,910 | 7,920 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (400) | (400) | (400) | (400) | (400) |
| GROSS INCOME | (400) | (400) | (400) | (400) | (400) |
| NET EXPENDITURE/(INCOME) | 9,910 | 9,910 | 7,480 | 7,510 | 7,520 |
| Total P021 LEISURE DEVELOPMENT | 103,410 | 113,550 | 116,540 | 115,740 | 116,780 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P025 PLAY DEVELOPMENT | | | | | |
| A040 PLAY DEVELOPMENT | | | | | |
| R050 Playleadership | | | | | |
| R055 Summer Playschemes | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 44,330 | 41,580 | 42,320 | 42,940 | 43,770 |
| Indirect Employee Expenses | 60 | 60 | 60 | 70 | 70 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 1,260 | 1,000 | 1,000 | 1,000 | 1,000 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 500 | 500 | 500 | 500 | 500 |
| Printing, Stationery & General Office Expenses | 0 | 0 | 1,520 | 1,520 | 1,520 |
| Communications & Computing | 410 | 320 | 230 | 230 | 230 |
| Grants & Subscriptions | 12,510 | 15,210 | 12,710 | 12,710 | 12,710 |
| Miscellaneous Expenses | 200 | 0 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 12,780 | 14,020 | 14,650 | 14,670 | 14,940 |
| Departmental Administrative Expenses | 24,890 | 24,470 | 23,370 | 22,400 | 21,830 |
| GROSS EXPENDITURE | 96,940 | 97,160 | 96,360 | 96,040 | 96,570 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (2,500) | 0 | 0 | 0 |
| Customer & Client Receipts | (7,300) | (6,980) | (7,300) | (7,300) | (7,300) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (320) | (640) |
| GROSS INCOME | (7,300) | (9,480) | (7,300) | (7,620) | (7,940) |
| NET EXPENDITURE/(INCOME) | 89,640 | 87,680 | 89,060 | 88,420 | 88,630 |
| Total P025 PLAY DEVELOPMENT | 89,640 | 87,680 | 89,060 | 88,420 | 88,630 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P030 MUSEUM | | | | | |
| A050 MUSEUM STORE | | | | | |
| R060 Museum Store | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 20,870 | 10,240 | 10,400 | 10,560 | 10,900 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 1,800 | 1,730 | 1,710 | 1,750 | 1,800 |
| Energy Costs | 600 | 400 | 620 | 640 | 660 |
| Rents | 27,240 | 27,240 | 27,240 | 27,240 | 27,240 |
| Fixtures & Fittings | 350 | 320 | 260 | 260 | 260 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,930 | 1,490 | 1,460 | 1,460 | 1,460 |
| Services | 2,450 | 2,660 | 2,860 | 3,000 | 3,140 |
| Communications & Computing | 450 | 450 | 450 | 450 | 450 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 1,120 | 1,550 | 1,610 | 1,620 | 1,640 |
| GROSS EXPENDITURE | 56,810 | 46,080 | 46,610 | 46,980 | 47,550 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (8,190) | (8,190) | (24,100) | (20,000) | (20,000) |
| GROSS INCOME | (8,190) | (8,190) | (24,100) | (20,000) | (20,000) |
| NET EXPENDITURE/(INCOME) | 48,620 | 37,890 | 22,510 | 26,980 | 27,550 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P030 MUSEUM | | | | | |
| A055 BEWDLEY MUSEUM | | | | | |
| R065 Bewdley Museum | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 100,030 | 111,440 | 115,450 | 117,790 | 120,840 |
| Indirect Employee Expenses | 860 | 0 | 0 | 0 | 0 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 31,340 | 24,980 | 24,430 | 25,100 | 25,800 |
| Repairs, Alterations & Maintenance of Grounds | 7,540 | 6,100 | 6,120 | 6,190 | 6,270 |
| Energy Costs | 11,850 | 11,850 | 12,210 | 12,570 | 12,950 |
| Rents | 150 | 150 | 150 | 150 | 150 |
| Water Services | 3,370 | 3,680 | 3,680 | 3,680 | 3,680 |
| Fixtures & Fittings | 1,000 | 920 | 760 | 760 | 760 |
| Cleaning & Domestic Supplies | 6,110 | 8,160 | 8,200 | 8,360 | 8,550 |
| Premises Insurance | 8,080 | 8,150 | 9,590 | 10,320 | 10,820 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 2,710 | 9,950 | 7,960 | 7,960 | 7,960 |
| Clothing, Uniforms and Laundry | 300 | 600 | 600 | 600 | 600 |
| Printing, Stationery & General Office Expenses | 2,000 | 1,500 | 4,530 | 4,530 | 4,530 |
| Services | 13,210 | 19,880 | 13,350 | 13,430 | 13,510 |
| Communications & Computing | 1,090 | 790 | 700 | 700 | 700 |
| Grants & Subscriptions | 7,890 | 10,290 | 7,790 | 7,790 | 7,790 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Agencies | 90 | 90 | 90 | 90 | 90 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 1,660 | 1,650 | 1,490 | 1,480 | 1,510 |
| Legal Services | 720 | 910 | 950 | 990 | 1,020 |
| Convenor Recharges | 220 | 210 | 220 | 230 | 240 |
| Facilities Management | 6,480 | 3,540 | 3,090 | 3,160 | 3,230 |
| Corporate Support Services | 9,410 | 11,860 | 12,350 | 12,400 | 12,580 |
| Departmental Administrative Expenses | 0 | 9,900 | 9,410 | 9,020 | 8,950 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 33,840 | 33,840 | 33,840 | 33,840 | 33,840 |
| GROSS EXPENDITURE | 249,950 | 280,440 | 276,960 | 281,140 | 286,370 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (4,490) | 0 | 0 | 0 |
| Customer & Client Receipts | (25,000) | (25,260) | (23,950) | (23,950) | (23,950) |
| Use of Earmarked Reserve | 0 | (6,350) | 0 | 0 | 0 |
| GROSS INCOME | (25,000) | (36,100) | (23,950) | (23,950) | (23,950) |
| NET EXPENDITURE/(INCOME) | 224,950 | 244,340 | 253,010 | 257,190 | 262,420 |
| Total P030 MUSEUM | 273,570 | 282,230 | 275,520 | 284,170 | 289,970 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P032 ARTS DEVELOPMENT | | | | | |
| A065 ARTS DEVELOPMENT | | | | | |
| R075 Arts Development | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 35,780 | 25,780 | 26,240 | 26,640 | 27,110 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 0 | 5,040 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 310 | 310 | 1,820 | 1,820 | 1,820 |
| Services | 430 | 440 | 440 | 450 | 450 |
| Partnership Funding | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 |
| Kidderminster Arts Festival | 8,850 | 27,980 | 5,000 | 5,000 | 5,000 |
| Arts Activities | 9,070 | 9,070 | 9,070 | 9,070 | 9,070 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Agencies | 70 | 70 | 70 | 70 | 70 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 1,420 | 890 | 950 | 990 | 1,000 |
| Corporate Support Services | 6,040 | 7,950 | 8,300 | 8,350 | 8,480 |
| Departmental Administrative Expenses | 31,350 | 24,150 | 23,020 | 22,050 | 21,460 |
| GROSS EXPENDITURE | 96,430 | 104,790 | 78,020 | 77,550 | 77,570 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (3,850) | (20,060) | 0 | 0 | 0 |
| Customer & Client Receipts | (2,500) | (2,500) | (2,500) | (2,500) | (2,500) |
| Use of Earmarked Reserve | 0 | (7,960) | 0 | 0 | 0 |
| GROSS INCOME | (6,350) | (30,520) | (2,500) | (2,500) | (2,500) |
| NET EXPENDITURE/(INCOME) | 90,080 | 74,270 | 75,520 | 75,050 | 75,070 |
| Total P032 ARTS DEVELOPMENT | 90,080 | 74,270 | 75,520 | 75,050 | 75,070 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P034 SPORTS AND PHYSICAL RECREATION | | | | | |
| A070 WYRE FOREST GLADES LEISURE CENTRE | | | | | |
| R080 Wyre Forest Glades Leisure Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 5,420 | 8,030 | 8,160 | 8,280 | 8,570 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 33,670 | 32,370 | 31,910 | 42,490 | 43,620 |
| Repairs, Alterations & Maintenance of Grounds | 4,190 | 2,500 | 2,510 | 2,550 | 0 |
| Premises Insurance | 17,080 | 16,950 | 18,290 | 19,300 | 20,240 |
| SUPPLIES & SERVICES | | | | | |
| Services | 0 | 16,040 | 0 | 0 | 0 |
| Grants & Subscriptions | 2,970 | 2,970 | 2,970 | 2,970 | 2,970 |
| Creation of Earmarked Reserve | 0 | 55,000 | 0 | 0 | 0 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 534,380 | 486,560 | 501,800 | 507,400 | 0 |
| Plant Replacement Programme | 60,000 | 60,000 | 60,000 | 20,000 | 14,860 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 690 | 650 | 680 | 660 | 680 |
| Departmental Administrative Expenses | 5,050 | 8,210 | 7,800 | 7,470 | 7,400 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 275,450 | 275,450 | 275,460 | 275,450 | 275,460 |
| GROSS EXPENDITURE | 938,900 | 964,730 | 909,580 | 886,570 | 373,800 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | 0 | 0 | 0 | (69,660) |
| Use of Earmarked Reserve | 0 | (16,040) | 0 | 0 | 0 |
| GROSS INCOME | 0 | (16,040) | 0 | 0 | (69,660) |
| NET EXPENDITURE/(INCOME) | 938,900 | 948,690 | 909,580 | 886,570 | 304,140 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P034 SPORTS AND PHYSICAL RECREATION | | | | | |
| A075 STOURPORT SPORTS CENTRE | | | | | |
| R085 Stourport Sports Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 4,330 | 5,190 | 5,270 | 5,350 | 5,550 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 9,440 | 9,070 | 8,940 | 18,900 | 19,390 |
| Repairs, Alterations & Maintenance of Grounds | 4,070 | 3,300 | 3,310 | 3,350 | 0 |
| Premises Insurance | 5,380 | 5,330 | 5,760 | 6,070 | 6,370 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 233,220 | 219,250 | 226,050 | 233,060 | 0 |
| Plant Replacement Programme | 30,000 | 30,000 | 30,000 | 10,000 | 0 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 690 | 650 | 680 | 660 | 680 |
| Departmental Administrative Expenses | 4,040 | 5,310 | 5,040 | 4,830 | 4,790 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 76,120 | 76,120 | 76,120 | 76,120 | 76,120 |
| GROSS EXPENDITURE | 367,290 | 354,220 | 361,170 | 358,340 | 112,900 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | 0 | 0 | 0 | (30,340) |
| GROSS INCOME | 0 | 0 | 0 | 0 | (30,340) |
| NET EXPENDITURE/(INCOME) | 367,290 | 354,220 | 361,170 | 358,340 | 82,560 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P034 SPORTS AND PHYSICAL RECREATION | | | | | |
| A076 BEWDLEY LEISURE CENTRE | | | | | |
| R140 Bewdley Leisure Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 1,080 | 1,960 | 1,990 | 2,020 | 2,090 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 5,660 | 5,440 | 5,360 | 5,510 | 5,660 |
| Repairs, Alterations & Maintenance of Grounds | 14,890 | 8,600 | 8,620 | 8,730 | 8,840 |
| Premises Insurance | 980 | 960 | 1,050 | 1,110 | 1,150 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 9,050 | 8,890 | 9,170 | 9,450 | 9,740 |
| Plant Replacement Programme | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 690 | 650 | 680 | 660 | 680 |
| Departmental Administrative Expenses | 1,010 | 2,000 | 1,900 | 1,820 | 1,800 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 16,790 | 16,790 | 16,790 | 16,790 | 16,790 |
| GROSS EXPENDITURE | 55,150 | 50,290 | 50,560 | 51,090 | 51,750 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | (2,730) | (2,730) | (2,730) | (2,730) |
| GROSS INCOME | 0 | (2,730) | (2,730) | (2,730) | (2,730) |
| NET EXPENDITURE/(INCOME) | 55,150 | 47,560 | 47,830 | 48,360 | 49,020 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P034 SPORTS AND PHYSICAL RECREATION | | | | | |
| A080 STOURPORT SPORTS CLUB | | | | | |
| R090 Stourport Sports Club | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 0 | 8,270 | 8,400 | 8,520 | 8,850 |
| SUPPLIES & SERVICES | | | | | |
| Grants & Subscriptions | 0 | 0 | 0 | 12,390 | 12,700 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 720 | 0 | 0 | 0 | 0 |
| Departmental Administrative Expenses | 0 | 8,450 | 8,040 | 7,690 | 7,640 |
| GROSS EXPENDITURE | 720 | 16,720 | 16,440 | 28,600 | 29,190 |
| NET EXPENDITURE/(INCOME) | 720 | 16,720 | 16,440 | 28,600 | 29,190 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P034 SPORTS AND PHYSICAL RECREATION | | | | | |
| A085 SPORTS PITCHES AND FACILITIES | | | | | |
| R095 Sports Pitches and Facilities | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 11,050 | 7,210 | 11,280 | 11,670 | 12,260 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 30,470 | 19,290 | 10,450 | 11,230 | 12,030 |
| Repairs, Alterations & Maintenance of Grounds | 92,130 | 92,130 | 25,800 | 26,940 | 28,170 |
| Energy Costs | 4,640 | 4,120 | 4,250 | 4,370 | 4,500 |
| Non-Domestic Rates | 16,320 | 15,340 | 15,800 | 16,280 | 16,770 |
| Water Services | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Fixtures & Fittings | 960 | 1,130 | 990 | 990 | 990 |
| Cleaning & Domestic Supplies | 4,430 | 4,250 | 3,880 | 3,890 | 3,900 |
| Premises Insurance | 1,040 | 1,050 | 1,250 | 1,350 | 1,400 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 2,400 | 24,430 | 2,400 | 2,400 | 2,400 |
| Clothing, Uniforms and Laundry | 150 | 300 | 300 | 300 | 300 |
| Communications & Computing | 40 | 40 | 40 | 40 | 40 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 880 | 810 | 680 | 690 | 710 |
| Legal Services | 7,800 | 7,290 | 7,700 | 8,950 | 9,210 |
| Facilities Management | 3,260 | 1,780 | 1,550 | 1,590 | 1,610 |
| Corporate Support Services | 20,270 | 1,570 | 1,630 | 1,610 | 1,650 |
| Departmental Administrative Expenses | 10,300 | 7,360 | 10,790 | 10,540 | 10,580 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 28,270 | 26,880 | 26,880 | 26,890 | 25,190 |
| GROSS EXPENDITURE | 235,810 | 216,380 | 127,070 | 131,130 | 133,110 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (17,030) | 0 | 0 | 0 |
| Customer & Client Receipts | (23,530) | (28,000) | (29,400) | (29,400) | (29,400) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (1,400) | (2,800) |
| GROSS INCOME | (23,530) | (45,030) | (29,400) | (30,800) | (32,200) |
| NET EXPENDITURE/(INCOME) | 212,280 | 171,350 | 97,670 | 100,330 | 100,910 |
| Total P034 SPORTS AND PHYSICAL RECREATION | 1,574,340 | 1,538,540 | 1,432,690 | 1,422,200 | 565,820 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P037 SPORTS DEVELOPMENT | | | | | |
| A094 SPORTS DEVELOPMENT | | | | | |
| R123 'Xpression' | | | | | |
| R125 Sports Development | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 37,330 | 33,310 | 34,920 | 36,310 | 37,500 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Rents | 500 | 500 | 500 | 500 | 500 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 240 | 240 | 240 | 240 | 240 |
| Printing, Stationery & General Office Expenses | 1,990 | 3,110 | 3,870 | 3,870 | 3,870 |
| Services | 330 | 330 | 330 | 330 | 330 |
| Communications & Computing | 0 | 50 | 50 | 50 | 50 |
| Grants & Subscriptions | 6,520 | 4,210 | 10,220 | 3,820 | 3,820 |
| Miscellaneous Expenses | 4,780 | 4,780 | 4,780 | 4,780 | 4,780 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Contribution to Worcs Sports Partnership | 3,690 | 3,690 | 3,690 | 3,690 | 3,690 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 9,540 | 11,740 | 12,200 | 12,220 | 12,470 |
| Departmental Administrative Expenses | 32,470 | 31,480 | 30,970 | 30,430 | 30,090 |
| GROSS EXPENDITURE | 97,390 | 93,440 | 101,770 | 96,240 | 97,340 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | (50) | 0 | 0 | 0 |
| Use of Earmarked Reserve | (2,700) | (1,560) | (6,400) | 0 | 0 |
| GROSS INCOME | (2,700) | (1,610) | (6,400) | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 94,690 | 91,830 | 95,370 | 96,240 | 97,340 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P037 SPORTS DEVELOPMENT | | | | | |
| A095 JOINT DELIVERY PLAN - EXTENDED SERVICES | | | | | |
| R110 Joint Delivery Plan | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 0 | 4,020 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 0 | 8,900 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 0 | 12,920 | 0 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (8,900) | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (4,020) | 0 | 0 | 0 |
| GROSS INCOME | 0 | (12,920) | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P037 SPORTS DEVELOPMENT | | | | | |
| A096 PHYSICAL ACTIVITY | | | | | |
| R130 Physical Activities | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 0 | 7,020 | 14,040 | 7,020 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 0 | 3,080 | 3,080 | 3,080 | 0 |
| Printing, Stationery & General Office Expenses | 0 | 350 | 200 | 200 | 0 |
| Grants & Subscriptions | 0 | 6,950 | 0 | 0 | 0 |
| Miscellaneous Expenses | 0 | 5,700 | 5,700 | 5,700 | 0 |
| GROSS EXPENDITURE | 0 | 23,100 | 23,020 | 16,000 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (15,930) | (8,980) | (8,980) | 0 |
| Customer & Client Receipts | 0 | (150) | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (7,020) | (14,040) | (7,020) | 0 |
| GROSS INCOME | 0 | (23,100) | (23,020) | (16,000) | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P037 SPORTS DEVELOPMENT | | | | | |
| A102 BEST FOOT FORWARD | | | | | |
| R126 Best Foot Forward | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 0 | 3,270 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 0 | 100 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 0 | 3,370 | 0 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (3,370) | 0 | 0 | 0 |
| GROSS INCOME | 0 | (3,370) | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|---------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P037 SPORTS DEVELOPMENT | | | | | |
| A103 COMMUNITY DEVELOPMENT | | | | | |
| R127 Community Development | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 8,310 | 5,370 | 5,460 | 5,540 | 5,750 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 400 | 500 | 400 | 400 | 400 |
| SUPPORT SERVICES | | | | | |
| Worcestershire Hub | 0 | 1,080 | 1,060 | 1,120 | 1,120 |
| Departmental Administrative Expenses | 7,750 | 5,490 | 5,220 | 5,000 | 4,960 |
| GROSS EXPENDITURE | 16,460 | 12,440 | 12,140 | 12,060 | 12,230 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | 0 | (10,000) | (15,000) | (20,000) |
| GROSS INCOME | 0 | 0 | (10,000) | (15,000) | (20,000) |
| NET EXPENDITURE/(INCOME) | 16,460 | 12,440 | 2,140 | (2,940) | (7,770) |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P037 SPORTS DEVELOPMENT | | | | | |
| A106 THE DANCE PROJECT | | | | | |
| R129 The Dance Project | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 5,260 | 0 | 0 | 0 | 0 |
| Indirect Employee Expenses | 190 | 0 | 0 | 0 | 0 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 600 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 2,430 | 1,000 | 690 | 0 | 0 |
| Services | 300 | 1,000 | 1,000 | 0 | 0 |
| Communications & Computing Expenses | 150 | 0 | 0 | 0 | 0 |
| | 100 | 0 | 0 | 0 | 0 |
| Miscellaneous Expenses | 1,000 | 6,000 | 6,000 | 0 | 0 |
| GROSS EXPENDITURE | 10,030 | 8,000 | 7,690 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Use of Earmarked Reserve | (10,030) | (8,000) | (7,690) | 0 | 0 |
| GROSS INCOME | (10,030) | (8,000) | (7,690) | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |
| Total P037 SPORTS DEVELOPMENT | 111,150 | 104,270 | 97,510 | 93,300 | 89,570 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|-----------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P039 COUNTRYSIDE AND CONSERVATION SERVICE | | | | | |
| A118 COUNTRYSIDE AND CONSERVATION SERVICE | | | | | |
| R163 Nature Reserves | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 155,120 | 174,190 | 152,680 | 127,940 | 130,750 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Grounds | 53,590 | 62,550 | 62,660 | 63,170 | 63,710 |
| Energy Costs | 0 | 150 | 150 | 160 | 160 |
| Water Services | 0 | 100 | 100 | 100 | 100 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 9,950 | 9,400 | 9,520 | 9,670 | 9,830 |
| Transport Insurance | 2,100 | 1,960 | 2,000 | 2,100 | 2,220 |
| Car Allowances | 0 | 400 | 400 | 400 | 400 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 4,070 | 37,570 | 14,360 | 8,600 | 8,600 |
| Clothing, Uniforms and Laundry | 720 | 1,100 | 1,000 | 1,000 | 1,000 |
| Printing, Stationery & General Office Expenses | 3,580 | 3,600 | 4,560 | 4,560 | 4,560 |
| Services | 3,440 | 22,610 | 2,480 | 2,520 | 2,560 |
| Communications & Computing | 1,260 | 1,470 | 1,310 | 1,320 | 1,330 |
| Grants & Subscriptions | 12,500 | 63,770 | 12,500 | 12,500 | 12,500 |
| Young Rangers Expenditure | 840 | 800 | 800 | 800 | 800 |
| SUPPORT SERVICES | | | | | |
| Economic Prosperity and Place | 10,850 | 10,880 | 10,770 | 10,690 | 10,760 |
| Worcestershire Hub | 0 | 610 | 600 | 630 | 650 |
| Corporate Support Services | 11,650 | 10,820 | 11,270 | 11,280 | 11,500 |
| Departmental Administrative Expenses | 112,850 | 123,790 | 120,530 | 115,490 | 112,830 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 3,920 | 5,370 | 3,420 | 7,590 | 10,670 |
| GROSS EXPENDITURE | 386,440 | 531,140 | 411,110 | 380,520 | 384,930 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (27,120) | (82,280) | (47,000) | (47,000) | (47,000) |
| Customer & Client Receipts | (1,470) | (1,250) | (1,310) | (1,310) | (1,310) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (60) | (120) |
| Use of Earmarked Reserve | (31,360) | (86,330) | (18,220) | (3,800) | (3,800) |
| GROSS INCOME | (59,950) | (169,860) | (66,530) | (52,170) | (52,230) |
| NET EXPENDITURE/(INCOME) | 326,490 | 361,280 | 344,580 | 328,350 | 332,700 |
| Total P039 COUNTRYSIDE AND CONSERVATION SERVICE | 326,490 | 361,280 | 344,580 | 328,350 | 332,700 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P040 ALLOTMENTS | | | | | |
| A120 ALLOTMENTS | | | | | |
| R155 Allotments | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 520 | 0 | 0 | 0 | 0 |
| Repairs, Alterations & Maintenance of Grounds | 1,800 | 1,850 | 1,850 | 1,880 | 1,900 |
| Water Services | 20 | 0 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 2,340 | 1,850 | 1,850 | 1,880 | 1,900 |
| NET EXPENDITURE/(INCOME) | 2,340 | 1,850 | 1,850 | 1,880 | 1,900 |
| Total P040 ALLOTMENTS | 2,340 | 1,850 | 1,850 | 1,880 | 1,900 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P045 PARKS AND GREEN SPACES | | | | | |
| A125 PARKS AND GREEN SPACES | | | | | |
| R160 Parks and Green Spaces | | | | | |
| R162 Parks and Green Spaces - Maintenance | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 81,420 | 98,620 | 94,590 | 97,080 | 101,000 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 32,390 | 31,120 | 30,660 | 31,490 | 32,340 |
| Repairs, Alterations & Maintenance of Grounds | 441,070 | 441,300 | 436,910 | 442,100 | 447,660 |
| Energy Costs | 3,300 | 3,300 | 3,400 | 3,500 | 3,610 |
| Rents | 690 | 690 | 690 | 690 | 690 |
| Non-Domestic Rates | 2,100 | 2,100 | 2,160 | 2,230 | 2,290 |
| Water Services | 9,110 | 9,110 | 9,110 | 9,110 | 9,110 |
| Fixtures & Fittings | 80 | 320 | 300 | 300 | 300 |
| Cleaning & Domestic Supplies | 29,980 | 29,950 | 29,970 | 30,340 | 30,720 |
| Premises Insurance | 880 | 900 | 1,070 | 1,150 | 1,200 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 3,370 | 3,700 | 3,760 | 3,820 | 3,910 |
| Transport Insurance | 1,050 | 980 | 1,000 | 1,050 | 1,110 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 29,750 | 53,610 | 32,300 | 32,300 | 32,300 |
| Printing, Stationery & General Office Expenses | 640 | 500 | 500 | 500 | 500 |
| Advertising | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 |
| Services | 4,150 | 4,670 | 4,770 | 4,830 | 4,890 |
| Communications & Computing | 700 | 2,500 | 700 | 700 | 700 |
| Grants & Subscriptions | 10,000 | 10,000 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 4,930 | 2,480 | 1,560 | 1,550 | 1,590 |
| Legal Services | 5,110 | 8,630 | 9,100 | 9,430 | 9,700 |
| Facilities Management | 5,420 | 2,950 | 2,580 | 2,640 | 2,700 |
| Economic Prosperity and Place | 10,850 | 10,880 | 10,770 | 10,690 | 10,760 |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Worcestershire Hub | 2,040 | 1,200 | 1,200 | 1,220 | 1,260 |
| Corporate Support Services | 20,920 | 19,400 | 14,210 | 14,200 | 14,450 |
| Departmental Administrative Expenses | 75,920 | 100,790 | 90,490 | 87,640 | 87,160 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 105,890 | 100,950 | 102,180 | 99,200 | 80,470 |
| GROSS EXPENDITURE | 884,470 | 943,380 | 886,720 | 890,480 | 883,150 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (12,390) | (28,700) | (1,000) | (1,000) | (1,000) |
| Customer & Client Receipts | (25,350) | (27,090) | (29,250) | (29,250) | (29,250) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (6,910) | (13,820) |
| GROSS INCOME | (37,740) | (55,790) | (30,250) | (37,160) | (44,070) |
| NET EXPENDITURE/(INCOME) | 846,730 | 887,590 | 856,470 | 853,320 | 839,080 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P045 PARKS AND GREEN SPACES | | | | | |
| A160 HIGHWAYS MAINTENANCE OF VERGES | | | | | |
| R205 Highways Maintenance Of Verges | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Grounds | 102,190 | 102,190 | 102,470 | 103,730 | 105,090 |
| SUPPORT SERVICES | | | | | |
| Worcestershire Hub | 0 | 590 | 600 | 610 | 630 |
| GROSS EXPENDITURE | 102,190 | 102,780 | 103,070 | 104,340 | 105,720 |
| <u>INCOME</u> | | | | | |
| Income - External Works | (37,710) | (37,700) | (37,700) | (37,700) | (37,700) |
| GROSS INCOME | (37,710) | (37,700) | (37,700) | (37,700) | (37,700) |
| NET EXPENDITURE/(INCOME) | 64,480 | 65,080 | 65,370 | 66,640 | 68,020 |
| Total P045 PARKS AND GREEN SPACES | 911,210 | 952,670 | 921,840 | 919,960 | 907,100 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P065 PROPERTY | | | | | |
| A210 GREEN STREET DEPOT, KIDDERMINSTER | | | | | |
| R225 Green Street Depot | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 13,380 | 12,360 | 12,550 | 12,950 | 13,420 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 66,500 | 89,380 | 36,560 | 38,130 | 39,750 |
| Repairs, Alterations & Maintenance of Grounds | 9,110 | 6,610 | 6,620 | 6,670 | 6,730 |
| Energy Costs | 29,960 | 30,900 | 28,820 | 28,540 | 29,530 |
| Rents | 150 | 150 | 150 | 150 | 150 |
| Non-Domestic Rates | 41,070 | 42,160 | 43,420 | 44,730 | 46,070 |
| Water Services | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 |
| Fixtures & Fittings | 2,230 | 4,210 | 3,860 | 3,860 | 3,860 |
| Cleaning & Domestic Supplies | 21,720 | 22,780 | 22,870 | 23,220 | 23,560 |
| Premises Insurance | 7,330 | 7,090 | 8,080 | 8,620 | 9,040 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 40 | 40 | 40 | 40 | 40 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 600 | 400 | 400 | 400 | 400 |
| Catering | 340 | 300 | 300 | 300 | 300 |
| Services | 4,020 | 4,010 | 4,010 | 4,010 | 4,010 |
| Communications & Computing | 2,000 | 2,100 | 2,100 | 2,100 | 2,100 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 3,460 | 3,250 | 3,350 | 3,320 | 3,390 |
| Departmental Administrative Expenses | 14,290 | 12,130 | 11,780 | 11,590 | 11,760 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 40,440 | 32,170 | 32,170 | 32,170 | 32,170 |
| GROSS EXPENDITURE | 273,140 | 286,540 | 233,580 | 237,300 | 242,780 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | 0 | 0 | (25,000) | (25,000) | (25,000) |
| Recharges | (280,180) | (259,450) | (265,000) | (269,560) | (274,370) |
| Use of Earmarked Reserve | 0 | (26,970) | 0 | 0 | 0 |
| GROSS INCOME | (280,180) | (286,420) | (290,000) | (294,560) | (299,370) |
| NET EXPENDITURE/(INCOME) | (7,040) | 120 | (56,420) | (57,260) | (56,590) |
| Total P065 PROPERTY | (7,040) | 120 | (56,420) | (57,260) | (56,590) |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P070 COMMERCIAL SERVICES-OPERATIONAL AREAS | | | | | |
| A220 GROUNDS MAINTENANCE | | | | | |
| R236 Grounds Maintenance Holding Account | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 542,640 | 542,280 | 521,070 | 535,050 | 553,230 |
| Vacancy Savings | (6,670) | (3,300) | (6,700) | (6,800) | (6,900) |
| Indirect Employee Expenses | 2,930 | 2,930 | 3,010 | 3,040 | 3,040 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Grounds | 22,100 | 22,100 | 15,940 | 15,940 | 15,940 |
| Energy Costs | 540 | 550 | 560 | 570 | 590 |
| Non-Domestic Rates | 1,390 | 1,400 | 1,440 | 1,490 | 1,530 |
| Apportionment of Expenses of Operational Buildings | 5,350 | 5,140 | 5,250 | 5,340 | 5,430 |
| Premises Insurance | 410 | 350 | 350 | 360 | 380 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 101,670 | 149,880 | 150,990 | 152,070 | 154,220 |
| Direct Transport Costs - Plant | 12,400 | 7,000 | 7,000 | 7,000 | 7,000 |
| Transport Insurance | 21,000 | 19,600 | 20,000 | 21,000 | 22,200 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials - External | 106,530 | 110,620 | 46,870 | 46,870 | 46,870 |
| Clothing, Uniforms and Laundry | 6,400 | 6,400 | 6,400 | 6,400 | 6,400 |
| Services | 15,150 | 15,150 | 15,390 | 15,640 | 15,890 |
| Communications & Computing | 7,760 | 6,100 | 5,090 | 5,090 | 5,090 |
| Miscellaneous Expenses | 80 | 80 | 80 | 80 | 80 |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 1,960 | 1,880 | 2,000 | 2,060 | 2,120 |
| Human Resources | 14,920 | 14,600 | 15,400 | 15,400 | 15,410 |
| Corporate Support Services | 6,120 | 5,250 | 5,410 | 5,360 | 5,480 |
| Departmental Administrative Expenses | 12,860 | 12,620 | 12,070 | 11,600 | 11,500 |
| CAPITAL CHARGES | | | | | |
| Depreciation - Vehicles | 51,480 | 40,760 | 41,490 | 46,410 | 40,040 |
| GROSS EXPENDITURE | 927,020 | 961,390 | 869,110 | 889,970 | 905,540 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (6,000) | (6,850) | (6,850) | (6,850) | (6,850) |
| Schools | (9,000) | (22,720) | (22,720) | (22,720) | (22,720) |
| Other External Works | (61,110) | (43,560) | (49,080) | (49,080) | (49,080) |
| Trees and Woodlands | 0 | (37,350) | (900) | (900) | (900) |
| Recharges | (850,910) | (850,910) | (781,110) | (791,660) | (802,980) |
| GROSS INCOME | (927,020) | (961,390) | (860,660) | (871,210) | (882,530) |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 8,450 | 18,760 | 23,010 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P070 COMMERCIAL SERVICES-OPERATIONAL AREAS | | | | | |
| A221 GARAGE HOLDING ACCOUNT | | | | | |
| R229 Garage Holding Account | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 131,860 | 101,490 | 114,970 | 118,680 | 124,700 |
| Vacancy Savings | (980) | (640) | (1,300) | (1,320) | (1,340) |
| Indirect Employee Expenses | 310 | 400 | 420 | 420 | 420 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 8,100 | 7,760 | 7,920 | 8,060 | 8,200 |
| Premises Insurance | 680 | 640 | 660 | 690 | 720 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 25,400 | 20,660 | 21,240 | 21,840 | 22,470 |
| Transport Insurance | 1,050 | 980 | 1,000 | 1,050 | 1,110 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials - Fuel | 319,030 | 355,770 | 350,820 | 341,620 | 341,620 |
| Equipment, Furniture & Materials - External | 177,010 | 177,000 | 173,000 | 173,000 | 173,000 |
| Clothing, Uniforms and Laundry | 400 | 400 | 400 | 400 | 400 |
| Printing, Stationery & General Office Expenses | 0 | 50 | 0 | 0 | 0 |
| Services | 1,120 | 1,130 | 1,140 | 1,150 | 1,150 |
| Communications & Computing | 1,200 | 2,000 | 2,000 | 2,000 | 2,000 |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 210 | 260 | 280 | 290 | 300 |
| Human Resources | 1,570 | 2,050 | 2,160 | 2,170 | 2,160 |
| Corporate Support Services | 5,160 | 46,410 | 44,730 | 44,340 | 44,610 |
| Departmental Administrative Expenses | 64,700 | 9,700 | 7,670 | 7,580 | 7,720 |
| CAPITAL CHARGES | | | | | |
| Depreciation - Vehicles | 11,110 | 15,610 | 17,620 | 18,920 | 9,110 |
| GROSS EXPENDITURE | 747,930 | 741,670 | 744,730 | 740,890 | 738,350 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (38,340) | (34,100) | (37,810) | (38,810) | (40,810) |
| Recharges | (709,590) | (707,570) | (708,070) | (704,070) | (713,470) |
| GROSS INCOME | (747,930) | (741,670) | (745,880) | (742,880) | (754,280) |
| NET EXPENDITURE/(INCOME) | 0 | 0 | (1,150) | (1,990) | (15,930) |
| Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS | 0 | 0 | 7,300 | 16,770 | 7,080 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION | | | | | |
| A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION | | | | | |
| R900 Community Well-Being and Environment Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 1,027,290 | 983,130 | 974,370 | 995,690 | 1,027,400 |
| Vacancy Savings | (13,570) | (6,390) | (12,960) | (13,160) | (13,350) |
| Indirect Employee Expenses | 73,860 | 69,780 | 72,360 | 75,740 | 79,190 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 137,960 | 153,180 | 158,070 | 160,260 | 162,860 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 340 | 340 | 340 | 340 | 340 |
| Car Allowances | 6,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,900 | 3,100 | 2,400 | 2,400 | 2,400 |
| Catering | 400 | 400 | 400 | 400 | 400 |
| Clothing, Uniforms and Laundry | 250 | 200 | 200 | 200 | 200 |
| Printing, Stationery & General Office Expenses | 55,050 | 12,790 | 11,990 | 11,990 | 11,990 |
| Services | 31,060 | 28,250 | 20,030 | 20,030 | 20,030 |
| Communications & Computing Expenses | 205,890 | 216,430 | 201,600 | 172,100 | 148,950 |
| Grants & Subscriptions | 5,460 | 7,290 | 6,790 | 6,790 | 6,790 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 152,330 | 127,650 | 113,750 | 111,750 | 114,180 |
| Legal Services | 19,320 | 21,240 | 15,760 | 11,690 | 11,980 |
| Convenor Recharges | 2,120 | 2,300 | 2,000 | 2,060 | 2,120 |
| Human Resources | 16,130 | 17,810 | 15,390 | 15,330 | 15,400 |
| Chief Executive | 0 | 31,680 | 0 | 0 | 0 |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Worcestershire Hub | 53,360 | 33,560 | 33,610 | 34,410 | 35,540 |
| Corporate Support Services | 51,660 | 85,430 | 79,680 | 80,570 | 82,160 |
| GROSS EXPENDITURE | 1,828,170 | 1,793,450 | 1,701,070 | 1,693,860 | 1,713,860 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (100) | (520) | 0 | 0 | 0 |
| Recharges to Other Services | (1,824,170) | (1,761,890) | (1,709,820) | (1,701,750) | (1,721,600) |
| Recharges | (22,960) | (22,820) | (23,170) | (23,530) | (24,320) |
| Use of Earmarked Reserve | (4,500) | (8,220) | 0 | 0 | 0 |
| GROSS INCOME | (1,851,730) | (1,793,450) | (1,732,990) | (1,725,280) | (1,745,920) |
| NET EXPENDITURE/(INCOME) | (23,560) | 0 | (31,920) | (31,420) | (32,060) |
| Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION | (23,560) | 0 | (31,920) | (31,420) | (32,060) |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P215 CRIME AND DISORDER ACT 1998 | | | | | |
| A495 COMMUNITY SAFETY | | | | | |
| R715 Community Safety | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 45,480 | 50,500 | 51,280 | 52,070 | 53,910 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 440 | 0 | 0 | 0 | 0 |
| Printing, Stationery & General Office Expenses | 850 | 200 | 550 | 550 | 550 |
| Services | 340 | 370 | 390 | 410 | 430 |
| Closed Circuit Television | 75,410 | 75,410 | 75,410 | 75,410 | 75,410 |
| Community Safety | 2,930 | 1,000 | 2,930 | 2,930 | 2,930 |
| Communications & Computing | 0 | 50 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Departmental Administrative Expenses | 42,400 | 51,620 | 49,060 | 47,000 | 46,530 |
| GROSS EXPENDITURE | 167,850 | 179,150 | 179,620 | 178,370 | 179,760 |
| NET EXPENDITURE/(INCOME) | 167,850 | 179,150 | 179,620 | 178,370 | 179,760 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|-----------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P215 CRIME AND DISORDER ACT 1998 | | | | | |
| A496 EXTERNAL FUNDING | | | | | |
| R716 Community Safety Partnership | | | | | |
| R717 Building Safer Communities | | | | | |
| R718 Integrated Offender Management | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 26,980 | 26,770 | 15,350 | 21,490 | 0 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 0 | 0 | 250 | 350 | 0 |
| Car Allowances | 260 | 200 | 500 | 700 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 0 | 0 | 800 | 0 | 0 |
| Catering | 0 | 40 | 0 | 0 | 0 |
| Communications & Computing | 0 | 0 | 430 | 50 | 0 |
| Expenses | 30 | 30 | 560 | 780 | 0 |
| Grants & Subscriptions | 0 | 233,160 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 27,270 | 260,200 | 17,890 | 23,370 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (150,460) | (17,890) | (23,370) | 0 |
| Use of Earmarked Reserve | (27,270) | (109,740) | 0 | 0 | 0 |
| GROSS INCOME | (27,270) | (260,200) | (17,890) | (23,370) | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |
| Total P215 CRIME AND DISORDER ACT 1998 | 167,850 | 179,150 | 179,620 | 178,370 | 179,760 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--------------------------------------|---------------|---------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P220 COMMUNITY STRATEGY | | | | | |
| A500 COMMUNITY STRATEGY | | | | | |
| R720 Community Strategy | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Community Leadership Fund | 42,000 | 42,000 | 42,000 | 33,000 | 0 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 1,050 | 490 | 520 | 540 | 540 |
| GROSS EXPENDITURE | 43,050 | 42,490 | 42,520 | 33,540 | 540 |
| NET EXPENDITURE/(INCOME) | 43,050 | 42,490 | 42,520 | 33,540 | 540 |
| Total P220 COMMUNITY STRATEGY | 43,050 | 42,490 | 42,520 | 33,540 | 540 |

COMMUNITY WELL-BEING AND ENVIRONMENT

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--------------------------------------|---------------|---------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P225 CORPORATE COSTS | | | | | |
| A382 CORPORATE COSTS | | | | | |
| R732 Assistance to Other Bodies | | | | | |
| R740 Corporate Costs | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 4,490 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Grants to Voluntary Bodies | 53,980 | 53,980 | 51,400 | 51,400 | 51,400 |
| SUPPORT SERVICES | | | | | |
| Departmental Administrative Expenses | 4,190 | 0 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 62,660 | 53,980 | 51,400 | 51,400 | 51,400 |
| NET EXPENDITURE/(INCOME) | 62,660 | 53,980 | 51,400 | 51,400 | 51,400 |
| Total P225 CORPORATE COSTS | 62,660 | 53,980 | 51,400 | 51,400 | 51,400 |

ECONOMIC PROSPERITY AND PLACE - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P085 INDUSTRIAL ESTATES AND OTHER PROPERTY | | | | | |
| A245 OTHER INDUSTRIAL ESTATES | (118,720) | (130,220) | (130,540) | (129,920) | (128,910) |
| A250 HOOBROOK ENTERPRISE CENTRE | (34,340) | (23,930) | (50,820) | (49,790) | (47,900) |
| A255 OTHER PROPERTY | 360 | (33,310) | (44,220) | (39,330) | (33,470) |
| | (152,700) | (187,460) | (225,580) | (219,040) | (210,280) |
| P138 LAND CHARGES | | | | | |
| A355 LAND CHARGES | 10,100 | (36,040) | (39,220) | (49,220) | (47,400) |
| | 10,100 | (36,040) | (39,220) | (49,220) | (47,400) |
| P145 PLANNING POLICY FORMULATION | | | | | |
| A385 PLANNING POLICY FORMULATION | 340,980 | 338,500 | 337,960 | 337,340 | 344,800 |
| A416 ADMINISTRATION OF STREET NAMING AND NUMBERING | 14,820 | 15,290 | 14,300 | 13,510 | 13,570 |
| | 355,800 | 353,790 | 352,260 | 350,850 | 358,370 |
| P147 NEW HOMES BONUS | | | | | |
| A386 NEW HOMES BONUS | (753,410) | (774,460) | (1,254,610) | (1,616,610) | (1,616,610) |
| | (753,410) | (774,460) | (1,254,610) | (1,616,610) | (1,616,610) |
| P150 IMPLEMENTATION OF PLANNING POLICY | | | | | |
| A390 DEVELOPMENT CONTROL | 203,480 | 155,940 | 149,740 | 150,380 | 161,790 |
| A395 ENFORCEMENT | 138,170 | 96,630 | 95,390 | 95,400 | 98,080 |
| A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION | 44,970 | 44,150 | 44,030 | 43,950 | 44,780 |
| A405 CONSERVATION OF THE HISTORIC ENVIRONMENT | 73,070 | 67,240 | 66,830 | 66,510 | 68,330 |
| | 459,690 | 363,960 | 355,990 | 356,240 | 372,980 |
| P155 BUILDING CONTROL | | | | | |
| A410 BUILDING CONTROL | 47,780 | 65,550 | 68,510 | 68,520 | 69,470 |
| | 47,780 | 65,550 | 68,510 | 68,520 | 69,470 |
| P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION | | | | | |
| A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION | 29,980 | 13,010 | 10,920 | 10,860 | 10,680 |
| | 29,980 | 13,010 | 10,920 | 10,860 | 10,680 |
| P165 CORPORATE COSTS | | | | | |
| A296 NNDR RATE RELIEF | 164,000 | 0 | 0 | 0 | 0 |
| A422 SHARED REGULATORY SERVICES | 469,590 | 485,470 | 400,140 | 363,350 | 340,880 |
| | 633,590 | 485,470 | 400,140 | 363,350 | 340,880 |
| P169 EXTERNAL FUNDING - REGULATORY SERVICES | | | | | |
| A424 EXTERNAL FUNDING - REGULATORY SERVICES | 0 | 0 | 0 | 0 | 0 |
| | 0 | 0 | 0 | 0 | 0 |
| P190 PRIVATE SECTOR HOUSING | | | | | |
| A256 FLOOD RELIEF | 0 | 0 | 0 | 0 | 0 |
| A455 HOUSING GRANTS AND ASSISTANCE | 137,920 | 135,290 | 134,280 | 133,650 | 135,660 |
| A460 HOUSING, ENFORCEMENT AND LICENSING | 162,090 | 161,460 | 154,760 | 148,700 | 151,870 |
| | 300,010 | 296,750 | 289,040 | 282,350 | 287,530 |

ECONOMIC PROSPERITY AND PLACE - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT | 77,330 | 91,880 | 91,410 | 88,630 | 89,760 |
| A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING | 174,740 | 172,600 | 171,900 | 171,140 | 174,890 |
| A466 CLINICAL COMMISSIONING (CCG) FUNDING | 0 | 0 | 0 | 0 | 0 |
| A467 CARBON MANAGEMENT PLAN | 9,370 | 15,420 | (44,120) | (53,840) | (56,210) |
| A468 EXTERNAL FUNDING - DISTRICT AGEING WELL | 0 | 0 | 0 | 0 | 0 |
| A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING | 498,790 | 504,130 | 572,950 | 573,210 | 576,450 |
| A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION | 26,650 | 26,650 | (78,000) | 0 | 0 |
| | 786,880 | 810,680 | 714,140 | 779,140 | 784,890 |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | 533,290 | 539,690 | 489,400 | 520,260 | 525,430 |
| A489 WYRE FOREST BUSINESS CENTRES | 0 | 0 | 0 | 0 | 0 |
| A490 TOURISM | 76,260 | 63,780 | 65,470 | 66,400 | 68,030 |
| A491 REDDITCH BUSINESS CENTRES | (1,000) | (490) | 40 | 120 | 80 |
| A492 MARKETS | (3,320) | (1,630) | 860 | 970 | 2,110 |
| | 605,230 | 601,350 | 555,770 | 587,750 | 595,650 |
| Total S5 ECONOMIC PROSPERITY AND PLACE | 2,322,950 | 1,992,600 | 1,227,360 | 914,190 | 946,160 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P085 INDUSTRIAL ESTATES AND OTHER PROPERTY | | | | | |
| A245 OTHER INDUSTRIAL ESTATES | | | | | |
| R270 Other Industrial Estates | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 6,430 | 6,040 | 6,040 | 6,170 | 6,300 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 16,940 | 16,280 | 16,040 | 16,480 | 16,920 |
| Premises Insurance | 1,090 | 930 | 930 | 980 | 1,010 |
| SUPPLIES & SERVICES | | | | | |
| Services | 0 | 250 | 250 | 250 | 250 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 6,400 | 6,820 | 6,550 | 6,410 | 6,560 |
| Legal Services | 9,640 | 8,430 | 8,920 | 9,230 | 9,490 |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Departmental Administrative Expenses | 12,610 | 4,340 | 4,030 | 3,880 | 3,870 |
| GROSS EXPENDITURE | 53,520 | 43,520 | 43,200 | 43,820 | 44,830 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (172,240) | (173,740) | (173,740) | (173,740) | (173,740) |
| GROSS INCOME | (172,240) | (173,740) | (173,740) | (173,740) | (173,740) |
| NET EXPENDITURE/(INCOME) | (118,720) | (130,220) | (130,540) | (129,920) | (128,910) |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 | 2015/16 | 2016/17 |
|---|------------------|------------------|------------------|------------------|------------------|
| | Original £ | Revised £ | Estimate £ | Estimate £ | Estimate £ |
| P085 INDUSTRIAL ESTATES AND OTHER PROPERTY | | | | | |
| A250 HOOBROOK ENTERPRISE CENTRE | | | | | |
| R285 Hoobrook Enterprise Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 9,440 | 8,580 | 8,500 | 8,700 | 8,940 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 12,510 | 33,450 | 11,860 | 12,180 | 12,510 |
| Repairs, Alterations & Maintenance of Grounds | 2,020 | 1,900 | 1,910 | 1,930 | 1,950 |
| Energy Costs | 6,180 | 4,000 | 4,120 | 4,240 | 4,370 |
| Non-Domestic Rates | 4,240 | 7,810 | 8,040 | 8,280 | 8,530 |
| Water Services | 3,200 | 3,200 | 500 | 500 | 500 |
| Cleaning & Domestic Supplies | 22,760 | 22,740 | 22,760 | 23,040 | 23,340 |
| Premises Insurance | 3,190 | 2,710 | 2,710 | 2,840 | 2,970 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 400 | 400 | 400 | 400 | 400 |
| Printing, Stationery & General Office Expenses | 350 | 350 | 350 | 350 | 350 |
| Services | 250 | 250 | 250 | 250 | 250 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 12,860 | 13,700 | 13,140 | 12,870 | 13,150 |
| Legal Services | 8,150 | 5,710 | 6,060 | 6,270 | 6,440 |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Departmental Administrative Expenses | 18,500 | 6,690 | 6,110 | 5,910 | 5,940 |
| GROSS EXPENDITURE | 104,460 | 111,920 | 87,150 | 88,180 | 90,070 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (138,800) | (114,430) | (137,970) | (137,970) | (137,970) |
| Use of Earmarked Reserve | 0 | (21,420) | 0 | 0 | 0 |
| GROSS INCOME | (138,800) | (135,850) | (137,970) | (137,970) | (137,970) |
| NET EXPENDITURE/(INCOME) | (34,340) | (23,930) | (50,820) | (49,790) | (47,900) |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 | 2015/16 | 2016/17 |
|---|------------------|------------------|------------------|------------------|------------------|
| | Original £ | Revised £ | Estimate £ | Estimate £ | Estimate £ |
| P085 INDUSTRIAL ESTATES AND OTHER PROPERTY | | | | | |
| A255 OTHER PROPERTY | | | | | |
| R290 Other Property | | | | | |
| R291 Comberton Place | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 21,480 | 18,570 | 18,180 | 18,710 | 19,300 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 46,980 | 45,160 | 44,510 | 45,720 | 46,950 |
| Repairs, Alterations & Maintenance of Grounds | 21,250 | 21,000 | 21,060 | 21,320 | 21,600 |
| Emergency Calls | 3,010 | 3,010 | 3,010 | 3,010 | 3,010 |
| Energy Costs | 4,320 | 3,270 | 2,960 | 3,050 | 3,150 |
| Non-Domestic Rates | 36,150 | 38,070 | 39,210 | 40,390 | 41,590 |
| Water Services | 3,250 | 3,590 | 3,590 | 3,590 | 3,590 |
| Fixtures & Fittings | 160 | 150 | 130 | 130 | 130 |
| Cleaning & Domestic Supplies | 0 | 40 | 40 | 40 | 40 |
| Premises Insurance | 18,300 | 17,550 | 18,330 | 19,560 | 20,480 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 700 | 700 | 700 | 700 | 700 |
| Services | 5,800 | 5,900 | 5,900 | 5,900 | 5,900 |
| Communications & Computing | 270 | 270 | 270 | 270 | 270 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Contribution to Stourport Civic Centre | 0 | 30,000 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 21,450 | 17,400 | 16,700 | 16,370 | 16,720 |
| Legal Services | 28,470 | 27,180 | 32,570 | 33,720 | 34,680 |
| Land Charges | 830 | 850 | 870 | 850 | 860 |
| Corporate Support Services | 3,460 | 3,250 | 3,350 | 3,320 | 3,390 |
| Departmental Administrative Expenses | 42,090 | 18,300 | 16,670 | 16,280 | 16,430 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 16,880 | 16,420 | 16,420 | 16,430 | 16,430 |
| GROSS EXPENDITURE | 274,850 | 270,680 | 244,470 | 249,360 | 255,220 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (274,490) | (273,990) | (288,690) | (288,690) | (288,690) |
| Use of Earmarked Reserve | 0 | (30,000) | 0 | 0 | 0 |
| GROSS INCOME | (274,490) | (303,990) | (288,690) | (288,690) | (288,690) |
| NET EXPENDITURE/(INCOME) | 360 | (33,310) | (44,220) | (39,330) | (33,470) |
| Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY | (152,700) | (187,460) | (225,580) | (219,040) | (210,280) |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P138 LAND CHARGES | | | | | |
| A355 LAND CHARGES | | | | | |
| R510 Land Charges | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 49,790 | 22,810 | 20,870 | 20,180 | 20,610 |
| Vacancy Savings | (610) | (130) | (250) | (260) | (260) |
| Indirect Employee Expenses | 4,520 | 3,410 | 3,400 | 3,560 | 3,700 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 11,780 | 6,250 | 6,500 | 6,560 | 6,650 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 200 | 120 | 120 | 120 | 120 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 8,100 | 100 | 8,100 | 100 | 100 |
| Printing, Stationery & General Office Expenses | 880 | 300 | 300 | 300 | 300 |
| Services | 10 | 2,710 | 10 | 10 | 10 |
| Communications & Computing Expenses | 23,130 | 22,110 | 18,690 | 18,510 | 18,860 |
| Grants & Subscriptions | 40 | 40 | 40 | 40 | 40 |
| | 130 | 120 | 130 | 140 | 150 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Other Local Authorities | 20,000 | 22,500 | 22,500 | 22,500 | 22,500 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 8,060 | 8,590 | 8,180 | 8,050 | 8,230 |
| Legal Services | 23,370 | 23,750 | 21,460 | 20,080 | 20,700 |
| Convenor Recharges | 130 | 120 | 60 | 60 | 70 |
| Human Resources | 960 | 940 | 480 | 480 | 480 |
| Economic Prosperity and Place | 2,450 | 1,470 | 1,420 | 1,400 | 1,420 |
| Worcestershire Hub | 1,470 | 660 | 650 | 650 | 680 |
| Corporate Support Services | 560 | 1,060 | 1,070 | 1,070 | 1,100 |
| GROSS EXPENDITURE | 154,970 | 116,930 | 113,730 | 103,550 | 105,460 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (139,260) | (148,560) | (148,560) | (148,560) | (148,560) |
| Recharges to Other Services | (5,610) | (4,410) | (4,390) | (4,210) | (4,300) |
| GROSS INCOME | (144,870) | (152,970) | (152,950) | (152,770) | (152,860) |
| NET EXPENDITURE/(INCOME) | 10,100 | (36,040) | (39,220) | (49,220) | (47,400) |
| Total P138 LAND CHARGES | 10,100 | (36,040) | (39,220) | (49,220) | (47,400) |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P145 PLANNING POLICY FORMULATION | | | | | |
| A385 PLANNING POLICY FORMULATION | | | | | |
| R600 Planning Policy Formulation | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 162,160 | 161,050 | 164,710 | 168,230 | 174,390 |
| Indirect Employee Expenses | 1,050 | 1,060 | 1,080 | 1,080 | 1,080 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 300 | 300 | 300 | 300 | 300 |
| District Local Development Framework Preparation | 169,420 | 169,420 | 143,250 | 73,000 | 73,000 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 830 | 1,080 | 1,140 | 1,160 | 1,200 |
| Corporate Support Services | 4,680 | 1,220 | 1,280 | 1,270 | 1,280 |
| Departmental Administrative Expenses | 99,210 | 100,890 | 96,550 | 92,400 | 93,650 |
| GROSS EXPENDITURE | 437,650 | 435,020 | 408,310 | 337,440 | 344,900 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (11,670) | (11,670) | (30,000) | 0 | 0 |
| Customer & Client Receipts | (250) | (100) | (100) | (100) | (100) |
| Use of Earmarked Reserve | (84,750) | (84,750) | (40,250) | 0 | 0 |
| GROSS INCOME | (96,670) | (96,520) | (70,350) | (100) | (100) |
| NET EXPENDITURE/(INCOME) | 340,980 | 338,500 | 337,960 | 337,340 | 344,800 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P145 PLANNING POLICY FORMULATION | | | | | |
| A416 ADMINISTRATION OF STREET NAMING AND NUMBERING | | | | | |
| R631 Administration of Street Naming and Numbering | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 11,810 | 12,050 | 12,240 | 12,440 | 12,810 |
| SUPPORT SERVICES | | | | | |
| Chief Executive | 5,920 | 6,150 | 5,550 | 5,450 | 5,610 |
| Corporate Support Services | 560 | 530 | 560 | 540 | 560 |
| Departmental Administrative Expenses | 7,230 | 7,550 | 7,180 | 6,840 | 6,880 |
| GROSS EXPENDITURE | 25,520 | 26,280 | 25,530 | 25,270 | 25,860 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (10,700) | (10,990) | (11,230) | (11,230) | (11,230) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (530) | (1,060) |
| GROSS INCOME | (10,700) | (10,990) | (11,230) | (11,760) | (12,290) |
| NET EXPENDITURE/(INCOME) | 14,820 | 15,290 | 14,300 | 13,510 | 13,570 |
| Total P145 PLANNING POLICY FORMULATION | 355,800 | 353,790 | 352,260 | 350,850 | 358,370 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P147 NEW HOMES BONUS | | | | | |
| A386 NEW HOMES BONUS | | | | | |
| R601 New Homes Bonus | | | | | |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (753,410) | (774,460) | (1,254,610) | (1,616,610) | (1,616,610) |
| GROSS INCOME | (753,410) | (774,460) | (1,254,610) | (1,616,610) | (1,616,610) |
| NET EXPENDITURE/(INCOME) | (753,410) | (774,460) | (1,254,610) | (1,616,610) | (1,616,610) |
| Total P147 NEW HOMES BONUS | (753,410) | (774,460) | (1,254,610) | (1,616,610) | (1,616,610) |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P150 IMPLEMENTATION OF PLANNING POLICY | | | | | |
| A390 DEVELOPMENT CONTROL | | | | | |
| R605 Development Control | | | | | |
| R606 Development Control - Tree Matters | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 247,230 | 238,050 | 243,900 | 249,890 | 258,460 |
| Indirect Employee Expenses | 1,700 | 1,700 | 1,740 | 1,740 | 1,740 |
| SUPPLIES & SERVICES | | | | | |
| Professional Services / Fees | 6,400 | 6,400 | 5,400 | 5,400 | 5,400 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 3,110 | 3,080 | 2,800 | 2,780 | 2,860 |
| Legal Services | 20,020 | 23,520 | 24,860 | 25,720 | 26,510 |
| Worcestershire Hub | 9,230 | 13,570 | 13,560 | 14,010 | 14,440 |
| Corporate Support Services | 94,030 | 22,950 | 23,930 | 23,980 | 24,180 |
| Community Well-Being and Environment | 23,420 | 35,400 | 29,080 | 28,710 | 29,190 |
| Departmental Administrative Expenses | 164,180 | 149,170 | 142,990 | 137,290 | 138,770 |
| GROSS EXPENDITURE | 569,320 | 493,840 | 488,260 | 489,520 | 501,550 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (365,840) | (337,900) | (338,520) | (338,520) | (338,520) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (620) | (1,240) |
| GROSS INCOME | (365,840) | (337,900) | (338,520) | (339,140) | (339,760) |
| NET EXPENDITURE/(INCOME) | 203,480 | 155,940 | 149,740 | 150,380 | 161,790 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P150 IMPLEMENTATION OF PLANNING POLICY | | | | | |
| A395 ENFORCEMENT | | | | | |
| R610 Enforcement | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 74,960 | 50,870 | 50,890 | 51,810 | 53,690 |
| Indirect Employee Expenses | 360 | 0 | 0 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 10,830 | 12,670 | 13,380 | 13,860 | 14,280 |
| Corporate Support Services | 5,430 | 1,220 | 1,280 | 1,270 | 1,280 |
| Departmental Administrative Expenses | 46,590 | 31,870 | 29,840 | 28,460 | 28,830 |
| GROSS EXPENDITURE | 138,170 | 96,630 | 95,390 | 95,400 | 98,080 |
| NET EXPENDITURE/(INCOME) | 138,170 | 96,630 | 95,390 | 95,400 | 98,080 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P150 IMPLEMENTATION OF PLANNING POLICY A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION | | | | | |
| R615 Environment Improvement and Protection R616 Tree Preservation Orders/Trees in Conservation Areas | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 26,220 | 26,250 | 26,820 | 27,410 | 28,150 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 250 | 100 | 100 | 100 | 100 |
| SUPPORT SERVICES | | | | | |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Corporate Support Services | 1,760 | 920 | 970 | 960 | 980 |
| Departmental Administrative Expenses | 16,330 | 16,450 | 15,700 | 15,060 | 15,120 |
| GROSS EXPENDITURE | 44,970 | 44,150 | 44,030 | 43,950 | 44,780 |
| NET EXPENDITURE/(INCOME) | 44,970 | 44,150 | 44,030 | 43,950 | 44,780 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P150 IMPLEMENTATION OF PLANNING POLICY | | | | | |
| A405 CONSERVATION OF THE HISTORIC ENVIRONMENT | | | | | |
| R620 Conservation of the Historic Environment | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 44,130 | 40,700 | 41,450 | 42,250 | 43,770 |
| Indirect Employee Expenses | 190 | 200 | 200 | 200 | 200 |
| SUPPORT SERVICES | | | | | |
| Corporate Support Services | 880 | 830 | 870 | 850 | 860 |
| Departmental Administrative Expenses | 27,870 | 25,510 | 24,310 | 23,210 | 23,500 |
| GROSS EXPENDITURE | 73,070 | 67,240 | 66,830 | 66,510 | 68,330 |
| NET EXPENDITURE/(INCOME) | 73,070 | 67,240 | 66,830 | 66,510 | 68,330 |
| Total P150 IMPLEMENTATION OF PLANNING POLICY | 459,690 | 363,960 | 355,990 | 356,240 | 372,980 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P155 BUILDING CONTROL | | | | | |
| A410 BUILDING CONTROL | | | | | |
| R625 Building Control Fee Earning | | | | | |
| R626 Building Control - Non-Fee Earning | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 17,680 | 12,490 | 13,220 | 13,120 | 13,580 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 500 | 500 | 500 | 500 | 500 |
| Communications & Computing | 19,930 | 20,060 | 21,650 | 19,020 | 18,850 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Contribution Towards North Worcs Shared Services | 202,930 | 210,830 | 193,030 | 195,840 | 198,680 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 3,110 | 3,080 | 2,800 | 2,780 | 2,860 |
| Worcestershire Hub | 1,470 | 1,060 | 1,090 | 1,100 | 1,140 |
| Corporate Support Services | 2,110 | 2,000 | 2,060 | 2,050 | 2,090 |
| GROSS EXPENDITURE | 247,730 | 250,020 | 234,350 | 234,410 | 237,700 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (6,100) | (1,860) | (1,860) | (1,860) | (1,860) |
| Customer & Client Receipts | (165,800) | (153,600) | (132,600) | (132,600) | (132,600) |
| Use of Earmarked Reserve | 0 | (20,560) | 0 | 0 | 0 |
| Estimated Surplus/Deficit Transferred from Previous Year | (5,970) | 0 | 8,450 | 39,830 | 71,260 |
| Surplus/Deficit on Year | (22,080) | (8,450) | (39,830) | (71,260) | (105,030) |
| GROSS INCOME | (199,950) | (184,470) | (165,840) | (165,890) | (168,230) |
| NET EXPENDITURE/(INCOME) | 47,780 | 65,550 | 68,510 | 68,520 | 69,470 |
| Total P155 BUILDING CONTROL | 47,780 | 65,550 | 68,510 | 68,520 | 69,470 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|---------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION | | | | | |
| R630 Economic Prosperity and Place Administration | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 999,160 | 986,040 | 954,410 | 963,510 | 997,160 |
| Vacancy Savings | (12,660) | (6,090) | (12,360) | (12,550) | (12,740) |
| Indirect Employee Expenses | 23,790 | 19,210 | 19,640 | 20,130 | 20,720 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 93,150 | 123,650 | 128,640 | 129,870 | 131,630 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 570 | 1,000 | 1,000 | 1,000 | 1,000 |
| Car Allowances | 10,400 | 10,200 | 10,200 | 10,200 | 10,200 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 3,330 | 3,300 | 3,340 | 3,340 | 3,340 |
| Catering | 300 | 500 | 450 | 450 | 450 |
| Clothing, Uniforms and Laundry | 100 | 50 | 50 | 50 | 50 |
| Printing, Stationery & General Office Expenses | 19,330 | 15,000 | 14,900 | 14,900 | 14,900 |
| Services | 26,270 | 31,150 | 26,160 | 26,170 | 26,180 |
| Communications & Computing | 214,000 | 232,970 | 229,290 | 197,940 | 196,850 |
| Expenses | 1,160 | 1,100 | 1,100 | 1,100 | 1,100 |
| Grants & Subscriptions | 6,170 | 6,110 | 6,440 | 6,440 | 6,440 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 62,400 | 67,770 | 65,540 | 64,310 | 65,750 |
| Legal Services | 3,750 | 3,790 | 4,000 | 4,140 | 4,240 |
| Convenor Recharges | 2,050 | 2,080 | 2,060 | 2,040 | 2,100 |
| Human Resources | 15,730 | 16,040 | 15,840 | 15,290 | 15,300 |
| Chief Executive | 11,840 | 16,140 | 11,110 | 10,920 | 11,220 |
| Land Charges | 410 | 430 | 440 | 420 | 430 |
| Worcestershire Hub | 15,830 | 540 | 530 | 560 | 560 |
| Corporate Support Services | 91,050 | 44,780 | 50,630 | 50,570 | 51,580 |
| GROSS EXPENDITURE | 1,588,130 | 1,575,760 | 1,533,410 | 1,510,800 | 1,548,460 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (2,100) | (2,100) | (2,210) | (2,210) | (2,210) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (110) | (220) |
| Recharges to Other Services | (1,548,910) | (1,548,400) | (1,520,280) | (1,497,620) | (1,535,350) |
| Use of Earmarked Reserve | (7,140) | (12,250) | 0 | 0 | 0 |
| GROSS INCOME | (1,558,150) | (1,562,750) | (1,522,490) | (1,499,940) | (1,537,780) |
| NET EXPENDITURE/(INCOME) | 29,980 | 13,010 | 10,920 | 10,860 | 10,680 |
| Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION | 29,980 | 13,010 | 10,920 | 10,860 | 10,680 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P165 CORPORATE COSTS | | | | | |
| A296 NNDR RATE RELIEF | | | | | |
| R337 NNDR Rate Relief | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| National Non-Domestic Rates - Discretionary Rate Relief | 164,000 | 0 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 164,000 | 0 | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 164,000 | 0 | 0 | 0 | 0 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P165 CORPORATE COSTS | | | | | |
| A422 SHARED REGULATORY SERVICES | | | | | |
| R637 Environmental Health | | | | | |
| R638 Licensing Activities | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 1,020 | 0 | 0 | 0 | 0 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Apportionment of Expenses of Operational Buildings | 17,680 | 18,750 | 19,500 | 19,680 | 19,940 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 3,920 | 2,250 | 2,300 | 2,360 | 2,420 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| Communications & Computing | 30,250 | 13,310 | 11,430 | 9,540 | 9,440 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Contractors Charges | 9,880 | 13,000 | 13,330 | 13,660 | 14,000 |
| Shared Services/WETT Programme | 619,840 | 619,840 | 537,350 | 507,980 | 479,710 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 4,850 | 7,600 | 6,920 | 6,840 | 7,000 |
| Legal Services | 2,860 | 3,500 | 3,720 | 3,860 | 3,950 |
| Worcestershire Hub | 30,310 | 35,550 | 35,470 | 36,500 | 37,630 |
| Corporate Support Services | 2,280 | 4,270 | 4,400 | 4,350 | 4,460 |
| GROSS EXPENDITURE | 725,690 | 720,870 | 637,220 | 607,570 | 581,350 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (33,470) | (18,250) | (18,630) | (19,020) | (19,420) |
| Customer & Client Receipts | (222,630) | (217,150) | (218,450) | (223,900) | (218,450) |
| Fees and Charges - Compounded Inflation | 0 | 0 | 0 | (1,300) | (2,600) |
| GROSS INCOME | (256,100) | (235,400) | (237,080) | (244,220) | (240,470) |
| NET EXPENDITURE/(INCOME) | 469,590 | 485,470 | 400,140 | 363,350 | 340,880 |
| Total P165 CORPORATE COSTS | 633,590 | 485,470 | 400,140 | 363,350 | 340,880 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P169 EXTERNAL FUNDING - REGULATORY SERVICES | | | | | |
| A424 EXTERNAL FUNDING - REGULATORY SERVICES | | | | | |
| R639 External Funding - Regulatory Services | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Air Quality Expenditure | 0 | 250 | 250 | 250 | 250 |
| GROSS EXPENDITURE | 0 | 250 | 250 | 250 | 250 |
| <u>INCOME</u> | | | | | |
| Use of Earmarked Reserve | 0 | (250) | (250) | (250) | (250) |
| GROSS INCOME | 0 | (250) | (250) | (250) | (250) |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |
| Total P169 EXTERNAL FUNDING - REGULATORY SERVICES | 0 | 0 | 0 | 0 | 0 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P190 PRIVATE SECTOR HOUSING | | | | | |
| A256 FLOOD RELIEF | | | | | |
| R292 Flood Relief | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Services | 30,500 | 30,500 | 0 | 0 | 0 |
| Miscellaneous Expenses | 14,790 | 14,790 | 12,000 | 0 | 0 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Private Contractors | 200 | 200 | 0 | 0 | 0 |
| GROSS EXPENDITURE | 45,490 | 45,490 | 12,000 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (30,000) | (30,000) | 0 | 0 | 0 |
| Use of Earmarked Reserve | (15,490) | (15,490) | (12,000) | 0 | 0 |
| GROSS INCOME | (45,490) | (45,490) | (12,000) | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P190 PRIVATE SECTOR HOUSING | | | | | |
| A455 HOUSING GRANTS AND ASSISTANCE | | | | | |
| R670 Housing Grants and Assistance | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 51,490 | 49,230 | 50,010 | 50,770 | 52,400 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Home Improvement Agency | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 3,500 | 3,420 | 3,050 | 3,020 | 3,110 |
| Legal Services | 1,440 | 1,800 | 1,900 | 1,980 | 2,020 |
| Departmental Administrative Expenses | 31,490 | 30,840 | 29,320 | 27,880 | 28,130 |
| GROSS EXPENDITURE | 137,920 | 135,290 | 134,280 | 133,650 | 135,660 |
| NET EXPENDITURE/(INCOME) | 137,920 | 135,290 | 134,280 | 133,650 | 135,660 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P190 PRIVATE SECTOR HOUSING | | | | | |
| A460 HOUSING, ENFORCEMENT AND LICENSING | | | | | |
| R675 Housing Enforcement and Licensing | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 92,080 | 101,300 | 94,590 | 87,590 | 90,330 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,060 | 1,000 | 1,000 | 1,000 | 1,000 |
| Specialist Fees | 2,750 | 2,500 | 2,500 | 2,500 | 2,500 |
| Communications & Computing | 30 | 30 | 30 | 30 | 30 |
| Housing Stock Condition Surveys | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 1,530 | 1,630 | 1,570 | 1,550 | 1,590 |
| Corporate Support Services | 820 | 390 | 410 | 420 | 420 |
| Departmental Administrative Expenses | 56,320 | 63,470 | 55,460 | 48,110 | 48,500 |
| GROSS EXPENDITURE | 164,590 | 180,320 | 165,560 | 151,200 | 154,370 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (13,250) | (6,750) | 0 | 0 |
| Customer & Client Receipts | (2,500) | (2,500) | (2,500) | (2,500) | (2,500) |
| Use of Earmarked Reserve | 0 | (3,110) | (1,550) | 0 | 0 |
| GROSS INCOME | (2,500) | (18,860) | (10,800) | (2,500) | (2,500) |
| NET EXPENDITURE/(INCOME) | 162,090 | 161,460 | 154,760 | 148,700 | 151,870 |
| Total P190 PRIVATE SECTOR HOUSING | 300,010 | 296,750 | 289,040 | 282,350 | 287,530 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT | | | | | |
| R676 North Worcestershire Watercourse Management | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 150,940 | 154,350 | 152,360 | 161,130 | 164,040 |
| Indirect Employee Expenses | 1,340 | 1,840 | 1,340 | 1,390 | 1,430 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 300 | 300 | 300 | 300 | 300 |
| Car Allowances | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,770 | 1,770 | 1,770 | 1,770 | 1,770 |
| Printing, Stationery & General Office Expenses | 1,510 | 1,660 | 1,660 | 1,660 | 1,660 |
| Specialist Fees | 116,750 | 185,610 | 116,750 | 116,750 | 116,750 |
| Communications & Computing Expenses | 19,290 | 30,210 | 27,720 | 24,430 | 24,230 |
| Grants & Subscriptions | 120 | 60 | 60 | 60 | 60 |
| Miscellaneous Expenses | 1,190 | 1,150 | 960 | 960 | 960 |
| | 0 | 13,250 | 6,750 | 0 | 0 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 0 | 1,800 | 1,910 | 1,970 | 2,020 |
| Convenor Recharges | 0 | 400 | 350 | 360 | 370 |
| Departmental Administrative Expenses | 11,650 | 13,760 | 13,080 | 12,440 | 12,620 |
| GROSS EXPENDITURE | 307,860 | 409,160 | 328,010 | 326,220 | 329,210 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (55,000) | (70,000) | (60,000) | (60,000) | (60,000) |
| Shared Services Income | (175,230) | (184,820) | (175,800) | (176,790) | (178,650) |
| Customer & Client Receipts | (300) | (2,000) | (800) | (800) | (800) |
| Use of Earmarked Reserve | 0 | (60,460) | 0 | 0 | 0 |
| GROSS INCOME | (230,530) | (317,280) | (236,600) | (237,590) | (239,450) |
| NET EXPENDITURE/(INCOME) | 77,330 | 91,880 | 91,410 | 88,630 | 89,760 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|----------------|----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING | | | | | |
| R680 Housing Health and Sustainability - Strategy and Enabling | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 92,830 | 89,120 | 88,630 | 90,030 | 93,040 |
| SUPPLIES & SERVICES | | | | | |
| Professional Services / Fees | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Communications & Computing | 20 | 20 | 20 | 20 | 20 |
| Environmental Awareness Issues | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Home Safety Campaign Expenses | 6,410 | 6,410 | 650 | 650 | 650 |
| Housing Market Assessments | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| SUPPORT SERVICES | | | | | |
| Legal Services | 830 | 8,110 | 8,730 | 9,060 | 9,300 |
| Corporate Support Services | 2,040 | 390 | 410 | 420 | 420 |
| Departmental Administrative Expenses | 56,870 | 54,670 | 51,960 | 49,460 | 49,960 |
| GROSS EXPENDITURE | 180,500 | 180,220 | 171,900 | 171,140 | 174,890 |
| <u>INCOME</u> | | | | | |
| Use of Earmarked Reserve | (5,760) | (7,620) | 0 | 0 | 0 |
| GROSS INCOME | (5,760) | (7,620) | 0 | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 174,740 | 172,600 | 171,900 | 171,140 | 174,890 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A466 CLINICAL COMMISSIONING (CCG) FUNDING | | | | | |
| R681 Clinical Commissioning Group (CCG) Funding | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Miscellaneous Expenses | 137,500 | 170,000 | 170,000 | 155,050 | 0 |
| GROSS EXPENDITURE | 137,500 | 170,000 | 170,000 | 155,050 | 0 |
| <u>INCOME</u> | | | | | |
| Use of Earmarked Reserve | (137,500) | (170,000) | (170,000) | (155,050) | 0 |
| GROSS INCOME | (137,500) | (170,000) | (170,000) | (155,050) | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---------------------------------------|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A467 CARBON MANAGEMENT PLAN | | | | | |
| R682 Carbon Management Plan | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Miscellaneous Expenses | 9,370 | 15,420 | (44,120) | (53,840) | (56,210) |
| GROSS EXPENDITURE | 9,370 | 15,420 | (44,120) | (53,840) | (56,210) |
| NET EXPENDITURE/(INCOME) | 9,370 | 15,420 | (44,120) | (53,840) | (56,210) |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|---------------|--------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A468 EXTERNAL FUNDING - DISTRICT AGEING WELL | | | | | |
| R683 External Funding - District Ageing Well | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Miscellaneous Expenses | 0 | 10,500 | 20,000 | 0 | 0 |
| GROSS EXPENDITURE | 0 | 10,500 | 20,000 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (5,500) | 0 | 0 | 0 |
| Use of Earmarked Reserve | 0 | (5,000) | (20,000) | 0 | 0 |
| GROSS INCOME | 0 | (10,500) | (20,000) | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING | | | | | |
| R685 Homelessness Housing Advice and Access to Housing | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 48,420 | 51,720 | 52,530 | 53,340 | 55,210 |
| SUPPLIES & SERVICES | | | | | |
| Printing, Stationery & General Office Expenses | 0 | 0 | 710 | 710 | 710 |
| Communications & Computing | 19,800 | 23,900 | 19,800 | 19,800 | 19,800 |
| Grants & Subscriptions | 0 | 0 | 90,000 | 90,000 | 90,000 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Contractors Charges | 350,720 | 348,680 | 327,000 | 327,000 | 327,000 |
| Homelessness Costs | 71,070 | 71,400 | 65,190 | 66,080 | 66,930 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 3,060 | 3,270 | 3,150 | 3,080 | 3,160 |
| Legal Services | 1,420 | 1,800 | 1,890 | 1,970 | 2,020 |
| Worcestershire Hub | 0 | 1,270 | 1,270 | 1,310 | 1,350 |
| Corporate Support Services | 1,270 | 390 | 410 | 420 | 420 |
| Departmental Administrative Expenses | 29,630 | 32,400 | 30,800 | 29,300 | 29,650 |
| GROSS EXPENDITURE | 525,390 | 534,830 | 592,750 | 593,010 | 596,250 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (14,200) | (14,200) | (14,200) | (14,200) | (14,200) |
| Other Income | (5,600) | (5,600) | (5,600) | (5,600) | (5,600) |
| Use of Earmarked Reserve | (6,800) | (10,900) | 0 | 0 | 0 |
| GROSS INCOME | (26,600) | (30,700) | (19,800) | (19,800) | (19,800) |
| NET EXPENDITURE/(INCOME) | 498,790 | 504,130 | 572,950 | 573,210 | 576,450 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P195 HOUSING ENABLING FUNCTION | | | | | |
| A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION | | | | | |
| R686 External Funding - Homelessness Enabling | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 18,040 | 30,310 | 11,350 | 0 | 0 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 300 | 300 | 300 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Services | 500 | 0 | 0 | 0 | 0 |
| Expenses | 20 | 20 | 20 | 0 | 0 |
| Grants & Subscriptions | 101,590 | 110,070 | 0 | 0 | 0 |
| THIRD PARTY PAYMENTS (SERVICES PROVIDED) | | | | | |
| Additional Support From Social Fund | 100,000 | 100,030 | 100,000 | 0 | 0 |
| GROSS EXPENDITURE | 220,450 | 240,730 | 111,670 | 0 | 0 |
| <u>INCOME</u> | | | | | |
| Additional Support From Social Fund | (182,000) | (182,030) | (178,000) | 0 | 0 |
| Use of Earmarked Reserve | (11,800) | (32,050) | (11,670) | 0 | 0 |
| GROSS INCOME | (193,800) | (214,080) | (189,670) | 0 | 0 |
| NET EXPENDITURE/(INCOME) | 26,650 | 26,650 | (78,000) | 0 | 0 |
| Total P195 HOUSING ENABLING FUNCTION | 786,880 | 810,680 | 714,140 | 779,140 | 784,890 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| R704 Regeneration and Economic Development | | | | | |
| R705 North Worcestershire Economic Development and Regeneration Shared Service | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 364,500 | 372,140 | 371,530 | 349,650 | 360,610 |
| Indirect Employee Expenses | 7,940 | 30,220 | 6,220 | 6,160 | 6,340 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Energy Costs | 0 | 1,000 | 1,030 | 1,060 | 1,090 |
| Apportionment of Expenses of Operational Buildings | 17,680 | 18,750 | 19,500 | 19,680 | 19,940 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Public Transport | 350 | 350 | 350 | 350 | 350 |
| Car Allowances | 9,300 | 9,300 | 9,300 | 9,300 | 9,300 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 |
| Improvements to Town Centres | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Printing, Stationery & General Office Expenses | 6,780 | 12,410 | 8,270 | 8,270 | 8,270 |
| Services | 11,380 | 11,380 | 3,920 | 3,920 | 3,920 |
| Empty Shops Strategy | 89,340 | 89,340 | 0 | 0 | 0 |
| Bromsgrove Economic Impact Study | 10,200 | 10,200 | 0 | 0 | 0 |
| Redditch Town Centre Feasibility Study | 10,100 | 10,100 | 0 | 0 | 0 |
| Communications & Computing Expenses | 72,810 | 73,050 | 66,270 | 54,310 | 53,900 |
| Grants & Subscriptions | 590 | 590 | 590 | 590 | 590 |
| Economic Investment/Regeneration Initiatives | 21,500 | 21,530 | 20,530 | 20,530 | 20,530 |
| Business Support Grants | 30,880 | 30,880 | 20,880 | 20,880 | 20,880 |
| Town Centre Enhancement Project | 39,640 | 39,640 | 0 | 61,860 | 61,860 |
| Partnership Funding - LEP & WM Euro Service | 108,750 | 108,750 | 18,000 | 30,000 | 30,000 |
| Unallocated SoTA Funding | 26,780 | 26,780 | 15,000 | 15,000 | 15,000 |
| SoTA Initiative - Local Apprenticeship Scheme | 238,600 | 225,230 | 69,530 | 89,150 | 88,670 |
| Grant Support For St. Georges Hall | 76,890 | 76,890 | 0 | 0 | 0 |
| Enterprising Worcestershire | 26,320 | 26,320 | 0 | 0 | 0 |
| Bromsgrove and Redditch Apprenticeship Scheme | 147,920 | 147,920 | 51,860 | 0 | 0 |
| Miscellaneous Expenses | 50,000 | 50,000 | 0 | 0 | 0 |
| Evolute Property Database | 21,250 | 34,620 | 30,470 | 10,850 | 11,330 |
| ReWyre Projects | 6,000 | 6,000 | 2,000 | 2,000 | 2,000 |
| | 56,790 | 75,260 | 30,000 | 48,000 | 48,000 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 10,500 | 10,860 | 10,270 | 10,120 | 10,380 |
| Legal Services | 12,360 | 13,040 | 16,600 | 18,230 | 18,740 |
| Convenor Recharges | 690 | 670 | 710 | 660 | 680 |
| Human Resources | 5,230 | 5,190 | 5,480 | 4,940 | 4,950 |
| Chief Executive | 0 | 5,580 | 0 | 0 | 0 |
| Facilities Management | 3,080 | 0 | 0 | 0 | 0 |
| Worcestershire Hub | 0 | 1,270 | 1,250 | 1,280 | 1,330 |
| Corporate Support Services | 21,230 | 14,480 | 14,140 | 13,990 | 14,350 |
| Community Well-Being and Environment | 0 | 8,840 | 8,690 | 8,580 | 8,530 |
| Departmental Administrative Expenses | 5,640 | 5,680 | 5,390 | 5,130 | 5,160 |
| GROSS EXPENDITURE | 1,532,930 | 1,596,170 | 829,690 | 836,400 | 848,610 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A485 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES (CONTINUED) | | | | | |
| R704 Regeneration and Economic Development | | | | | |
| R705 North Worcestershire Economic Development and Regeneration Shared Service | | | | | |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | (12,750) | (48,220) | (24,750) | 0 | 0 |
| Shared Services Income | (269,280) | (266,510) | (250,060) | (253,280) | (258,090) |
| Recharges to Other Services | (54,500) | (60,970) | (61,930) | (62,860) | (65,090) |
| Use of Earmarked Reserve | (663,110) | (680,780) | (3,550) | 0 | 0 |
| GROSS INCOME | (999,640) | (1,056,480) | (340,290) | (316,140) | (323,180) |
| NET EXPENDITURE/(INCOME) | 533,290 | 539,690 | 489,400 | 520,260 | 525,430 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|---------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A489 WYRE FOREST BUSINESS CENTRES | | | | | |
| R708 Space at Arthur Drive | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| PREMISES RELATED EXPENDITURE | | | | | |
| Rents | 0 | 0 | 21,000 | 26,080 | 26,500 |
| Non-Domestic Rates | 0 | 6,600 | 0 | 0 | 0 |
| Premises Insurance | 0 | 320 | 1,050 | 1,100 | 1,160 |
| Service Charge | 0 | 9,790 | 16,790 | 16,790 | 16,790 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 0 | 660 | 360 | 360 | 360 |
| GROSS EXPENDITURE | 0 | 17,370 | 39,200 | 44,330 | 44,810 |
| <u>INCOME</u> | | | | | |
| Other Grants, Reimbursements & Contributions | 0 | (13,370) | (5,720) | (10,850) | (11,330) |
| Customer & Client Receipts | 0 | (4,000) | (33,480) | (33,480) | (33,480) |
| GROSS INCOME | 0 | (17,370) | (39,200) | (44,330) | (44,810) |
| NET EXPENDITURE/(INCOME) | 0 | 0 | 0 | 0 | 0 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|-----------------|-----------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A490 TOURISM | | | | | |
| R710 Tourism Strategy | | | | | |
| R711 Bewdley Tourist Information Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 55,720 | 52,460 | 54,040 | 54,900 | 56,300 |
| Indirect Employee Expenses | 420 | 340 | 360 | 370 | 380 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Repairs, Alterations & Maintenance of Buildings | 1,060 | 1,010 | 1,000 | 1,020 | 1,050 |
| Energy Costs | 2,180 | 1,500 | 1,550 | 1,590 | 1,640 |
| Non-Domestic Rates | 1,370 | 1,360 | 1,400 | 1,440 | 1,490 |
| Fixtures & Fittings | 240 | 220 | 180 | 180 | 180 |
| Cleaning & Domestic Supplies | 2,580 | 2,650 | 2,660 | 2,690 | 2,720 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 60 | 0 | 0 | 0 | 0 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 3,910 | 2,810 | 2,390 | 2,390 | 2,390 |
| Clothing, Uniforms and Laundry | 0 | 400 | 400 | 400 | 400 |
| Printing, Stationery & General Office Expenses | 3,160 | 2,350 | 2,350 | 2,350 | 2,350 |
| Tourism Promotion | 6,100 | 5,500 | 4,000 | 4,000 | 4,000 |
| Services | 1,910 | 480 | 480 | 480 | 480 |
| Communications & Computing | 1,250 | 650 | 650 | 650 | 650 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 780 | 840 | 810 | 790 | 800 |
| Convenor Recharges | 150 | 100 | 110 | 110 | 120 |
| Human Resources | 1,090 | 810 | 850 | 850 | 850 |
| Corporate Support Services | 1,140 | 1,610 | 1,650 | 1,630 | 1,670 |
| Departmental Administrative Expenses | 550 | 550 | 530 | 500 | 500 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 5,060 | 5,060 | 5,060 | 5,060 | 5,060 |
| GROSS EXPENDITURE | 88,730 | 80,700 | 80,470 | 81,400 | 83,030 |
| <u>INCOME</u> | | | | | |
| Customer & Client Receipts | (10,550) | (15,000) | (15,000) | (15,000) | (15,000) |
| Use of Earmarked Reserve | (1,920) | (1,920) | 0 | 0 | 0 |
| GROSS INCOME | (12,470) | (16,920) | (15,000) | (15,000) | (15,000) |
| NET EXPENDITURE/(INCOME) | 76,260 | 63,780 | 65,470 | 66,400 | 68,030 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A491 REDDITCH BUSINESS CENTRES | | | | | |
| R712 Greenlands Business Centre | | | | | |
| R713 Rubicon Business Centre | | | | | |
| R714 Heming Road Business Centre | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 71,020 | 71,570 | 74,040 | 75,200 | 76,920 |
| Indirect Employee Expenses | 590 | 220 | 230 | 240 | 240 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Car Allowances | 1,000 | 360 | 360 | 360 | 360 |
| SUPPLIES & SERVICES | | | | | |
| Equipment, Furniture & Materials | 5,920 | 5,920 | 5,920 | 5,920 | 5,920 |
| Clothing, Uniforms and Laundry | 150 | 150 | 150 | 150 | 150 |
| Printing, Stationery & General Office Expenses | 3,510 | 3,510 | 3,510 | 3,510 | 3,510 |
| Communications & Computing | 25,040 | 25,040 | 25,040 | 25,040 | 25,040 |
| Miscellaneous Expenses | 280 | 280 | 280 | 280 | 280 |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 160 | 150 | 160 | 160 | 170 |
| Human Resources | 1,160 | 1,140 | 1,200 | 1,190 | 1,200 |
| GROSS EXPENDITURE | 108,830 | 108,340 | 110,890 | 112,050 | 113,790 |
| <u>INCOME</u> | | | | | |
| Shared Services Income | (117,400) | (116,350) | (118,500) | (119,690) | (121,750) |
| Recharges to Other Services | 7,570 | 7,520 | 7,650 | 7,760 | 8,040 |
| GROSS INCOME | (109,830) | (108,830) | (110,850) | (111,930) | (113,710) |
| NET EXPENDITURE/(INCOME) | (1,000) | (490) | 40 | 120 | 80 |

ECONOMIC PROSPERITY AND PLACE

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|--|------------------|------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | | | | | |
| A492 MARKETS | | | | | |
| R030 Kidderminster Street Market | | | | | |
| R031 Bromsgrove Market | | | | | |
| R032 Redditch Market | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| EMPLOYEE COSTS | | | | | |
| Direct Employee Expenses | 90,950 | 90,220 | 94,170 | 96,110 | 99,040 |
| Indirect Employee Expenses | 970 | 790 | 840 | 870 | 890 |
| PREMISES RELATED EXPENDITURE | | | | | |
| Rents | 2,800 | 3,000 | 2,800 | 2,800 | 2,800 |
| Non-Domestic Rates | 0 | 850 | 0 | 0 | 0 |
| TRANSPORT RELATED EXPENDITURE | | | | | |
| Direct Transport Costs - Vehicles | 4,860 | 4,860 | 4,900 | 4,950 | 5,000 |
| Transport Insurance | 1,410 | 980 | 1,000 | 1,050 | 1,110 |
| Car Allowances | 3,250 | 5,250 | 3,250 | 3,250 | 3,250 |
| SUPPLIES & SERVICES | | | | | |
| Clothing, Uniforms and Laundry | 420 | 420 | 420 | 420 | 420 |
| Printing, Stationery & General Office Expenses | 24,680 | 25,780 | 15,150 | 15,150 | 15,150 |
| Services | 7,100 | 2,220 | 7,180 | 7,280 | 7,390 |
| Communications & Computing | 610 | 570 | 430 | 430 | 430 |
| Miscellaneous Expenses | 370 | 520 | 370 | 370 | 370 |
| SUPPORT SERVICES | | | | | |
| Convenor Recharges | 210 | 200 | 210 | 220 | 220 |
| Human Resources | 1,570 | 1,540 | 1,620 | 1,630 | 1,630 |
| CAPITAL CHARGES | | | | | |
| Depreciation | 900 | 900 | 900 | 0 | 0 |
| GROSS EXPENDITURE | 140,100 | 138,100 | 133,240 | 134,530 | 137,700 |
| <u>INCOME</u> | | | | | |
| Shared Services Income | (123,890) | (122,780) | (125,000) | (126,220) | (128,360) |
| Customer & Client Receipts | (10,000) | (10,100) | (10,100) | (10,100) | (10,100) |
| Recharges to Other Services | 0 | 2,680 | 2,720 | 2,760 | 2,870 |
| Use of Earmarked Reserve | (9,530) | (9,530) | 0 | 0 | 0 |
| GROSS INCOME | (143,420) | (139,730) | (132,380) | (133,560) | (135,590) |
| NET EXPENDITURE/(INCOME) | (3,320) | (1,630) | 860 | 970 | 2,110 |
| Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES | 605,230 | 601,350 | 555,770 | 587,750 | 595,650 |

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P230 CAPITAL ACCOUNT/INTEREST RECEIVED | | | | | |
| A515 CAPITAL ACCOUNT | (1,131,050) | (1,465,290) | (1,059,650) | (731,080) | (386,570) |
| A520 INTEREST RECEIVED | (134,320) | (162,930) | (129,600) | (109,380) | (120,420) |
| | (1,265,370) | (1,628,220) | (1,189,250) | (840,460) | (506,990) |
| Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED | (1,265,370) | (1,628,220) | (1,189,250) | (840,460) | (506,990) |

CAPITAL ACCOUNT / INTEREST RECEIVED

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P230 CAPITAL ACCOUNT/INTEREST RECEIVED | | | | | |
| A515 CAPITAL ACCOUNT | | | | | |
| R800 Capital Account | | | | | |
| <u>EXPENDITURE</u> | | | | | |
| SUPPLIES & SERVICES | | | | | |
| Creation of Earmarked Reserve | 0 | 0 | 85,000 | 85,000 | 0 |
| SUPPORT SERVICES | | | | | |
| Financial Services | 55,550 | 63,480 | 61,940 | 60,650 | 62,060 |
| CAPITAL FINANCING COSTS | | | | | |
| Interest Payments | 1,700 | 1,600 | 1,500 | 1,500 | 1,500 |
| Direct Revenue Funding | 262,960 | 12,960 | 250,000 | 0 | 0 |
| Interest on External Borrowing | 301,610 | 123,220 | 399,760 | 749,960 | 935,520 |
| Treasury Consultancy | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| Minimum Revenue Provision - Capital Programme | 401,550 | 300,820 | 329,730 | 466,960 | 912,520 |
| GROSS EXPENDITURE | 1,036,370 | 515,080 | 1,140,930 | 1,377,070 | 1,924,600 |
| <u>INCOME</u> | | | | | |
| Major Investment Fund - Target Income | 0 | 0 | 0 | (276,500) | (546,500) |
| Recharges | (1,900,280) | (1,959,500) | (1,921,710) | (1,802,780) | (1,735,800) |
| Use of Earmarked Reserve | (267,140) | (20,870) | (278,870) | (28,870) | (28,870) |
| GROSS INCOME | (2,167,420) | (1,980,370) | (2,200,580) | (2,108,150) | (2,311,170) |
| NET EXPENDITURE/(INCOME) | (1,131,050) | (1,465,290) | (1,059,650) | (731,080) | (386,570) |

CAPITAL ACCOUNT / INTEREST RECEIVED

| Detail | 2013/14 | | 2014/15 Estimate £ | 2015/16 Estimate £ | 2016/17 Estimate £ |
|---|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| | Original £ | Revised £ | | | |
| P230 CAPITAL ACCOUNT/INTEREST RECEIVED | | | | | |
| A520 INTEREST RECEIVED | | | | | |
| R805 Interest Received | | | | | |
| <u>INCOME</u> | | | | | |
| External Interest | (25,000) | (60,000) | (50,000) | (50,000) | (75,000) |
| Icelandic Interest | (109,320) | (102,930) | (79,600) | (59,380) | (45,420) |
| GROSS INCOME | (134,320) | (162,930) | (129,600) | (109,380) | (120,420) |
| NET EXPENDITURE/(INCOME) | (134,320) | (162,930) | (129,600) | (109,380) | (120,420) |
| Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED | (1,265,370) | (1,628,220) | (1,189,250) | (840,460) | (506,990) |

Capital Programme

CAPITAL PROGRAMME 2014 TO 2017

| Detail | 2013/2014 | | 2014/2015 Estimate | 2015/2016 Estimate | 2016/2017 Estimate | Prior to 01/04/2013 | Total |
|--|------------------|------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------------|
| | Original | Revised | | | | | |
| | £ | £ | £ | £ | £ | £ | £ |
| 1. COMMITTED EXPENDITURE | | | | | | | |
| 1. CHIEF EXECUTIVE | | | | | | | |
| New Headquarters - Office Accommodation | 105,900 | 664,820 | - | - | - | 9,335,180 | 10,000,000 |
| Replacement of Depot Facilities | - | - | 1,850,000 | - | - | - | 1,850,000 |
| Contribution towards replacement of Civic Facilities in Stourport-on-Severn (in addition, there will be a Community Asset Transfer of the Civic Centre) | - | 450,000 | - | - | - | 10,000 | 460,000 |
| Boundary Wall at 49 Worcester Street | 10,000 | - | 10,000 | - | - | - | 10,000 |
| ICT Strategy | 600,000 | 91,300 | 641,080 | - | - | 1,774,830 | 2,507,210 |
| SUB TOTAL | 715,900 | 1,206,120 | 2,501,080 | - | - | 11,120,010 | 14,827,210 |
| 2. COMMUNITY WELL-BEING AND ENVIRONMENT | | | | | | | |
| Future Leisure Provision | 1,130,000 | 300,000 | 7,616,530 | 3,000,000 | 202,200 | 83,470 | 11,202,200 |
| Padding Pools - Strategic Review | 296,250 | 229,510 | - | - | - | 300 | 229,810 |
| St Mary's Churchyard Boundary Wall | - | 2,840 | - | - | - | 36,960 | 39,800 |
| Liveability Scheme: Brinton Park | - | - | 210 | - | - | 388,290 | 388,500 |
| Stourport Sports Village | 317,000 | 398,940 | 18,170 | - | - | 112,750 | 529,860 |
| Franchise Street S106 - Brinton Park | 53,370 | - | 53,370 | - | - | 8,840 | 62,210 |
| Franchise Street S106 - Arts Development | 9,330 | - | 9,330 | - | - | - | 9,330 |
| BMX Track at White Wickets | - | 13,900 | - | - | - | - | 13,900 |
| Load Street Public Conveniences Refurbishment | 20,530 | - | 20,530 | - | - | - | 20,530 |
| Parking Facilities: Payment under Contractual Agreement | 159,280 | - | 159,280 | - | - | 33,220 | 192,500 |
| Parking Facilities: Improvement to Car Parks | 19,860 | - | 19,860 | - | - | 280,140 | 300,000 |
| Waste Strategy - Garden Waste Containers | 12,960 | 12,960 | - | - | - | 54,520 | 67,480 |
| SUB TOTAL | 2,018,580 | 958,150 | 7,897,280 | 3,000,000 | 202,200 | 998,490 | 13,056,120 |
| 3. ECONOMIC PROSPERITY AND PLACE | | | | | | | |
| Housing Strategy: | | | | | | | |
| Disabled Facilities Grants | 731,110 | 682,960 | 462,100 | 556,000 | 556,000 | 7,678,382 | 9,935,442 |
| Affordable Housing Grants to Registered Social Landlords* | 134,000 | 65,000 | 69,000 | - | - | 2,958,740 | 3,092,740 |
| Housing Assistance (including Decent Homes Grant) | 411,110 | 75,000 | 456,110 | 72,190 | - | 1,497,070 | 2,100,370 |
| Planning Delivery Grant Capital Projects | 26,240 | - | 26,240 | - | - | 231,520 | 257,760 |
| Flood Relief | 39,510 | 7,500 | 32,010 | - | - | 159,490 | 199,000 |
| North Worcs Water Management Capital Projects - Redditch Schemes | - | 15,620 | 134,380 | - | - | - | 150,000 |
| North Worcs Water Management Capital Projects - Bromsgrove Schemes | - | 18,030 | 36,370 | - | - | - | 54,400 |
| WETT Programme - Regulatory Services | 126,690 | 58,000 | 53,360 | - | - | 15,330 | 126,690 |
| Regeneration of Economic Development | 900,000 | 222,630 | 1,063,060 | - | - | 14,310 | 1,300,000 |
| Carbon Management Plan | 175,770 | 55,610 | 128,800 | 22,960 | - | - | 207,370 |
| Bewdley Medical Centre** | 250,000 | - | 250,000 | - | - | - | 250,000 |
| Bridge Street Capital Works | - | - | 90,000 | - | - | - | 90,000 |
| Redevelopment of Council Assets for Housing/Major Investment Fund | - | - | - | 5,000,000 | - | - | 5,000,000 |
| * Subject to Cabinet Proposal | | | | | | | |
| ** Subject to Council Approval | | | | | | | |
| SUB TOTAL | 2,794,430 | 1,200,350 | 2,801,430 | 5,651,150 | 556,000 | 12,554,842 | 22,763,772 |

CAPITAL PROGRAMME 2014 TO 2017

| Detail | 2013/2014 | | 2014/2015 Estimate | 2015/2016 Estimate | 2016/2017 Estimate | Prior to 01/04/2013 | Total |
|---|------------------|------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------------|
| | Original | Revised | | | | | |
| | £ | £ | £ | £ | £ | £ | £ |
| 4. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE | | | | | | | |
| Vehicles & Equipment | 797,420 | 304,000 | 882,420 | 348,000 | 350,000 | 5,590,140 | 7,474,560 |
| Financial Management System Replacement | 77,470 | 10,000 | 67,470 | - | - | 9,600 | 87,070 |
| SUB TOTAL | 874,890 | 314,000 | 949,890 | 348,000 | 350,000 | 5,599,740 | 7,561,630 |
| TOTAL COMMITTED EXPENDITURE | 6,403,800 | 3,678,620 | 14,149,680 | 8,999,150 | 1,108,200 | 30,273,082 | 58,208,732 |
| 2. FINANCING | | | | | | | |
| Capital Receipts: Funding Approved | 1,138,490 | 292,700 | 1,005,270 | 72,190 | - | | 1,370,160 |
| New Headquarters Office Accommodation - Temporary Borrowing/Asset Disposals | 105,900 | 664,820 | - | - | - | | 664,820 |
| Replacement of Depot Facilities - Asset Disposals | - | - | 1,850,000 | - | - | | 1,850,000 |
| Contribution towards replacement of Civic Facilities - Capital Receipts Funding | - | 450,000 | - | - | - | | 450,000 |
| Future Leisure Provision Scheme - Temporary Borrowing/Asset Disposals | - | - | - | 1,429,000 | - | | 1,429,000 |
| Future Leisure Provision Scheme - Sport England Grant*** | - | - | 1,000,000 | 1,000,000 | - | | 2,000,000 |
| Future Leisure Provision Scheme - Prudential Borrowing | 1,130,000 | 300,000 | 6,616,530 | 571,000 | 202,200 | | 7,689,730 |
| Prudential Borrowing for WETT Programme - Regulatory Services Scheme | 126,690 | 58,000 | 53,360 | - | - | | 111,360 |
| Prudential Borrowing for Regeneration of Economic Development Scheme | 900,000 | 222,630 | 1,063,060 | - | - | | 1,285,690 |
| Prudential Borrowing for Paddling Pools Scheme | 296,250 | 229,510 | - | - | - | | 229,510 |
| Prudential Borrowing for Carbon Management Scheme | 175,770 | 55,610 | 128,800 | 22,960 | - | | 207,370 |
| Prudential Borrowing for Major Investment Fund | - | - | - | 5,000,000 | - | | 5,000,000 |
| Disabled Facilities Grant | 444,000 | 448,710 | 462,100 | 556,000 | 556,000 | | 2,022,810 |
| Decent Homes Grant | 334,120 | 165,690 | 301,310 | - | - | | 467,000 |
| Liveability/Heritage Lottery Grant Funding (for Brinton Park) | - | - | 210 | - | - | | 210 |
| Planning Delivery Grant | 26,240 | - | 26,240 | - | - | | 26,240 |
| S.106 Funding (Parking - Contractual Agreement) | 159,280 | - | 159,280 | - | - | | 159,280 |
| S.106 Funding (Franchise Street) | 62,700 | - | 62,700 | - | - | | 62,700 |
| S.106 Funding (for Stourport Sports Village) | 317,000 | 398,940 | 18,170 | - | - | | 417,110 |
| Funding for BMX Track | - | 13,900 | - | - | - | | 13,900 |
| Flood Relief Grant (from CLG) | 39,510 | 7,500 | 32,010 | - | - | | 39,510 |
| North Worcs Water Management Capital Projects - Redditch BC Funding | - | 15,620 | 134,380 | - | - | | 150,000 |
| North Worcs Water Management Capital Projects - Bromsgrove DC Funding | - | 18,030 | 36,370 | - | - | | 54,400 |
| Park Homes Grant (from Worcestershire County Council) | 10,000 | 10,000 | - | - | - | | 10,000 |
| Vehicles & Equipment (Prudential Borrowing) | 797,420 | 304,000 | 882,420 | 348,000 | 350,000 | | 1,884,420 |
| Financial Management System Replacement (Prudential Borrowing) | 77,470 | 10,000 | 67,470 | - | - | | 77,470 |
| <u>Direct Revenue Funding:</u> | | | | | | | |
| Waste Strategy - Garden Waste Containers | 12,960 | 12,960 | - | - | - | | 12,960 |
| Bewdley Medical Centre** | 250,000 | - | 250,000 | - | - | | 250,000 |
| ** Subject to Council Approval | | | | | | | |
| | 6,403,800 | 3,678,620 | 14,149,680 | 8,999,150 | 1,108,200 | | 27,935,650 |

***The Sport England Funding is subject to final confirmation. The award could be between £1.5m and £2m. If it is confirmed at £1.5m, subject to the final business case approved following the tender process, and resultant revenue costs, including additional costs of borrowing up to an extra £500k, being contained within the approved revenue budgets, the Capital expenditure budget of £11.202m is confirmed.

VEHICLE, EQUIPMENT AND SYSTEMS RENEWALS SCHEDULE 2014 TO 2017

| Detail | 2013/14 | | 2014/15 | 2015/16 | 2016/17 |
|--|---------------|--------------|---------------|---------------|---------------|
| | Original £ | Revised £ | Estimate £ | Estimate £ | Estimate £ |
| 1. VEHICLES | | | | | |
| Refuse Freighter | 150,000 | 80,000 | 80,000 | - | - |
| Refuse Freighter | 150,000 | 80,000 | 80,000 | - | - |
| Refuse Freighter | 150,000 | - | 80,000 | - | - |
| Refuse Freighter | - | - | 80,000 | - | - |
| Flatbeds for Bulky | 45,000 | - | - | 45,000 | 40,000 |
| Ford Fusion | - | - | 12,000 | - | - |
| Ford Fusion | - | - | 12,000 | - | - |
| Ford Connect | - | - | 18,000 | 18,000 | - |
| Ford Ranger 4x4 | - | - | 23,000 | 23,000 | - |
| Ford Ranger 4x4 | - | - | 23,000 | - | - |
| Blitz Vehicle | - | - | - | 30,000 | - |
| Mechanical Sweeper (Medium) | 100,000 | - | 120,000 | - | - |
| Mechanical Sweeper (Schmit) | - | 75,000 | - | - | - |
| Mechanical Sweeper (Johnson V650) | - | - | - | 100,000 | - |
| Mechanical Sweeper (Small JOHNSON C200) | - | - | 70,000 | - | 70,000 |
| Mechanical Sweeper (Small JOHNSON C200) | - | - | 70,000 | - | - |
| Transit Van | - | - | 20,000 | 20,000 | - |
| Transit Van | - | - | 20,000 | - | - |
| Garage Equipment - Replacement (slippage from prior years) | 23,420 | - | 23,420 | - | - |
| Iveco Daily | 30,000 | - | 30,000 | 30,000 | 30,000 |
| Iveco Daily | - | - | 30,000 | - | 30,000 |
| Iveco Daily | - | - | - | - | 30,000 |
| Iveco Daily | - | - | - | - | 30,000 |
| Iveco Daily | - | - | - | - | 30,000 |
| Iveco Daily | - | - | - | - | 30,000 |
| Midi Tractor | 30,000 | - | - | - | 30,000 |
| Mowing Machine | 35,000 | - | 35,000 | - | - |
| Timberwolf chipper | - | - | - | 30,000 | 30,000 |
| Tractor | 32,000 | - | - | 32,000 | - |
| Tractor | - | 50,000 | - | - | - |
| Canter | - | - | 38,000 | - | - |
| Small Van - Low range electrical | 15,000 | - | - | 20,000 | - |
| Fork Lift Truck | 10,000 | 10,000 | - | - | - |
| CMP Engine Management Systems | 13,500 | - | - | - | - |
| CMP Electric bin lifts | 13,500 | 9,000 | 18,000 | - | - |
| 2. OTHER | | | | | |
| Financial Management System replacement | 77,470 | 10,000 | 67,470 | - | - |
| | 874,890 | 314,000 | 949,890 | 348,000 | 350,000 |

PRUDENTIAL INDICATORS 2014/2017

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

| Detail | 2012/2013 | 2013/2014 | 2014/2015 | 2015/2016 | 2016/2017 |
|---|-------------|---------------|---------------|---------------|---------------|
| | Actual £ | Estimate £ | Estimate £ | Estimate £ | Estimate £ |
| CHIEF EXECUTIVE | 3,295,842 | 1,206,120 | 2,501,080 | 0 | 0 |
| COMMUNITY WELL-BEING AND ENVIRONMENT | 207,384 | 958,150 | 7,897,280 | 3,000,000 | 202,200 |
| ECONOMIC PROSPERITY AND PLACE | 1,167,348 | 1,200,350 | 2,801,430 | 5,651,150 | 556,000 |
| RESOURCES | 435,659 | 0 | 0 | 0 | 0 |
| VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE | 439,662 | 314,000 | 949,890 | 348,000 | 350,000 |
| | 5,545,895 | 3,678,620 | 14,149,680 | 8,999,150 | 1,108,200 |

Notes

- 1 Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.
- 2 Full details of the base Capital Programme are included in the Budget Strategy Report 2014-2017.
- 3 The final capital position for 2012/13 has been stated above.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

| | 2012/2013 | 2013/2014 | 2014/2015 | 2015/2016 | 2016/2017 |
|--|-----------------|-------------------|-------------------|-------------------|-------------------|
| | Actual £'000 | Estimate £'000 | Estimate £'000 | Estimate £'000 | Estimate £'000 |
| Capital Expenditure | | | | | |
| Supported Spend (RSG Settlement) | 0 | 0 | 0 | 0 | 0 |
| Unsupported Spend | 5,546 | 3,679 | 14,150 | 8,999 | 1,108 |
| Total Spend | 5,546 | 3,679 | 14,150 | 8,999 | 1,108 |
| Financed by: | | | | | |
| Borrowing/Leasing | 1,137 | 1,180 | 8,812 | 5,942 | 552 |
| Capital Receipts | 3,661 | 1,408 | 2,856 | 1,501 | 0 |
| Capital Grants | 748 | 1,078 | 2,232 | 1,556 | 556 |
| Revenue | 0 | 13 | 250 | 0 | 0 |
| Capital Financing Requirement (CFR) | | | | | |
| CFR | 5,505 | 6,384 | 14,866 | 20,341 | 19,980 |
| Movement in CFR | 935 | 879 | 8,482 | 5,475 | (361) |
| External Debt | | | | | |
| Borrowing | 3,023 | 6,200 | 14,509 | 19,948 | 19,497 |
| Other Long Term Liabilities | 0 | 0 | 0 | 0 | 0 |
| Total Debt at 31st March | 3,023 | 6,200 | 14,509 | 19,948 | 19,497 |
| Under/Over Borrowing | 2,482 | 184 | 357 | 393 | 483 |
| Minimum Revenue Provision (MRP) | 202 | 301 | 330 | 467 | 913 |

LIMITS TO BORROWING ACTIVITY

| | 2012/2013 | 2013/2014 | 2014/2015 | 2015/2016 | 2016/2017 |
|--|-----------------|-------------------|-------------------|-------------------|-------------------|
| | Actual £'000 | Estimate £'000 | Estimate £'000 | Estimate £'000 | Estimate £'000 |
| Gross Borrowing | 3,023 | 6,200 | 14,509 | 19,948 | 19,497 |
| Investments | (6,818) | (6,000) | (5,000) | (5,000) | (5,000) |
| Icelandic Investments (currently 'frozen') | (1,843) | (368) | (165) | 0 | 0 |
| Net Borrowing | (5,638) | (168) | 9,344 | 14,948 | 14,497 |
| CFR | 5,505 | 6,384 | 14,866 | 20,341 | 19,980 |

(CFR compared to **gross** debt - change to indicator for 13/14 onwards)

PRUDENTIAL INDICATORS 2014/2017

AUTHORISED AND OPERATIONAL LIMITS

| | 2012/2013 Actual £'000 | 2013/2014 Estimate £'000 | 2014/2015 Estimate £'000 | 2015/2016 Estimate £'000 | 2016/2017 Estimate £'000 |
|---|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Authorised Limit for External Debt | | | | | |
| Borrowing | 20,000 | 20,000 | 30,000 | 33,000 | 33,000 |
| Other Long Term Liabilities | 0 | 0 | 0 | 0 | 0 |
| Total | 20,000 | 20,000 | 30,000 | 33,000 | 33,000 |
| | 2012/2013 Actual £'000 | 2013/2014 Estimate £'000 | 2014/2015 Estimate £'000 | 2015/2016 Estimate £'000 | 2016/2017 Estimate £'000 |
| Operational Boundary for External Debt | | | | | |
| Borrowing | 15,000 | 15,000 | 25,000 | 27,000 | 27,000 |
| Other Long Term Liabilities | 0 | 0 | 0 | 0 | 0 |
| Total | 15,000 | 15,000 | 25,000 | 27,000 | 27,000 |

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

| | 2012/2013 Actual % | 2013/2014 Estimate % | 2014/2015 Estimate % | 2015/2016 Estimate % | 2016/2017 Estimate % |
|---------------------|--------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| General Fund | 0.88 | 2.98 | 5.81 | 10.43 | 16.53 |

INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

| | 2014/2015 Estimate £ | 2015/2016 Estimate £ | 2016/2017 Estimate £ |
|----------------------|----------------------------|----------------------------|----------------------------|
| Council Tax - Band D | (0.63) | (1.89) | (2.94) |

The 2014/15 Taxbase of 30,930 has been used across all years for the purpose of these estimates.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

| | 2013/2014 Upper | | 2014/2015 Upper | | 2015/2016 Upper | | 2016/2017 Upper | |
|---|--------------------|--------------|--------------------|--------------|--------------------|--------------|--------------------|--------------|
| Maximum principal sums invested for longer than 364 days | £2m | | £2m | | £2m | | £2m | |
| Limits on fixed interest rates | 100% | | 100% | | 100% | | 100% | |
| Limits on variable interest rates | 100% | | 100% | | 100% | | 100% | |
| | | | | | | | | |
| Maturity Structure of fixed borrowing** | Lower | Upper | Lower | Upper | Lower | Upper | Lower | Upper |
| Under 12 months | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 100% |
| 12 months to 2 years | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 100% |
| 2 years to 5 years | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 100% |
| 5 years to 10 years | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 100% |
| 10 years and above | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 100% |

** The upper limit is 100% in each case as this Council's current borrowing is de minimis which is not significant and these maturity structures will not impact on revenue. These limits give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Chief Financial Officer reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2012/13, and no difficulties are envisaged for the current or future years based upon current commitments and existing plans.

Budget Risk Matrix

BUDGET RISK MATRIX 2014/2017

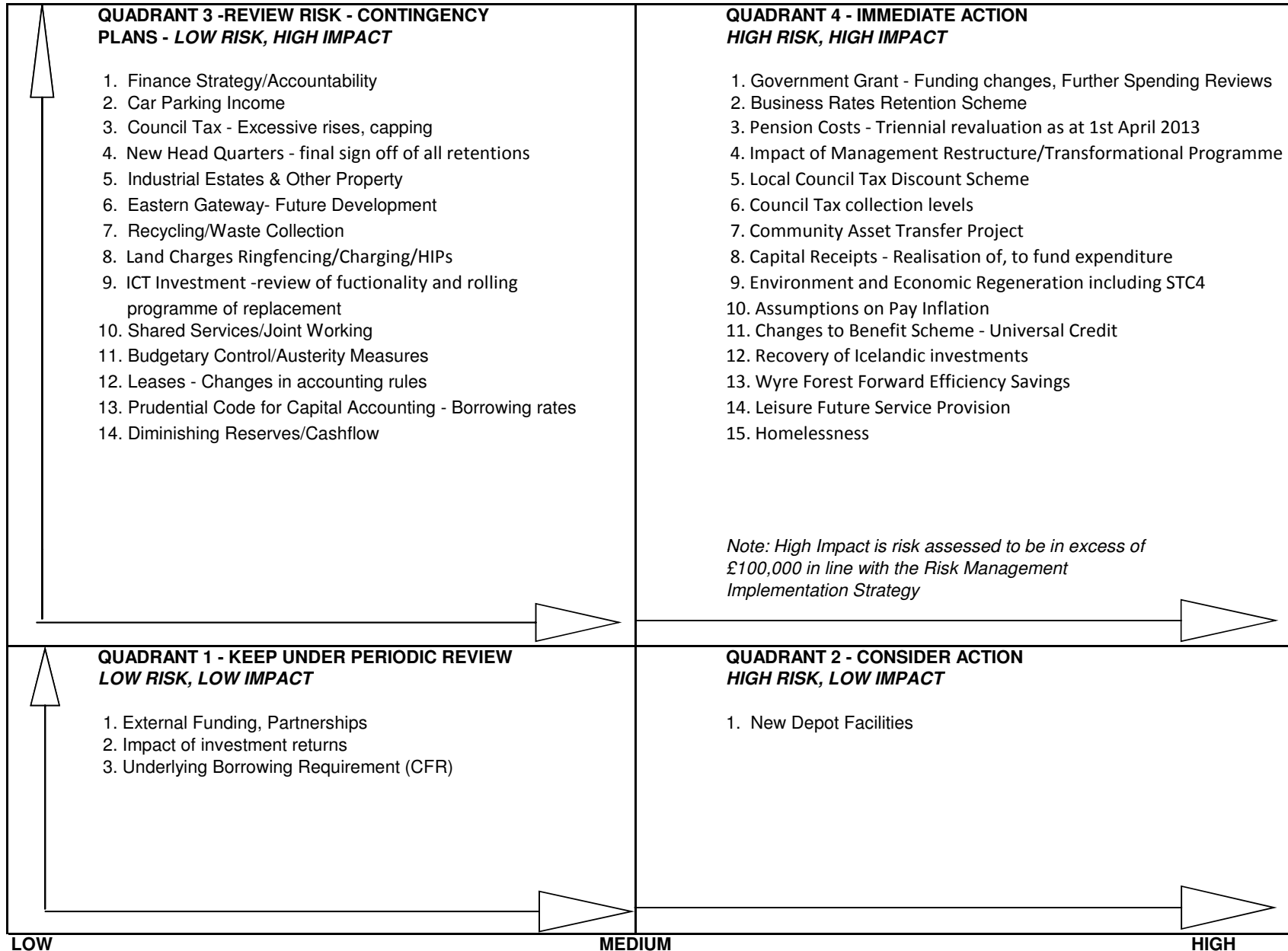
- 146 -

IMPACT

HIGH

MEDIUM

LOW



RISK