

Budget

2017/2020



Wyre Forest
District Council

Wyre Forest District Council

Budget 2017/2020

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Wyre Forest District Council

Budget 2017/2020

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2016/17		2017/18			2018/19			2019/20		
	Original Estimate £	Revised Estimate £	At Nov.16 Prices £	Inflation £	TOTAL £	At Nov.16 Prices £	Inflation £	TOTAL £	At Nov.16 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE	5,781,210	5,944,620	5,856,320	38,510	5,894,830	5,314,360	100,650	5,415,010	5,143,450	164,280	5,307,730
COMMUNITY WELL-BEING AND ENVIRONMENT	5,238,130	5,009,580	4,594,340	63,650	4,657,990	4,441,820	143,720	4,585,540	4,295,450	226,630	4,522,080
ECONOMIC PROSPERITY AND PLACE	2,532,520	2,717,220	2,306,590	19,790	2,326,380	2,203,910	49,190	2,253,100	2,132,350	85,010	2,217,360
LESS: CAPITAL ACCOUNT	13,551,860	13,671,420	12,757,250	121,950	12,879,200	11,960,090	293,560	12,253,650	11,571,250	475,920	12,047,170
INTEREST RECEIVED	(578,970)	(896,800)	(433,190)	380	(432,810)	(162,420)	1,040	(161,380)	(75,700)	1,680	(74,020)
CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES	(113,660)	(93,480)	(41,180)	0	(41,180)	(37,170)	0	(37,170)	(77,170)	0	(77,170)
	0	0	100,000	0	100,000	(75,000)	0	(75,000)	(110,000)	0	(110,000)
TOTAL NET EXPENDITURE ON SERVICES	12,859,230	12,681,140	12,382,880	122,330	12,505,210	11,685,500	294,600	11,980,100	11,308,380	477,600	11,785,980
LESS: CONTRIBUTION (FROM) TO RESERVES	211,400	512,050			(308,420)			(533,640)			(756,320)
NET BUDGET REQUIREMENT	13,070,630	13,193,190			12,196,790			11,446,460			11,029,660
LESS: REVENUE SUPPORT GRANT	(1,179,060)	(1,179,060)			(510,220)			(100,680)			356,790
BUSINESS RATES	(2,602,060)	(2,602,060)			(2,653,230)			(2,731,510)			(2,818,810)
BUSINESS RATES GROWTH	(85,000)	(200,000)			(220,000)			(250,000)			(250,000)
COLLECTION FUND SURPLUS	(90,000)	(90,000)			(90,000)			(90,000)			(90,000)
NEW HOMES BONUS	(2,350,460)	(2,358,020)			(1,896,400)			(1,296,130)			(1,050,140)
TRANSITION GRANT	(43,230)	(43,230)			(43,080)			0			0
GENERAL EXPENSES -											
COUNCIL TAX INCOME	6,720,820	6,720,820			6,783,860			6,978,140			7,177,500
COUNCIL TAX LEVY		205.36			205.36			209.34			213.40
COUNCIL TAX BASE		32,727			33,034			33,334			33,634

DETAILS OF COUNCIL TAX

1. Band D Council Tax

	2016/2017 £	2017/2018 £
Worcestershire County Council	*1,122.31	*1,155.31
The Office of the Police and Crime Commissioner for West Mercia	189.60	189.60
Hereford & Worcester Fire Authority	78.00	79.53
Wyre Forest District Council	205.36	205.36
Council Tax prior to addition of Parish / Town Council Precepts (see page 7)	1,595.27	1,629.80
(Total of (A), (B), (C) and (D) below)		

*Worcestershire County Council includes £21.60 for Adult Social Care precept in 2016/17 and £44.05 in 2017/18.

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

(A) WORCESTERSHIRE COUNTY COUNCIL

	2016/2017 (Re-stated) £M	2017/2018 £M
Adult Social Care	132.3	131.0
Public Health	0.4	0.1
Children, Families and Communities	83.5	82.8
Economy and Infrastructure	65.0	67.0
Commercial and Change / Finance / Chief Executive	41.3	42.8
Total Cost of Services	322.5	323.7
Contribution from General Reserves	0.0	(5.2)
NET BUDGET REQUIREMENT	322.5	318.5
DEDUCT:		
Surplus on Previous Year's Collection	(3.1)	(2.6)
Revenue Support Grant & Business Rates	(94.4)	(79.7)
TOTAL	225.0	236.2
Tax Base	200,451	204,451
BAND D COUNCIL TAX (A)	£1,122.31	£1,155.31

DETAILS OF COUNCIL TAX

(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA

	Net Expenditure	
	2016/2017	2017/2018
	£M	£M
Gross Expenditure	220.5	224.7
Income	(12.7)	(12.5)
Less: Use of General Reserves	(4.9)	(9.7)
NET BUDGET REQUIREMENT	202.9	202.5
DEDUCT:		
Surplus on Council Tax Collection	(1.7)	(1.3)
Police Grant	(66.3)	(65.4)
Revenue Support Grant & Business Rates	(43.4)	(42.8)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
TOTAL	79.5	81.0
Tax Base	419,221	427,228
BAND D COUNCIL TAX (B)	£189.60	£189.60

(C) HEREFORD AND WORCESTER FIRE AUTHORITY

	Net Expenditure	
	2016/2017	2017/2018
	£M	£M
Employees (including Pension Costs)	20.7	20.8
Running Costs	8.0	8.0
Capital Financing	3.2	3.1
Income	(0.2)	(0.2)
Core Budget	31.7	31.7
Short Term Staff Costs	1.1	1.0
Secondment Income	(0.2)	0.0
Transfer to / (use of) Reserves	(0.6)	(0.9)
	32.0	31.8
Special Grants	(1.3)	(1.3)
GROSS EXPENDITURE	30.7	30.5
DEDUCT:		
Revenue Support Grant	(4.5)	(3.1)
Business Rate Top Up Grant	(2.8)	(3.2)
Share of Local Business Rates & s31 Grant	(2.2)	(2.4)
Deficits / (Surpluses) on Council Tax Collection Funds	(0.3)	(0.2)
TOTAL	20.9	21.6
Tax Base	267,324	272,049
BAND D COUNCIL TAX (C)	£78.00	£79.53

DETAILS OF COUNCIL TAX

(D) WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2016/2017	2017/2018
	£'000	£'000
Waste Collection	1,796	1,711
Recreation	2,142	1,894
Highways Cleansing and Parking Facilities	663	719
General Cultural and Commercial Services	287	203
Environmental Health and Community Safety	532	539
Housing and Welfare	989	962
Council Tax, Housing Benefits and Financial Services	1,126	1,101
Planning and Building Control	795	623
Property, Economic Development and Tourism	646	460
Corporate Activities	4,695	4,667
Less: Capital Account / Interest Received	(990)	(374)
Net Expenditure on Services	12,681	12,505
Contribution to / (Use of) General Reserves	504	(319)
BUDGET REQUIREMENT	13,185	12,186
DEDUCT:		
Collection Fund Surplus	(90)	(90)
Revenue Support Grant	(1,179)	(510)
Business Rates	(2,802)	(2,873)
New Homes Bonus	(2,350)	(1,886)
Transition Grant	(43)	(43)
TOTAL	6,721	6,784
Tax Base	32,727	33,034
BAND D COUNCIL TAX (D)	£205.36	£205.36

COUNCIL TAX AND OTHER FINANCIAL INFORMATION

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,629.80 in respect of the year commencing 1st April, 2017. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	344	16,381.28	1,629.80	47.62	1,677.42
Bewdley	3,596	128,377.00	1,629.80	35.70	1,665.50
Broome	192	3,000.00	1,629.80	15.63	1,645.43
Chaddesley Corbett	735	26,164.00	1,629.80	35.60	1,665.40
Churchill & Blakedown	787	27,286.60	1,629.80	34.67	1,664.47
Kidderminster	16,779	486,591.00	1,629.80	29.00	1,658.80
Kidderminster Foreign	423	9,787.47	1,629.80	23.14	1,652.94
Ribbesford	161	0.00	1,629.80	0.00	1,629.80
Rock	1,224	32,000.00	1,629.80	26.14	1,655.94
Rushock	77	2,500.00	1,629.80	32.47	1,662.27
Stone	268	10,625.00	1,629.80	39.65	1,669.45
Stourport-on-Severn	6,793	191,019.16	1,629.80	28.12	1,657.92
Wolverley & Cookley	1,655	42,744.43	1,629.80	25.83	1,655.63
Total	33,034	976,475.94			

Financial Strategy

2017/2020

WYRE FOREST DISTRICT COUNCIL

COUNCIL 22nd February 2017

Medium Term Financial Strategy 2017-20

The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website by using the following links:

http://www.wyreforest.gov.uk/council/docs/doc51663_20170222_council_agenda.pdf

http://www.wyreforest.gov.uk/council/docs/doc51664_20170222_council_report.pdf

EXTRACT FROM SECTION 2: RECOMMENDATIONS

Following Cabinet approval of the Medium Term Financial Strategy 2017-20 on the 20th December 2016 and again on the 7th February 2017 the **CABINET RECOMMENDS TO COUNCIL** that it:

2.1 THREE YEAR BUDGET, CAPITAL PROGRAMME AND POLICY FRAMEWORK 2017-20

2.1.1 **APPROVES** the updated Medium Term Financial Strategy 2017-20;

2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2017-20 as shown in Appendix 3 including:

- a) Approval of the new Council Policy on Loans to Third Parties to support our corporate priority of regeneration and economic development as set out in Appendix 3/1 of the December report;
- b) Approval of the new Council Policy to create a Capital Portfolio Fund to support our corporate priority of regeneration and economic development and to create a net revenue income stream as set out in Appendix 3/2 of the December report;

and that the approval of both in-principle decisions on a) Policy on Loans to Third Parties and b) Policy to create a Capital Portfolio Fund includes:

- i) That an initial allocation of £10m to support progression of the policy on Loans to Third Parties and £25m to support progression of the policy of a Capital Portfolio Fund is made to the capital programme in 2017-18, this being a maximum sum in both cases. Expenditure will be subject to specific approval of the business case for each proposal by the Cabinet following consideration by Overview and Scrutiny Committee and due diligence.
- ii) That the financing of such expenditure be delegated to the Chief Financial Officer and that requisite amendments are made to the revenue budget to reflect potential financing costs (likely to be PWLB loan finance) and income streams to support the initial capital allocation in a) and b) above.

- iii) That subject to this approval, delegation is given to the Chief Financial Officer to make the requisite updates to the Financial Regulations and Treasury Management Service Strategy (TMSS) in due course.

2.1.3 **APPROVES** the fees and charges in line with this Strategy and the impact on the Council's Revenue Budget for 2017-20, as shown in Appendix 4

2.1.4 **APPROVES** the Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as set out in Appendix 2, Parts 1 and 2;

2.1.5 **APPROVES** that any Final Accounts savings arising from 2016-20 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Chief Financial Officer in consultation with the Leader;

2.1.6 **APPROVES** the Efficiency Strategy 2017-20 as set out in Appendix 6;

2.1.7 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2016 and 7th February 2017 as set out in this report.

EXTRACT FROM SECTION 3: KEY ISSUES

3.2 The following assumptions are included in the Medium Term Financial Strategy now presented for approval:

- Final Finance Settlement
- Council Tax Base
- The position in relation to New Homes Bonus
- Collection Fund Surplus
- Schedule of Cabinet Proposals – including the proposed Policies on Loans to Third Parties and Capital Portfolio Fund
- Additional funding in respect of the Community Housing Fund announced on the 23rd December 2016
- Confirmation of the asset transfer of St Georges Paddling Pool to Kidderminster Town Council and Stourport Riverside Paddling Pool to Stourport Town Council from April 2017. In accordance with the December Cabinet decision, if an asset transfer has not been agreed for Bewdley Town Council this facility will cease to be operated from April 2017. Dialogue with Friends of Riverside North is ongoing in respect of continuation of this facility so final confirmation is awaited.
- Business Rates growth projections

3.9 The overall financial implications of the Cabinet Proposals remain as presented to December Cabinet and are shown in Appendix 3.

3.12 New information was received in late December 2016 informing us of an allocation of £191,250 in respect of Community-led housing. The aim of this funding is to enable local community groups to deliver affordable housing units of mixed tenure on sites which are likely to be of little interest to mainstream house builders and will thereby contribute to the overall national effort to boost housing

supply. Payments of funding will be made in two tranches in January and March (with 50 percent being paid in each tranche); subject to Councils providing satisfactory evidence of relevant expenditure. This funding can be used for either capital or revenue purposes and has been initially allocated to the revenue budget. This will enable the team to recruit to a temporary post to support the development and capacity building of community land trusts or similar models in the District. This post will work to develop the offer to community groups and support community led housing projects including utilising empty homes, self and custom build and the development of affordable housing in rural locations.

- 3.13 Taking these measures into account the projected Base Budget net expenditure for 2017-18 is estimated to be £12,505,210 (see paragraph 7.4). This is £308,420 more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus and Revenue Support Grant.

EXTRACT FROM SECTION 7 : FINANCIAL IMPLICATIONS

- 7.1 The Cabinet Proposals previously considered remain unchanged. A schedule is shown in Appendix 3.
- 7.2 The Council Tax Collection Fund surplus for 2016-17 onwards has now been confirmed at £90k.
- 7.3 Savings of circa £36k pa over the term of the Strategy have now been confirmed as a result of the arrangements with Kidderminster Town Council and Stourport Town Council taking over paddling Pool provision at St Georges Park and Stourport are also reflected in the updated figures. The Bewdley facility will cease to be operated from April 2017 unless the ongoing dialogue with The Friends of Riverside North proves to be successful in securing an asset transfer.
- 7.4 The following table demonstrates the updated position for the Council when all the revisions including the Final Finance Settlement are incorporated into the Base Budget. The Council is forecast to hold a balance of £1,653k at the end of 2019-20 (see reserves table in 7.5).

	Revised 2016/17 £	2017/18 £	2018/19 £	2019/20 £
Net Expenditure on Services (per Appendix 1)	12,681,140	12,360,210	12,131,100	12,021,980
Total Net Expenditure on Services (per Appendix 1)	12,681,140	12,360,210	12,131,100	12,021,980
Less				
Cabinet Proposals identified in Appendix 3	0	145,000	(151,000)	(236,000)
Net Expenditure	12,681,140	12,505,210	11,980,100	11,785,980
Contribution (from)/to Reserves	512,050	(308,420)	(533,640)	(756,320)
Net Budget Requirement	13,193,190	12,196,790	11,446,460	11,029,660
Less				
Revenue Support Grant	1,179,060	510,220	100,680	(356,790)
Business Rates	2,602,060	2,653,230	2,731,510	2,818,810
Business Rates Growth	200,000	220,000	250,000	250,000
New Homes Bonus	2,358,020	1,896,400	1,296,130	1,050,140
Transition Grant	43,230	43,080	0	0
Collection Fund Surplus	90,000	90,000	90,000	90,000
Council Tax Income	6,720,820	6,783,860	6,978,140	7,177,500
WFDC Council Tax @ 1.94% increase 2018/19 onwards	205.36	205.36	209.34	213.40

7.5 Reserves available as part of the three year financial strategy are as shown in the following table. Taking all of the revisions contained in this report into account this shows an increase of £476k at the end of 2019-20 compared to the December forecast.

Reserves Statement	2016/17 £	2017/18 £	2018/19 £	2019/20 £
Reserves as at 1st April	2,739	3,251	2,943	2,409
Contribution from Reserves	512	(308)	(534)	(756)
Reserves as at 31st March	3,251	2,943	2,409	1,653

WYRE FOREST DISTRICT COUNCIL
CABINET PROPOSALS 2017/18 ONWARDS

Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	2017/18 £	2018/19 £	2019/20 £	After 2019/20 £
			£	£	£	£
SUCCESSFUL LOCAL ECONOMY						
R705	<u>Economic Regeneration Activities</u> Approval of £10m capital funding for loans to third parties to help deliver our regeneration and economic development objectives in terms of both housing and commercial regeneration in accordance with our corporate plan priority "to support you to contribute to a successful economy". Appendix 3/1 sets out more detail.	C R S	10,000,000 - -	- 25,000 CR -	- 35,000 CR -	- 45,000 CR -
R705	<u>Capital Portfolio Fund</u> Approval of £25m capital funding to grow our portfolio of capital assets, existing or new build. Each proposal would be subject to detailed business case approval and must support economic, regeneration and/or housing corporate priorities in addition to producing a net revenue income stream taking into account funding costs. Appendix 3/2 sets out more detail.	C R S	25,000,000 100,000 -	- 50,000 CR -	- 75,000 CR -	- 100,000 CR -
R225	<u>Green Street Depot Investment</u> Approval of the first phase of capital investment into the depot site to ensure ongoing service sustainability and improve the commercial offer from this key site. There may be a further proposal for a second phase of improvement but this would be subject to separate approval by Cabinet and Council. Appendix 3/3 sets out more detail.	C R S	1,100,000 33,350 -	- 66,700 -	- 66,700 -	- 66,700 -
CLEAN, GREEN AND SAFE COMMUNITIES						
R335	<u>Localism Fund</u> To top up the single Localism Fund to £50k to continue the good work done so far with Parish and Town Councils and other local organisations.	C R S	- 50,000 -	- - -	- - -	- - -
R160	<u>Brinton Park HLF Bid</u> To provide funding to support a bid of up to £3m Heritage Lottery Funding for improvement works to Brinton Park. This is in addition to the £100k Section 106 funding already allocated. Appendix 3/4 sets out more detail.	C R S	100,000 3,650 -	- 7,300 -	- 7,300 -	- 7,300 -
R160	<u>Stourport Riverside Master Plan</u> To provide funding for the production of a Master Plan for the potential development of Stourport Riverside.	C R S	- 25,000 -	- - -	- - -	- - -
R720	<u>Community Leadership Fund</u> In light of the acknowledged effectiveness of this fund to retain this funding stream of £1,000 per Member for 2017/18.	C R S	- 33,000 -	- - -	- - -	- - -
R726	<u>Wyre Forest Forward</u> Further target savings from the Wyre Forest Forward Efficiency Programme	C R S	100,000 CR	150,000 CR	200,000 CR	200,000 CR
	TOTALS	C R S	36,200,000 145,000 -	- 151,000 CR -	- 236,000 CR -	- 271,000 CR -

Note that references to detailed Appendices refer to the 20th December 2016 report

KEY - Changes in Resources

- C Capital
- R Revenue
- S Staffing - Stated in FTEs

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE - SUMMARY

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P065 PROPERTY					
A216 WYRE FOREST HOUSE	142,840	163,390	159,380	164,010	170,760
	142,840	163,390	159,380	164,010	170,760
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	(10)	0	0	0	0
	(10)	0	0	0	0
P095 FINANCIAL SERVICES ADMINISTRATION					
A265 FINANCIAL SERVICES ADMINISTRATION	5,210	0	(21,020)	(18,730)	(19,630)
	5,210	0	(21,020)	(18,730)	(19,630)
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES	617,000	613,180	611,610	642,000	641,110
	617,000	613,180	611,610	642,000	641,110
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	(65,320)	(150,000)	(150,000)	(150,000)	(150,000)
A285 BENEFITS ADMINISTRATION	640,740	662,300	660,740	655,500	671,000
A286 BUSINESS SUPPORT UNIT	0	0	21,020	18,730	19,630
	575,420	512,300	531,760	524,230	540,630
P115 MEMBER ACTIVITIES					
A305 CHAIRMAN'S AND VICE-CHAIRMAN'S ALLOWANCES	0	0	0	0	0
A310 OTHER MEMBERS' ALLOWANCES	237,020	234,020	235,660	237,420	239,300
A315 MEMBER SERVICES	184,310	158,390	157,170	157,610	149,460
	421,330	392,410	392,830	395,030	388,760
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	(7,150)	0	0	0	0
A330 TRAINING OF EMPLOYEES	4,000	0	0	0	0
	(3,150)	0	0	0	0
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	(27,070)	(40)	10	100	90
	(27,070)	(40)	10	100	90
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	3,810	(25,010)	1,940	(1,060)	500
A341 PRINT MANAGEMENT	0	(7,680)	(15,900)	0	0
	3,810	(32,690)	(13,960)	(1,060)	500
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	262,790	282,180	303,590	357,660	358,790
	262,790	282,180	303,590	357,660	358,790
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	240,490	222,010	219,660	222,910	223,950
	240,490	222,010	219,660	222,910	223,950
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	(5,740)	0	(110)	(220)	(330)
	(5,740)	0	(110)	(220)	(330)

CHIEF EXECUTIVE - SUMMARY

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES	700	700	700	700	700
	700	700	700	700	700
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	23,320	10	0	(20)	30
	23,320	10	0	(20)	30
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	2,867,330	2,867,230	2,882,310	2,900,670	2,979,980
A505 CORPORATE MANAGEMENT EXPENSES	845,250	890,350	891,650	906,970	911,680
A510 CORPORATE COSTS	(245,780)	0	(100,000)	(716,560)	(926,880)
	3,466,800	3,757,580	3,673,960	3,091,080	2,964,780
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	33,380	33,590	34,800	35,710	35,940
	33,380	33,590	34,800	35,710	35,940
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS	24,090	0	1,620	1,610	1,650
	24,090	0	1,620	1,610	1,650
Total S6 CHIEF EXECUTIVE	5,781,210	5,944,620	5,894,830	5,415,010	5,307,730

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	59,880	61,120	62,720	63,950	65,080
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	44,370	67,280	48,030	49,230	50,450
Repairs, Alterations & Maintenance of Grounds	15,550	15,050	15,080	15,210	15,350
Energy Costs	109,800	99,320	101,770	104,820	107,960
Rents	200	150	150	150	150
Non-Domestic Rates	179,970	180,000	185,400	190,960	196,690
Water Services	14,350	11,000	11,000	11,000	11,000
Fixtures & Fittings	2,000	2,100	2,100	2,100	2,100
Cleaning & Domestic Supplies	54,570	49,090	56,880	57,640	58,320
Premises Insurance	11,180	12,310	13,610	14,290	15,010
Contributions to Premises-Related Provisions	3,600	4,620	4,620	4,620	4,620
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	6,500	6,500	6,500	6,500
Catering	440	1,230	1,230	1,230	1,230
Printing, Stationery & General Office Expenses	0	100	100	100	100
Services	530	830	1,030	1,030	1,030
Communications & Computing	8,080	50	50	50	50
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	800	750	750	750	750
SUPPORT SERVICES					
Financial Services	44,980	46,880	45,720	46,940	46,850
Legal Services	0	2,430	2,430	2,450	2,460
Property Services	6,030	5,550	5,950	6,030	6,160
Departmental Administrative Expenses	64,280	57,390	60,130	60,290	61,010
CAPITAL CHARGES					
Depreciation	264,330	264,670	264,670	264,670	264,670
GROSS EXPENDITURE	888,940	888,420	889,920	904,010	917,540
<u>INCOME</u>					
Customer & Client Receipts	(100,050)	(147,020)	(153,330)	(153,330)	(150,500)
Fees and Charges - Compounded Inflation	0	0	0	(110)	(220)
Recharges	(646,050)	(573,090)	(577,210)	(586,560)	(596,060)
Use of Earmarked Reserve	0	(4,920)	0	0	0
GROSS INCOME	(746,100)	(725,030)	(730,540)	(740,000)	(746,780)
NET EXPENDITURE/(INCOME)	142,840	163,390	159,380	164,010	170,760
Total P065 PROPERTY	142,840	163,390	159,380	164,010	170,760

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	123,830	128,790	132,270	135,090	137,220
Vacancy Savings	(1,520)	(800)	(1,610)	(1,620)	(1,640)
Indirect Employee Expenses	1,540	1,790	1,840	1,890	1,940
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,520	15,750	16,030	16,300	16,580
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,700	1,630	1,640	1,650	1,680
Public Transport	100	100	100	100	100
Transport Insurance	1,380	1,440	1,600	1,680	1,770
Car Allowances	250	250	250	250	250
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	0	0	0	0
Clothing, Uniforms and Laundry	500	900	900	900	900
Printing, Stationery & General Office Expenses	1,000	600	600	600	600
Services	580	1,240	930	940	940
Communications & Computing	20,500	11,810	18,130	16,630	17,120
Expenses	30	0	0	0	0
SUPPORT SERVICES					
Financial Services	29,520	25,140	24,310	25,410	24,890
Legal Services	4,250	0	0	0	0
Human Resources	2,570	1,680	1,410	1,420	1,440
Convenor Recharges	330	200	210	210	220
Property Services	9,300	9,220	9,010	9,020	9,090
Departmental Administrative Expenses	1,330	1,350	1,260	1,260	1,270
CAPITAL CHARGES					
Depreciation	1,550	1,550	1,550	1,560	1,550
GROSS EXPENDITURE	215,660	202,640	210,430	213,290	215,920
<u>INCOME</u>					
Recharges to Other Services	(215,660)	(202,640)	(210,430)	(213,290)	(215,920)
GROSS INCOME	(215,660)	(202,640)	(210,430)	(213,290)	(215,920)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P067 FACILITIES MANAGEMENT	0	0	0	0	0

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P095 FINANCIAL SERVICES ADMINISTRATION					
A265 FINANCIAL SERVICES ADMINISTRATION					
R300 Accountancy & Support					
R301 Internal Audit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	904,640	910,550	857,500	871,480	858,010
Vacancy Savings	(11,030)	(5,600)	(11,260)	(11,370)	(11,490)
Indirect Employee Expenses	16,190	19,470	16,860	17,500	17,790
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	142,090	117,120	119,270	121,230	123,190
Cleaning & Domestic Supplies	210	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	840	820	820	820	820
Car Allowances	850	750	750	750	750
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,800	3,800	0	0	0
Catering	130	130	130	130	130
Clothing, Uniforms and Laundry	150	150	150	150	150
Printing, Stationery & General Office Expenses	28,530	21,080	9,280	9,280	9,280
Services	11,420	12,940	11,450	11,460	11,470
Communications & Computing	224,490	231,190	139,270	149,210	151,340
Expenses	1,020	620	620	620	620
Grants & Subscriptions	16,500	18,120	18,190	18,190	18,190
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	33,500	33,500	33,840	34,170	34,520
SUPPORT SERVICES					
Legal Services	19,650	23,590	23,470	23,710	23,870
Human Resources	16,460	11,570	10,690	10,760	10,930
Convenor Recharges	2,200	2,430	2,520	2,640	2,670
Economic Prosperity and Place	9,620	9,300	9,400	9,520	9,600
Property Services	3,240	3,210	3,140	3,130	3,160
GROSS EXPENDITURE	1,424,500	1,414,740	1,246,090	1,273,380	1,265,000
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,000)	(20,500)	(20,500)	(20,500)	(20,500)
Shared Services Income	0	(2,200)	0	0	0
Customer & Client Receipts	(2,200)	(4,000)	(4,000)	(4,000)	(4,000)
Recharges to Other Services	(1,386,640)	(1,360,430)	(1,213,140)	(1,255,610)	(1,248,130)
Recharges	(11,590)	(12,000)	(12,000)	(12,000)	(12,000)
Use of Earmarked Reserve	(13,860)	(15,610)	(17,470)	0	0
GROSS INCOME	(1,419,290)	(1,414,740)	(1,267,110)	(1,292,110)	(1,284,630)
NET EXPENDITURE/(INCOME)	5,210	0	(21,020)	(18,730)	(19,630)
Total P095 FINANCIAL SERVICES ADMINISTRATION	5,210	0	(21,020)	(18,730)	(19,630)

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	433,220	497,440	524,070	539,370	553,740
Vacancy Savings	(4,710)	(2,800)	(5,620)	(5,670)	(5,730)
Additional Advice and Support for Applications in Exceptional Hardship	90,000	39,750	18,980	16,730	15,350
Indirect Employee Expenses	8,290	8,980	9,590	26,840	10,570
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,630	15,020	15,290	15,540	15,800
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	100	100	100	100
Car Allowances	2,500	2,500	2,500	2,500	2,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	900	1,110	1,060	1,060	1,060
Printing, Stationery & General Office Expenses	17,400	13,100	12,900	12,900	12,900
Services	37,000	60,880	46,500	46,500	46,500
Communications & Computing	81,110	90,890	81,900	76,730	77,010
Grants & Subscriptions	2,500	2,500	2,500	2,500	2,500
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Council Tax Support Scheme	10,000	3,000	10,000	10,000	10,000
SUPPORT SERVICES					
Financial Services	86,820	87,550	58,180	60,370	59,540
Legal Services	5,650	5,210	5,180	5,250	5,270
Human Resources	8,160	5,790	5,710	5,710	5,770
Convenor Recharges	1,060	1,280	1,330	1,390	1,400
Worcestershire Hub	180,160	160,970	167,970	170,390	172,820
Corporate Support Services	0	0	27,190	27,920	27,850
Departmental Administrative Expenses	20,440	28,520	27,510	27,100	27,390
GROSS EXPENDITURE	993,230	1,021,790	1,012,840	1,043,230	1,042,340
INCOME					
Government Grants	(137,200)	(140,580)	(137,200)	(137,200)	(137,200)
Council Tax Support Scheme	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Grants, Reimbursements & Contributions	(9,030)	(9,030)	(9,030)	(9,030)	(9,030)
Customer & Client Receipts	(155,000)	(180,000)	(180,000)	(180,000)	(180,000)
Use of Earmarked Reserve	0	(4,000)	0	0	0
GROSS INCOME	(376,230)	(408,610)	(401,230)	(401,230)	(401,230)
NET EXPENDITURE/(INCOME)	617,000	613,180	611,610	642,000	641,110
Total P100 REVENUES	617,000	613,180	611,610	642,000	641,110

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	31,918,000	32,550,000	32,550,000	32,550,000	32,550,000
Rate Rebates	47,100	40,000	40,000	40,000	40,000
Local Scheme	21,120	7,000	7,000	7,000	7,000
Discretionary	127,910	165,770	165,770	165,770	165,770
GROSS EXPENDITURE	32,114,130	32,762,770	32,762,770	32,762,770	32,762,770
<u>INCOME</u>					
Rent Allowances	(31,988,600)	(32,701,750)	(32,701,750)	(32,701,750)	(32,701,750)
Rent Rebates	(47,100)	(40,000)	(40,000)	(40,000)	(40,000)
Discretionary	(127,910)	(165,770)	(165,770)	(165,770)	(165,770)
Local Scheme	(15,840)	(5,250)	(5,250)	(5,250)	(5,250)
GROSS INCOME	(32,179,450)	(32,912,770)	(32,912,770)	(32,912,770)	(32,912,770)
NET EXPENDITURE/(INCOME)	(65,320)	(150,000)	(150,000)	(150,000)	(150,000)

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	679,170	769,720	736,950	737,330	745,910
Vacancy Savings	(8,230)	(4,410)	(8,860)	(8,950)	(9,040)
Indirect Employee Expenses	14,350	15,220	15,610	16,250	16,960
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	31,580	21,030	21,410	21,760	22,120
TRANSPORT RELATED EXPENDITURE					
Public Transport	250	250	0	0	0
Car Allowances	300	600	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,920	2,080	2,080	2,080	2,080
Printing, Stationery & General Office Expenses	12,400	9,500	9,400	9,400	9,400
Services	3,500	8,100	3,500	3,500	3,500
Communications & Computing	168,060	242,590	165,550	153,440	157,700
Expenses	440	440	0	0	0
Grants & Subscriptions	3,700	3,450	950	950	950
SUPPORT SERVICES					
Financial Services	83,870	89,400	50,410	52,240	51,520
Legal Services	4,930	4,700	4,650	4,700	4,720
Human Resources	13,720	9,760	9,440	9,490	9,600
Convenor Recharges	1,750	2,000	2,070	2,160	2,180
Worcestershire Hub	179,060	155,210	163,990	167,380	169,790
Corporate Support Services	0	0	37,130	38,100	38,050
Departmental Administrative Expenses	20,440	28,520	27,510	27,100	27,390
GROSS EXPENDITURE	1,211,210	1,358,160	1,242,090	1,237,230	1,253,130
<u>INCOME</u>					
Government Grants	(544,130)	(610,200)	(544,130)	(544,130)	(544,130)
Recharges to Other Services	(26,340)	(36,540)	(37,220)	(37,600)	(38,000)
Use of Earmarked Reserve	0	(49,120)	0	0	0
GROSS INCOME	(570,470)	(695,860)	(581,350)	(581,730)	(582,130)
NET EXPENDITURE/(INCOME)	640,740	662,300	660,740	655,500	671,000

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A286 BUSINESS SUPPORT UNIT					
R299 Business Support Unit					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	0	0	62,590	63,250	63,940
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	0	3,800	3,800	3,800
Printing, Stationery & General Office Expenses	0	0	11,800	11,800	11,800
Communications & Computing	0	0	62,000	62,000	62,000
GROSS EXPENDITURE	0	0	140,190	140,850	141,540
<u>INCOME</u>					
Recharges to Other Services	0	0	(119,170)	(122,120)	(121,910)
GROSS INCOME	0	0	(119,170)	(122,120)	(121,910)
NET EXPENDITURE/(INCOME)	0	0	21,020	18,730	19,630
Total P105 HOUSING BENEFITS/WELFARE	575,420	512,300	531,760	524,230	540,630

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Expenses	11,360	8,360	8,360	8,360	8,360
Members Taxable & Non-Taxable Allowances	224,460	224,460	226,100	227,860	229,740
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	200	200	200	200
GROSS EXPENDITURE	237,020	234,020	235,660	237,420	239,300
NET EXPENDITURE/(INCOME)	237,020	234,020	235,660	237,420	239,300

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	20,100	18,730	19,070	19,270	19,480
Indirect Employee Expenses	1,530	1,460	1,470	1,490	1,520
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	101,030	84,110	85,630	87,040	88,470
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,700	1,200	1,200	1,200	1,200
Services	80	60	70	70	70
Communications & Computing	45,080	38,880	36,740	34,980	25,580
Civic Protocol	2,020	2,020	2,020	2,020	2,020
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	3,890	3,470	3,040	3,570	3,110
Departmental Administrative Expenses	8,080	7,660	7,130	7,170	7,210
GROSS EXPENDITURE	184,310	158,390	157,170	157,610	149,460
NET EXPENDITURE/(INCOME)	184,310	158,390	157,170	157,610	149,460
Total P115 MEMBER ACTIVITIES	421,330	392,410	392,830	395,030	388,760

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	108,450	110,560	108,800	110,170	111,680
Vacancy Savings	0	(670)	(1,360)	(1,370)	(1,380)
Indirect Employee Expenses	200	1,700	1,770	1,850	1,930
Indirect Employee Expenses (inc. Occupational Health)	14,000	14,000	14,000	14,000	14,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,630	12,020	12,230	12,430	12,640
TRANSPORT RELATED EXPENDITURE					
Public Transport	50	350	350	350	350
Car Allowances	630	330	330	330	330
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	350	800	350	350	350
Printing, Stationery & General Office Expenses	2,050	1,150	1,250	1,250	1,250
Communications & Computing Expenses	14,200	26,510	21,980	20,860	21,310
Grants & Subscriptions	30	30	30	30	30
Corporate Membership of Bodies	400	300	400	400	400
	6,000	7,400	7,400	7,400	7,400
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	0	200	200	200	200
Private Contractors	7,650	7,650	7,650	7,650	7,650
SUPPORT SERVICES					
Financial Services	2,420	7,480	7,400	7,550	7,560
Legal Services	4,870	10,660	10,610	10,720	10,790
Convenor Recharges	0	290	300	310	320
GROSS EXPENDITURE	173,930	200,760	193,690	194,480	196,810
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(100)	(100)	(100)	(100)
Shared Services Income	0	(1,200)	(1,020)	(1,030)	(1,050)
Recharges to Other Services	(181,080)	(199,460)	(192,570)	(193,350)	(195,660)
GROSS INCOME	(181,080)	(200,760)	(193,690)	(194,480)	(196,810)
NET EXPENDITURE/(INCOME)	(7,150)	0	0	0	0

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
<u>EXPENDITURE</u>					
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	500	0	0	0
SUPPLIES & SERVICES					
Catering	350	350	350	350	350
Printing, Stationery & General Office Expenses	50	50	50	50	50
Services	51,500	50,100	36,500	36,500	36,500
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
GROSS EXPENDITURE	52,600	51,700	37,600	37,600	37,600
<u>INCOME</u>					
Customer & Client Receipts	0	(1,500)	(1,000)	(1,000)	(1,000)
Recharges to Other Services	(33,600)	(36,600)	(36,600)	(36,600)	(36,600)
Use of Earmarked Reserve	(15,000)	(13,600)	0	0	0
GROSS INCOME	(48,600)	(51,700)	(37,600)	(37,600)	(37,600)
NET EXPENDITURE/(INCOME)	4,000	0	0	0	0
Total P130 HUMAN RESOURCES	(3,150)	0	0	0	0

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	404,650	349,950	373,140	382,980	387,850
Vacancy Savings	(4,980)	(2,270)	(4,560)	(4,610)	(4,650)
Indirect Employee Expenses	8,990	8,210	8,830	9,290	9,710
PREMISES RELATED EXPENDITURE					
Rents	50,000	56,000	58,000	58,000	58,000
TRANSPORT RELATED EXPENDITURE					
Car Allowances	100	150	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	340	0	0	0	0
Printing, Stationery & General Office Expenses	5,430	2,780	3,430	3,430	3,430
Services	1,190	1,130	1,210	1,270	1,320
Communications & Computing	68,250	65,400	58,620	54,270	55,310
SUPPORT SERVICES					
Financial Services	10,190	11,050	11,070	11,310	11,320
Human Resources	8,030	5,100	4,800	4,790	4,890
Convenor Recharges	1,040	1,020	1,070	1,110	1,120
Facilities Management	2,760	2,580	2,720	2,800	2,820
Corporate Support Services	910	0	0	0	0
Departmental Administrative Expenses	2,770	2,820	2,630	2,640	2,650
GROSS EXPENDITURE	559,670	503,920	521,060	527,380	533,870
<u>INCOME</u>					
County Council Contribution	(40,000)	(32,000)	(32,000)	(32,000)	(32,000)
Shared Services Income	(10,020)	(9,880)	(9,900)	(9,900)	(9,900)
Recharges to Other Services	(536,720)	(462,080)	(479,150)	(485,380)	(491,880)
GROSS INCOME	(586,740)	(503,960)	(521,050)	(527,280)	(533,780)
NET EXPENDITURE/(INCOME)	(27,070)	(40)	10	100	90
Total P131 WORCESTERSHIRE HUB	(27,070)	(40)	10	100	90

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R431 I.T. Section Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	352,080	362,310	363,720	360,580	364,290
Vacancy Savings	(4,330)	(2,220)	(4,460)	(4,510)	(4,550)
Indirect Employee Expenses	12,030	12,080	12,320	12,480	12,690
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	72,630	69,090	70,340	71,500	72,670
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	600	500	500	500	500
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,000	400	400	400	400
Services	7,580	7,250	7,840	8,240	8,650
Communications & Computing Expenses	250	740	690	690	690
	60	120	120	120	120
SUPPORT SERVICES					
Financial Services	13,280	15,230	14,760	15,400	15,010
Legal Services	10,560	8,090	8,060	8,150	8,210
Human Resources	5,770	3,910	3,710	3,700	3,760
Convenor Recharges	740	860	890	930	940
Corporate Support Services	3,230	0	0	0	0
Departmental Administrative Expenses	2,440	2,480	2,310	2,320	2,330
GROSS EXPENDITURE	478,120	481,040	481,400	480,700	485,910
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,000)	0	0	0	0
Recharges to Other Services	(479,670)	(480,910)	(468,670)	(477,960)	(482,950)
Use of Earmarked Reserve	0	(10,980)	(5,680)	0	0
GROSS INCOME	(484,670)	(491,890)	(474,350)	(477,960)	(482,950)
NET EXPENDITURE/(INCOME)	(6,550)	(10,850)	7,050	2,740	2,960

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R430 Central Computer Costs					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,840	3,880	3,930	4,020	4,100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	165,100	219,140	180,890	180,890	180,890
Communications & Computing	132,570	150,100	120,100	120,100	120,100
CAPITAL CHARGES					
Depreciation	234,980	251,110	167,930	94,720	82,090
GROSS EXPENDITURE	536,490	624,230	472,850	399,730	387,180
<u>INCOME</u>					
Shared Services Income	(84,500)	(99,500)	(86,500)	(86,500)	(86,500)
Use of Earmarked Reserve	0	(36,000)	0	0	0
Recharge of Central Computer Costs	(441,630)	(502,890)	(391,460)	(317,030)	(303,140)
GROSS INCOME	(526,130)	(638,390)	(477,960)	(403,530)	(389,640)
NET EXPENDITURE/(INCOME)	10,360	(14,160)	(5,110)	(3,800)	(2,460)

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	36,500	27,220	19,000	38,000	38,000
Printer Contract Costs	24,360	24,800	24,800	24,800	24,800
Communications & Computing	4,800	4,800	4,800	4,800	4,800
GROSS EXPENDITURE	65,660	56,820	48,600	67,600	67,600
<u>INCOME</u>					
Shared Services Income	(16,000)	(20,500)	(20,500)	(20,600)	(20,600)
Recharges to Directorates for Print Management	(49,660)	(44,000)	(44,000)	(47,000)	(47,000)
GROSS INCOME	(65,660)	(64,500)	(64,500)	(67,600)	(67,600)
NET EXPENDITURE/(INCOME)	0	(7,680)	(15,900)	0	0
Total P135 COMMON SERVICES	3,810	(32,690)	(13,960)	(1,060)	500

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION					
R500 Elections and Electoral Register					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	72,680	90,180	102,480	104,550	105,020
Indirect Employee Expenses	590	690	690	690	690
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,630	12,020	12,230	12,430	12,640
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	100	100	100	100
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	4,000	7,000	7,000	7,000	7,000
Electoral Registration & Election Expenses	122,350	127,050	122,050	122,050	222,050
Communications & Computing	1,800	1,980	1,860	1,860	1,860
Grants & Subscriptions	0	34,610	0	0	0
Miscellaneous Expenses	260	200	210	230	230
SUPPORT SERVICES					
Financial Services	1,390	25,080	20,880	21,390	21,350
Legal Services	0	670	650	670	670
Chief Executive	21,290	21,400	21,240	21,420	21,610
Facilities Management	830	2,890	2,990	3,020	3,030
Worcestershire Hub	34,720	20,020	20,940	21,310	21,600
Corporate Support Services	20,680	0	3,900	4,000	3,990
Departmental Administrative Expenses	29,200	36,850	38,320	38,880	38,880
GROSS EXPENDITURE	322,420	380,740	355,540	359,600	460,720
INCOME					
Other Grants, Reimbursements & Contributions	(57,000)	(86,440)	(50,000)	0	(100,000)
Customer & Client Receipts	(2,630)	(1,950)	(1,950)	(1,840)	(1,740)
Fees and Charges - Compounded Inflation	0	0	0	(100)	(190)
Use of Earmarked Reserve	0	(10,170)	0	0	0
GROSS INCOME	(59,630)	(98,560)	(51,950)	(1,940)	(101,930)
NET EXPENDITURE/(INCOME)	262,790	282,180	303,590	357,660	358,790
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	262,790	282,180	303,590	357,660	358,790

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	133,320	124,490	130,370	131,750	133,060
Indirect Employee Expenses	100	120	130	140	140
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,320	12,020	6,120	6,220	6,320
SUPPLIES & SERVICES					
Catering	2,000	1,800	1,800	1,800	1,800
Printing, Stationery & General Office Expenses	9,000	4,500	4,000	4,000	4,000
Communications & Computing	2,630	2,000	2,000	2,000	2,000
SUPPORT SERVICES					
Departmental Administrative Expenses	87,250	77,210	75,380	77,150	76,790
GROSS EXPENDITURE	240,620	222,140	219,800	223,060	224,110
<u>INCOME</u>					
Customer & Client Receipts	(130)	(130)	(140)	(140)	(140)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
GROSS INCOME	(130)	(130)	(140)	(150)	(160)
NET EXPENDITURE/(INCOME)	240,490	222,010	219,660	222,910	223,950
Total P137 COMMITTEE ADMINISTRATION	240,490	222,010	219,660	222,910	223,950

CHIEF EXECUTIVE

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	202,310	197,090	200,040	202,120	204,190
Vacancy Savings	(2,550)	(1,250)	(2,510)	(2,540)	(2,560)
Indirect Employee Expenses	5,810	5,050	5,210	5,330	5,460
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	22,100	18,020	18,350	18,650	18,960
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	300	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,150	650	650	650	650
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	3,850	2,200	2,200	2,200	2,200
Services	6,000	6,000	6,000	6,000	6,000
Communications & Computing	19,870	20,070	17,330	15,930	16,370
Expenses	200	200	200	200	200
Grants & Subscriptions	19,950	19,950	19,950	19,950	19,950
SUPPORT SERVICES					
Financial Services	21,650	71,270	66,230	68,500	67,920
Human Resources	2,580	1,840	1,710	1,740	1,760
Convenor Recharges	330	340	360	380	380
Economic Prosperity and Place	620	490	510	520	520
Land Charges	450	0	0	0	0
Corporate Support Services	53,910	0	3,550	3,650	3,630
GROSS EXPENDITURE	358,830	342,520	340,380	343,880	346,230
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,000)	(5,000)	(5,130)	(5,250)	(5,380)
Customer & Client Receipts	(14,630)	(14,200)	(14,310)	(14,310)	(14,310)
Fees and Charges - Compounded Inflation	0	0	0	(110)	(220)
Recharges to Other Services	(344,940)	(323,320)	(321,050)	(324,430)	(326,650)
GROSS INCOME	(364,570)	(342,520)	(340,490)	(344,100)	(346,560)
NET EXPENDITURE/(INCOME)	(5,740)	0	(110)	(220)	(330)
Total P140 LEGAL SERVICES ADMINISTRATION	(5,740)	0	(110)	(220)	(330)

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES					
R525 Licence Fees					
EXPENDITURE					
EMPLOYEE COSTS					
Indirect Employee Expenses	700	700	700	700	700
GROSS EXPENDITURE	700	700	700	700	700
NET EXPENDITURE/(INCOME)	700	700	700	700	700
Total P142 CORPORATE COSTS	700	700	700	700	700

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	396,420	399,610	420,830	427,190	430,930
Vacancy Savings	(5,670)	(2,610)	(5,250)	(5,300)	(5,350)
Indirect Employee Expenses	6,130	5,070	5,510	5,780	6,010
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,790	12,020	12,230	12,430	12,640
TRANSPORT RELATED EXPENDITURE					
Public Transport	2,500	2,500	2,500	2,500	2,500
Car Allowances	2,000	2,000	2,000	2,000	2,000
SUPPLIES & SERVICES					
Catering	1,000	800	800	800	800
Printing, Stationery & General Office Expenses	3,100	1,900	1,900	1,900	1,900
Services	3,000	0	0	0	0
Communications & Computing Expenses	45,690	40,250	35,690	34,420	35,130
Grants & Subscriptions	190	430	430	430	430
Subscriptions	550	550	550	550	550
Corporate Membership of Bodies	14,630	14,300	14,300	14,300	14,300
SUPPORT SERVICES					
Financial Services	25,430	70,670	65,730	67,810	67,290
Legal Services	10,370	8,990	8,900	9,010	9,060
Human Resources	5,560	4,440	4,440	4,450	4,510
Convenor Recharges	790	640	670	700	710
Corporate Support Services	47,720	0	3,190	3,290	3,280
GROSS EXPENDITURE	579,000	565,360	578,220	586,060	590,490
INCOME					
Recharges to Other Services	(555,680)	(562,910)	(578,220)	(586,080)	(590,460)
Use of Earmarked Reserve	0	(2,440)	0	0	0
GROSS INCOME	(555,680)	(565,350)	(578,220)	(586,080)	(590,460)
NET EXPENDITURE/(INCOME)	23,320	10	0	(20)	30
Total P205 CHIEF EXECUTIVE	23,320	10	0	(20)	30

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
R341 Contribution re. Loss on Housing Advances					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	1,829,840	1,829,840	2,004,840	2,136,100	2,222,050
Pension Costs - Unfunded Benefits	521,080	506,280	508,810	513,900	519,040
Apprenticeship Levy	0	0	23,500	23,600	23,750
Indirect Employee Expenses	4,580	3,450	4,640	4,870	5,110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	49,350	49,860	50,530	51,620	52,710
SUPPLIES & SERVICES					
Services	26,450	26,450	26,450	26,450	26,450
Bank Charges & Commission	42,200	58,780	55,930	56,040	59,460
Audit Fees/Inspection Fees	64,260	66,810	64,260	69,160	68,190
Housing Act Advances (Surplus)/Deficit for Year	3,510	3,200	3,150	3,220	3,220
Parish Localism Fund	50,000	50,000	50,000	0	0
Miscellaneous Expenses	213,230	213,230	43,080	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	62,830	62,830	47,120	15,710	0
GROSS EXPENDITURE	2,867,330	2,870,730	2,882,310	2,900,670	2,979,980
<u>INCOME</u>					
Use of Earmarked Reserve	0	(3,500)	0	0	0
GROSS INCOME	0	(3,500)	0	0	0
NET EXPENDITURE/(INCOME)	2,867,330	2,867,230	2,882,310	2,900,670	2,979,980

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	518,690	539,320	558,350	558,220	561,380
SUPPORT SERVICES					
Departmental Administrative Expenses	326,560	351,030	333,300	348,750	350,300
GROSS EXPENDITURE	845,250	890,350	891,650	906,970	911,680
NET EXPENDITURE/(INCOME)	845,250	890,350	891,650	906,970	911,680

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	(245,780)	0	(100,000)	(716,560)	(926,880)
GROSS EXPENDITURE	(245,780)	0	(100,000)	(716,560)	(926,880)
NET EXPENDITURE/(INCOME)	(245,780)	0	(100,000)	(716,560)	(926,880)
Total P233 CORPORATE COSTS	3,466,800	3,757,580	3,673,960	3,091,080	2,964,780

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business Continuity					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	40,800	40,800	42,940	44,540	45,010
Indirect Employee Expenses	130	360	360	360	360
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,580	3,430	3,490	3,550	3,610
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	400	400	400	400
Car Allowances	500	450	450	450	450
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	280	330	330	330	330
Communications & Computing Expenses	4,720	4,780	4,190	3,850	3,970
Miscellaneous Expenses	1,000	1,000	1,000	1,000	1,000
	15,000	15,000	15,000	15,000	15,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	3,970	3,860	3,860	3,860	3,860
SUPPORT SERVICES					
Convenor Recharges	0	80	90	90	90
GROSS EXPENDITURE	70,580	70,790	72,410	73,730	74,380
<u>INCOME</u>					
Shared Services Income	(27,200)	(27,200)	(27,610)	(28,020)	(28,440)
Use of Earmarked Reserve	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
GROSS INCOME	(37,200)	(37,200)	(37,610)	(38,020)	(38,440)
NET EXPENDITURE/(INCOME)	33,380	33,590	34,800	35,710	35,940
Total P235 PARTNERSHIPS AND EQUALITIES	33,380	33,590	34,800	35,710	35,940

CHIEF EXECUTIVE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS					
R735 Corporate Communications and Web					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	100,080	112,320	107,840	90,510	89,150
Vacancy Savings	(360)	(670)	(1,350)	(1,360)	(1,370)
Indirect Employee Expenses	1,230	2,420	2,450	2,360	2,390
PREMISES RELATED EXPENDITURE					
Emergency Calls	3,720	3,590	3,310	3,310	3,310
Apportionment of Expenses of Operational Buildings	9,470	12,020	12,230	12,430	12,640
TRANSPORT RELATED EXPENDITURE					
Public Transport	110	110	110	110	110
Car Allowances	240	240	240	240	240
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	26,810	25,640	25,640	25,640	25,640
Services	0	2,000	2,000	2,000	2,000
Publicity and Promotion / Consultation	3,000	2,000	2,000	2,000	2,000
Communications & Computing	5,000	20,910	16,310	11,310	10,100
SUPPORT SERVICES					
Financial Services	0	4,710	4,650	4,790	4,770
Human Resources	600	620	620	630	630
Convenor Recharges	80	360	380	400	400
Corporate Support Services	2,770	0	0	0	0
GROSS EXPENDITURE	152,750	186,270	176,430	154,370	152,010
<u>INCOME</u>					
Recharges to Other Services	(128,660)	(163,610)	(153,160)	(148,920)	(150,360)
Use of Earmarked Reserve	0	(22,660)	(21,650)	(3,840)	0
GROSS INCOME	(128,660)	(186,270)	(174,810)	(152,760)	(150,360)
NET EXPENDITURE/(INCOME)	24,090	0	1,620	1,610	1,650
Total P240 COMMUNICATIONS	24,090	0	1,620	1,610	1,650

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	1,957,070	2,015,220	2,007,880	2,034,890	2,117,150
A002 TRADE WASTE COLLECTION	(113,300)	(123,090)	(177,060)	(195,360)	(221,970)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	(87,780)	(86,980)	(110,930)	(116,490)	(125,630)
A010 RECYCLING ACTIVITIES	(8,800)	(8,800)	(8,800)	(8,800)	(8,800)
	1,747,190	1,796,350	1,711,090	1,714,240	1,760,750
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	(560,370)	(558,040)	(587,090)	(662,780)	(741,170)
A146 CIVIL ENFORCEMENT	148,300	144,190	143,570	145,460	145,300
	(412,070)	(413,850)	(443,520)	(517,320)	(595,870)
P015 CEMETERIES					
A030 CEMETERY	99,640	76,410	84,300	86,450	87,380
	99,640	76,410	84,300	86,450	87,380
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER	193,240	180,230	119,630	120,910	119,510
	193,240	180,230	119,630	120,910	119,510
P023 COMMUNITY DEVELOPMENT					
A036 LEISURE DEVELOPMENT	95,470	100,410	102,400	105,640	106,850
A040 PLAY DEVELOPMENT	64,870	50,160	51,050	51,940	52,600
A065 ARTS DEVELOPMENT	68,990	75,380	78,350	80,640	82,170
A094 SPORTS DEVELOPMENT	81,750	74,970	74,700	75,300	75,980
A095 SPORTIVATE	0	0	0	0	0
A096 PHYSICAL ACTIVITY	0	0	0	0	0
A103 COMMUNITY DEVELOPMENT	1,460	1,380	1,780	1,960	2,260
A106 THE DANCE PROJECT	0	0	0	0	0
	312,540	302,300	308,280	315,480	319,860
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE	52,750	50,940	48,850	49,710	50,400
A050 MUSEUM STORE	46,620	43,660	47,780	48,950	50,100
A055 BEWDLEY MUSEUM	273,550	259,710	251,150	252,490	254,490
A200 GUILDHALL, BEWDLEY	39,380	35,790	36,820	37,570	38,320
	412,300	390,100	384,600	388,720	393,310
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE	486,950	266,410	(12,870)	(12,770)	(12,640)
A076 BEWDLEY LEISURE CENTRE	34,370	46,950	47,220	40,300	41,530
A080 STOURPORT SPORTS CLUB	32,040	25,480	25,940	26,390	26,880
A110 STOURPORT COMMUNITY CENTRE	9,800	10,170	10,220	10,240	10,260
	563,160	349,010	70,510	64,160	66,030

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE	332,790	320,170	332,800	342,930	348,320
	332,790	320,170	332,800	342,930	348,320
P040 ALLOTMENTS					
A120 ALLOTMENTS	620	250	280	380	430
	620	250	280	380	430
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	103,470	91,450	97,100	98,450	99,600
A085 SPORTS PITCHES AND FACILITIES	73,680	98,630	98,830	99,610	100,270
A125 PARKS AND GREEN SPACES	794,430	828,670	853,720	842,360	840,140
A150 STREET FURNITURE AND NAMEPLATES	30,100	20,100	20,050	20,000	19,950
A155 HIGHWAYS GENERAL CLEANSING	635,120	575,680	628,410	649,730	619,620
A160 HIGHWAYS MAINTENANCE OF VERGES	55,190	57,830	60,810	66,230	70,480
A165 HIGHWAYS RESIDUAL FUNCTION	2,430	1,680	1,690	1,710	1,710
	1,694,420	1,674,040	1,760,610	1,778,090	1,751,770
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER	58,970	47,420	48,180	49,020	50,000
	58,970	47,420	48,180	49,020	50,000
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	(4,740)	8,380	8,030	2,660	(12,350)
A221 GARAGE HOLDING ACCOUNT	(980)	18,940	13,890	12,450	4,100
	(5,720)	27,320	21,920	15,110	(8,250)
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	(26,660)	0	0	0	0
A258 DEPOT MANAGEMENT	10,950	0	0	0	0
	(15,710)	0	0	0	0
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	184,010	187,080	186,560	187,620	189,090
A496 EXTERNAL FUNDING	0	0	0	0	0
	184,010	187,080	186,560	187,620	189,090
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	33,000	33,000	33,000	0	0
	33,000	33,000	33,000	0	0
P225 CORPORATE COSTS					
A382 CORPORATE COSTS	39,750	39,750	39,750	39,750	39,750
	39,750	39,750	39,750	39,750	39,750
Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT	5,238,130	5,009,580	4,657,990	4,585,540	4,522,080

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,154,520	1,138,300	1,149,150	1,200,280	1,278,090
Vacancy Savings	(12,620)	(6,230)	(12,500)	(12,620)	(12,760)
Indirect Employee Expenses	6,380	6,170	6,130	6,130	6,130
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,060	15,730	15,940	16,290	16,640
Cleaning & Domestic Supplies	46,360	46,360	46,490	47,060	47,680
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	350,340	415,170	374,610	380,080	387,200
Transport Insurance	26,220	27,360	30,400	31,920	33,630
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,490	2,490	2,490	2,490	2,490
Equipment, Furniture & Materials - External	6,900	6,900	6,900	6,900	6,900
Equipment, Furniture & Materials - Trade Bins	40,000	58,500	40,000	40,000	40,000
Clothing, Uniforms and Laundry	8,500	8,500	8,500	8,500	8,500
Printing, Stationery & General Office Expenses	1,310	1,310	1,310	1,310	1,310
Services	5,000	5,000	5,000	5,000	5,000
Services - Other	10,200	9,250	9,750	10,200	10,200
Communications & Computing	2,540	2,690	3,880	3,880	3,880
Expenses	100	100	100	100	100
Grants & Subscriptions	5,370	5,370	5,370	5,370	5,370
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	20,000	20,000	20,000	20,000	20,000
Health Authorities	26,000	31,400	31,400	31,400	31,400
Private Contractors	300	300	300	300	300
SUPPORT SERVICES					
Financial Services	3,990	3,980	3,920	4,010	4,000
Human Resources	30,640	22,540	19,420	19,590	19,960
Convenor Recharges	3,560	3,730	3,890	4,060	4,100
Departmental Administrative Expenses	59,810	58,880	58,580	57,760	55,260
CAPITAL CHARGES					
Depreciation	347,240	356,860	365,850	340,940	344,990
GROSS EXPENDITURE	2,152,210	2,240,660	2,196,880	2,230,950	2,320,370

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
(CONTINUED)					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
INCOME					
Customer & Client Receipts	(18,200)	(50,000)	(55,400)	(55,400)	(55,400)
Fees and Charges - Compounded Inflation	0	0	0	(5,400)	(10,800)
Trade Waste Income	(23,700)	(23,700)	0	0	0
Recharges	(153,240)	(133,240)	(133,600)	(135,260)	(137,020)
Use of Earmarked Reserve	0	(18,500)	0	0	0
GROSS INCOME	(195,140)	(225,440)	(189,000)	(196,060)	(203,220)
NET EXPENDITURE/(INCOME)	1,957,070	2,015,220	2,007,880	2,034,890	2,117,150

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	84,540	86,310	87,620	88,530	89,470
Vacancy Savings	(870)	(440)	(890)	(900)	(910)
Indirect Employee Expenses	0	360	360	360	360
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	29,750	27,550	28,090	28,650	29,290
Transport Insurance	1,380	1,440	1,600	1,680	1,770
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	24,000	24,000	24,000	24,000	24,000
Services - WCC Tipping Cost	191,430	191,430	167,740	172,770	177,950
Communications & Computing	920	1,070	920	920	920
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	40,000	40,000	40,000	40,000	40,000
SUPPORT SERVICES					
Financial Services	2,420	2,380	2,340	2,410	2,400
Legal Services	1,250	1,160	1,150	1,170	1,170
Convenor Recharges	230	250	260	270	280
Departmental Administrative Expenses	8,090	8,590	7,960	7,720	7,340
CAPITAL CHARGES					
Depreciation	14,670	18,330	18,330	18,320	10,000
GROSS EXPENDITURE	397,810	402,430	379,480	385,900	384,040
INCOME					
Customer & Client Receipts	0	0	(24,410)	(24,410)	(24,410)
Fees and Charges - Compounded Inflation	0	0	0	(24,410)	(48,820)
Trade Waste Income	(488,280)	(500,280)	(506,820)	(506,820)	(506,820)
Recharges	(22,830)	(25,240)	(25,310)	(25,620)	(25,960)
GROSS INCOME	(511,110)	(525,520)	(556,540)	(581,260)	(606,010)
NET EXPENDITURE/(INCOME)	(113,300)	(123,090)	(177,060)	(195,360)	(221,970)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED MATTER)					
R005 Garden Waste Collection Service					
R010 Kerbside Recycling					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	51,740	51,740	53,580	55,030	55,620
Vacancy Savings	(570)	(290)	(580)	(590)	(590)
Indirect Employee Expenses	0	240	240	2,900	2,900
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	18,550	15,110	14,600	14,760	14,980
Transport Insurance	1,380	1,440	1,600	1,680	1,770
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,000	8,500	6,000	6,000	6,000
Services	10,160	10,160	10,320	10,490	10,660
Communications & Computing	60	60	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	20,000	20,000	20,000	20,000	20,000
SUPPORT SERVICES					
Financial Services	2,420	2,380	2,340	2,410	2,400
Convenor Recharges	150	170	170	180	180
Departmental Administrative Expenses	3,270	3,500	3,240	3,140	3,000
CAPITAL CHARGES					
Depreciation	0	23,450	23,450	23,450	23,440
GROSS EXPENDITURE	113,160	136,460	135,020	139,510	140,420
INCOME					
Customer & Client Receipts	(200,940)	(220,940)	(245,950)	(245,950)	(245,950)
Fees and Charges - Compounded Inflation	0	0	0	(10,050)	(20,100)
Use of Earmarked Reserve	0	(2,500)	0	0	0
GROSS INCOME	(200,940)	(223,440)	(245,950)	(256,000)	(266,050)
NET EXPENDITURE/(INCOME)	(87,780)	(86,980)	(110,930)	(116,490)	(125,630)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A010 RECYCLING ACTIVITIES					
R015 Bring Bank Recycling					
EXPENDITURE					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	1,200	1,200	1,200	1,200	1,200
GROSS EXPENDITURE	1,200	1,200	1,200	1,200	1,200
INCOME					
Other Grants, Reimbursements & Contributions	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
GROSS INCOME	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
NET EXPENDITURE/(INCOME)	(8,800)	(8,800)	(8,800)	(8,800)	(8,800)
Total P001 WASTE COLLECTION	1,747,190	1,796,350	1,711,090	1,714,240	1,760,750

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	191,180	149,970	154,690	158,290	160,130
Vacancy Savings	(1,150)	(390)	(780)	(790)	(800)
Indirect Employee Expenses	17,450	18,830	20,310	21,320	22,370
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	27,460	15,750	16,150	16,550	16,960
Repairs, Alterations & Maintenance of Grounds	57,640	60,530	60,910	61,590	62,120
Energy Costs	2,020	2,200	2,270	2,330	2,400
Non-Domestic Rates	170,460	174,000	183,480	188,980	194,670
Water Services	11,000	11,000	11,000	11,000	11,000
Fixtures & Fittings	900	900	900	900	900
Apportionment of Expenses of Operational Buildings	2,480	3,150	3,190	3,260	3,330
Cleaning & Domestic Supplies	144,400	134,400	134,770	136,430	138,220
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,460	2,500	2,540	2,580	2,630
Transport Insurance	1,380	1,440	1,600	1,680	1,770
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	37,950	45,600	45,600	45,600	45,600
Clothing, Uniforms and Laundry	2,000	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	700	700	700	700	700
Services	32,050	34,770	34,810	34,840	34,880
Communications & Computing	6,700	8,850	8,700	8,700	8,700
Grants & Subscriptions	200	200	200	200	200
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	55,500	55,500	55,500	55,500	55,500
SUPPORT SERVICES					
Financial Services	10,310	8,590	8,470	8,640	8,650
Legal Services	5,920	6,250	6,220	6,290	6,320
Human Resources	2,400	1,220	1,090	1,110	1,130
Convenor Recharges	310	250	260	270	280
Facilities Management	950	890	940	970	970
Land Charges	450	0	0	0	0
Worcestershire Hub	13,260	7,070	7,510	7,660	7,730
Departmental Administrative Expenses	21,520	26,020	25,510	25,240	24,180
CAPITAL CHARGES					
Depreciation	16,210	14,200	16,780	16,770	16,780
GROSS EXPENDITURE	834,110	786,390	805,320	818,610	829,320

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES (CONTINUED)					
R185 Car Parks General					
R187 Surface Car Parks					
R188 Market Street Car Park					
R189 Weavers Wharf Car Park					
R190 Stourport Sports Centre Car Park					
INCOME					
Customer & Client Receipts	(20,000)	(30,000)	(30,000)	(30,000)	(30,000)
Management Fee Weavers Wharf	(136,500)	(138,000)	(144,500)	(144,500)	(144,500)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(1,038,570)	(1,002,820)	(1,040,880)	(1,078,940)	(1,078,940)
Season Tickets	(96,000)	(88,500)	(91,000)	(93,500)	(93,500)
Excess Charge Tickets	(54,000)	(55,000)	(55,000)	(55,000)	(55,000)
Senior Citizen Concessionary Passes	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
Fees and Charges - Compounded Inflation	0	0	0	(47,060)	(134,680)
Recharges to Other Services	(19,350)	0	0	0	0
Recharges	(22,960)	(23,010)	(23,930)	(25,290)	(26,770)
GROSS INCOME	(1,394,480)	(1,344,430)	(1,392,410)	(1,481,390)	(1,570,490)
NET EXPENDITURE/(INCOME)	(560,370)	(558,040)	(587,090)	(662,780)	(741,170)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT					
R193 Civil & Environmental Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	154,700	137,650	141,140	143,440	144,910
Vacancy Savings	(1,200)	(430)	(860)	(870)	(880)
Indirect Employee Expenses	1,440	960	1,010	1,050	1,090
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	2,800	3,560	3,610	3,690	3,770
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	11,550	6,640	6,710	6,790	6,900
Transport Insurance	4,140	4,320	4,800	5,040	5,310
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,900	4,000	2,000	2,000	2,000
Clothing, Uniforms and Laundry	1,700	1,700	1,700	1,700	1,700
Printing, Stationery & General Office Expenses	900	900	900	900	900
Services	900	900	900	900	900
Communications & Computing	2,340	3,140	3,240	3,240	3,240
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Wychavon District Council	37,040	37,040	37,060	37,070	37,090
SUPPORT SERVICES					
Financial Services	6,790	6,270	6,160	6,330	6,300
Legal Services	5,030	4,630	4,600	4,650	4,690
Human Resources	2,400	1,220	1,090	1,110	1,130
Convenor Recharges	310	220	230	240	250
Departmental Administrative Expenses	27,310	37,740	35,450	34,770	33,030
CAPITAL CHARGES					
Depreciation	0	1,190	4,050	4,050	4,050
GROSS EXPENDITURE	261,050	251,650	253,790	256,100	256,380
INCOME					
Other Grants, Reimbursements & Contributions	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
Customer & Client Receipts	(55,000)	(65,000)	(67,000)	(67,000)	(67,000)
Recharges to Other Services	(55,350)	(40,060)	(40,820)	(41,240)	(41,680)
GROSS INCOME	(112,750)	(107,460)	(110,220)	(110,640)	(111,080)
NET EXPENDITURE/(INCOME)	148,300	144,190	143,570	145,460	145,300
Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT	(412,070)	(413,850)	(443,520)	(517,320)	(595,870)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	11,250	8,450	8,850	9,080	9,290
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,540	10,250	10,510	10,770	11,040
Repairs, Alterations & Maintenance of Grounds	96,950	96,360	99,090	104,060	107,950
Energy Costs	1,170	1,070	1,100	1,140	1,170
Non-Domestic Rates	2,580	3,080	3,170	3,270	3,370
Water Services	500	500	500	500	500
Fixtures & Fittings	150	150	150	150	150
Cleaning & Domestic Supplies	1,580	3,530	3,540	3,580	3,630
Premises Insurance	1,960	600	670	700	730
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,200	1,200	1,200	1,200	1,200
Printing, Stationery & General Office Expenses	30	30	30	30	30
Services	8,000	8,000	8,000	8,000	8,000
Communications & Computing	290	290	290	290	290
Grants & Subscriptions	450	450	450	450	450
Miscellaneous Expenses	1,250	1,250	1,250	1,250	1,250
SUPPORT SERVICES					
Financial Services	1,200	1,190	1,180	1,220	1,210
Legal Services	1,680	1,040	1,030	1,030	1,050
Facilities Management	1,440	450	470	490	480
Departmental Administrative Expenses	5,640	4,570	4,370	4,290	4,130
CAPITAL CHARGES					
Depreciation	3,780	3,950	3,950	3,950	3,960
GROSS EXPENDITURE	151,640	146,410	149,800	155,450	159,880
INCOME					
Customer & Client Receipts	(52,000)	(70,000)	(65,500)	(65,500)	(65,500)
Fees and Charges - Compounded Inflation	0	0	0	(3,500)	(7,000)
GROSS INCOME	(52,000)	(70,000)	(65,500)	(69,000)	(72,500)
NET EXPENDITURE/(INCOME)	99,640	76,410	84,300	86,450	87,380
Total P015 CEMETERIES	99,640	76,410	84,300	86,450	87,380

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER					
R216 Town Hall, Kidderminster					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	99,810	113,980	120,900	123,890	126,320
Indirect Employee Expenses	1,380	1,490	1,530	1,560	1,600
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	107,370	196,670	69,420	71,060	72,730
Repairs, Alterations & Maintenance of Grounds	560	0	0	0	0
Energy Costs	49,330	31,820	38,830	39,990	41,200
Rents	150	11,450	8,150	8,150	11,450
Non-Domestic Rates	28,180	25,590	28,180	29,030	29,900
Water Services	10,690	10,690	10,690	10,690	10,690
Fixtures & Fittings	3,630	3,000	3,000	3,000	3,000
Apportionment of Expenses of Operational Buildings	26,280	0	0	0	0
Cleaning & Domestic Supplies	28,910	29,060	29,130	29,430	29,760
Premises Insurance	14,050	13,510	14,900	15,640	16,430
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	100	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,840	2,800	2,800	2,800	2,800
Catering	1,240	1,330	1,330	1,330	1,330
Clothing, Uniforms and Laundry	700	600	600	600	600
Printing, Stationery & General Office Expenses	9,600	10,150	10,150	10,150	10,150
Services	3,260	6,590	6,740	6,830	6,920
Communications & Computing	13,220	17,010	14,620	13,410	13,790
Miscellaneous Expenses	0	300	300	300	300
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	31,000	24,000	25,000	25,000	25,000
Other Agencies	460	460	460	460	460
SUPPORT SERVICES					
Financial Services	29,980	17,250	11,310	11,610	11,580
Legal Services	0	1,620	1,600	1,620	1,630
Human Resources	1,990	1,220	1,090	1,110	1,130
Convenor Recharges	260	320	330	350	350
Facilities Management	20,490	8,830	9,200	9,430	9,510
Departmental Administrative Expenses	10,090	13,110	12,950	13,050	13,270
GROSS EXPENDITURE	495,470	542,950	423,310	430,590	442,000

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER (CONTINUED)					
R216 Town Hall, Kidderminster					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(174,470)	(177,720)	(182,380)	(187,150)	(192,030)
Customer & Client Receipts	(101,480)	(96,150)	(121,300)	(121,040)	(127,380)
Fees and Charges - Compounded Inflation	0	0	0	(1,490)	(3,080)
Recharges	(26,280)	0	0	0	0
Use of Earmarked Reserve	0	(88,850)	0	0	0
GROSS INCOME	(302,230)	(362,720)	(303,680)	(309,680)	(322,490)
NET EXPENDITURE/(INCOME)	193,240	180,230	119,630	120,910	119,510
Total P022 TOWN HALL KIDDERMINSTER	193,240	180,230	119,630	120,910	119,510

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A036 LEISURE DEVELOPMENT					
R175 Events					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	42,830	45,980	48,300	50,150	50,740
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,500	750	750	750	750
Services	12,300	12,450	12,450	12,450	12,450
Grants & Subscriptions	0	8,000	8,000	8,000	8,000
Sponsorship and Competitions	5,730	5,730	5,730	5,730	5,730
Dance Festival	6,500	90	0	0	0
SUPPORT SERVICES					
Financial Services	9,020	6,140	6,060	6,180	6,160
Departmental Administrative Expenses	37,590	34,770	34,610	35,880	36,520
GROSS EXPENDITURE	115,470	113,910	115,900	119,140	120,350
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Customer & Client Receipts	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)
Dance Festival	(6,500)	0	0	0	0
GROSS INCOME	(20,000)	(13,500)	(13,500)	(13,500)	(13,500)
NET EXPENDITURE/(INCOME)	95,470	100,410	102,400	105,640	106,850

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P023 COMMUNITY DEVELOPMENT					
A040 PLAY DEVELOPMENT					
R050 Playleadership					
R055 Summer Playschemes					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	34,500	26,620	27,520	28,010	28,460
Indirect Employee Expenses	40	30	40	40	40
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,000	1,000	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	500	500	500	500
Printing, Stationery & General Office Expenses	1,000	750	750	750	750
Communications & Computing	130	280	130	130	130
Grants & Subscriptions	12,200	11,700	11,700	11,700	11,700
SUPPORT SERVICES					
Financial Services	8,360	7,520	7,410	7,560	7,540
Departmental Administrative Expenses	14,940	6,760	7,000	7,250	7,480
GROSS EXPENDITURE	72,670	55,160	56,050	56,940	57,600
<u>INCOME</u>					
Customer & Client Receipts	(7,800)	(5,000)	(5,000)	(5,000)	(5,000)
GROSS INCOME	(7,800)	(5,000)	(5,000)	(5,000)	(5,000)
NET EXPENDITURE/(INCOME)	64,870	50,160	51,050	51,940	52,600

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A065 ARTS DEVELOPMENT					
R075 Arts Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	27,200	30,860	33,350	34,620	35,380
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,340	2,590	2,590	2,590	2,590
Services	490	500	500	500	510
Partnership Funding	3,110	3,000	3,000	3,000	3,000
Kidderminster Arts Festival	21,000	59,620	5,000	5,000	5,000
Arts Activities	9,070	9,070	9,070	9,070	9,070
SUPPORT SERVICES					
Financial Services	5,410	6,140	6,060	6,180	6,160
Legal Services	890	810	810	810	820
Departmental Administrative Expenses	22,980	24,910	25,470	26,370	27,140
GROSS EXPENDITURE	92,490	137,500	85,850	88,140	89,670
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(21,000)	(46,460)	(5,000)	(5,000)	(5,000)
Customer & Client Receipts	(2,500)	(6,660)	(2,500)	(2,500)	(2,500)
Use of Earmarked Reserve	0	(9,000)	0	0	0
GROSS INCOME	(23,500)	(62,120)	(7,500)	(7,500)	(7,500)
NET EXPENDITURE/(INCOME)	68,990	75,380	78,350	80,640	82,170

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A094 SPORTS DEVELOPMENT					
R123 'Xpression'					
R125 Sports Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	29,980	29,610	30,210	30,530	30,830
PREMISES RELATED EXPENDITURE					
Rents	500	500	500	500	500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	300	300	300	300	300
Printing, Stationery & General Office Expenses	3,250	3,250	3,250	3,250	3,250
Services	350	350	350	350	350
Grants & Subscriptions	3,820	8,910	3,820	3,820	3,820
Miscellaneous Expenses	4,500	4,500	4,500	4,500	4,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
SUPPORT SERVICES					
Financial Services	8,240	5,060	5,010	5,100	5,100
Departmental Administrative Expenses	27,120	23,890	23,070	23,260	23,640
GROSS EXPENDITURE	81,750	80,060	74,700	75,300	75,980
<u>INCOME</u>					
Use of Earmarked Reserve	0	(5,090)	0	0	0
GROSS INCOME	0	(5,090)	0	0	0
NET EXPENDITURE/(INCOME)	81,750	74,970	74,700	75,300	75,980

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A095 SPORTIVATE					
R110 Sportivate					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	4,830	0	0	0
GROSS EXPENDITURE	0	4,830	0	0	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(1,780)	0	0	0
Use of Earmarked Reserve	0	(3,050)	0	0	0
GROSS INCOME	0	(4,830)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A096 PHYSICAL ACTIVITY					
R130 Physical Activities					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	770	1,110	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	3,480	0	0	0
Printing, Stationery & General Office Expenses	17,070	19,070	0	0	0
Miscellaneous Expenses	450	3,200	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	710	900	0	0	0
GROSS EXPENDITURE	19,000	27,760	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(19,000)	(27,760)	0	0	0
GROSS INCOME	(19,000)	(27,760)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	10,970	11,610	10,120	10,240	10,370
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	400	400	400
Miscellaneous Expenses	0	0	4,000	4,000	4,000
SUPPORT SERVICES					
Departmental Administrative Expenses	10,090	9,370	7,260	7,320	7,490
GROSS EXPENDITURE	21,460	21,380	21,780	21,960	22,260
<u>INCOME</u>					
Customer & Client Receipts	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
GROSS INCOME	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
NET EXPENDITURE/(INCOME)	1,460	1,380	1,780	1,960	2,260

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A106 THE DANCE PROJECT					
R129 The Dance Project					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	12,640	12,640	0	0	0
GROSS EXPENDITURE	12,640	12,640	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(12,640)	(12,640)	0	0	0
GROSS INCOME	(12,640)	(12,640)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P023 COMMUNITY DEVELOPMENT	312,540	302,300	308,280	315,480	319,860

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE					
R711 Bewdley Tourist Information Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	43,220	44,660	45,190	45,900	46,600
Indirect Employee Expenses	1,920	1,300	1,380	1,440	1,500
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	680	680	700	710	730
Energy Costs	910	1,110	1,040	1,070	1,100
Non-Domestic Rates	1,430	1,380	1,420	1,460	1,510
Cleaning & Domestic Supplies	2,730	2,730	2,740	2,770	2,800
TRANSPORT RELATED EXPENDITURE					
Car Allowances	200	100	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	890	16,600	15,890	15,890	15,890
Clothing, Uniforms and Laundry	400	570	400	400	400
Printing, Stationery & General Office Expenses	2,250	1,350	1,350	1,350	1,350
Services	1,930	1,360	1,360	1,360	1,360
Communications & Computing	9,890	9,370	8,190	7,500	7,730
SUPPORT SERVICES					
Financial Services	2,340	6,890	6,330	6,950	6,480
Human Resources	1,250	760	770	790	790
Convenor Recharges	160	170	170	180	180
Departmental Administrative Expenses	0	2,310	2,220	2,240	2,280
CAPITAL CHARGES					
Depreciation	4,400	4,400	4,400	4,400	4,400
GROSS EXPENDITURE	74,600	95,740	93,650	94,510	95,200
<u>INCOME</u>					
Customer & Client Receipts	(21,850)	(44,800)	(44,800)	(44,800)	(44,800)
GROSS INCOME	(21,850)	(44,800)	(44,800)	(44,800)	(44,800)
NET EXPENDITURE/(INCOME)	52,750	50,940	48,850	49,710	50,400

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	15,810	15,810	16,100	16,270	16,440
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,740	0	1,780	1,830	1,870
Energy Costs	280	280	290	300	310
Rents	27,240	28,050	28,840	29,600	30,360
Fixtures & Fittings	490	490	490	490	490
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,460	420	1,460	1,460	1,460
Services	3,170	3,210	3,420	3,590	3,770
Communications & Computing	450	50	50	50	50
SUPPORT SERVICES					
Financial Services	1,160	530	530	540	530
GROSS EXPENDITURE	51,800	48,840	52,960	54,130	55,280
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(5,180)	(5,180)	(5,180)	(5,180)	(5,180)
GROSS INCOME	(5,180)	(5,180)	(5,180)	(5,180)	(5,180)
NET EXPENDITURE/(INCOME)	46,620	43,660	47,780	48,950	50,100

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	134,380	137,690	132,140	134,440	136,860
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	71,170	208,270	26,310	26,970	27,640
Repairs, Alterations & Maintenance of Grounds	8,430	8,430	8,660	9,110	9,440
Energy Costs	13,030	11,130	11,460	11,810	12,160
Rents	150	150	150	150	150
Water Services	3,710	3,710	3,710	3,710	3,710
Fixtures & Fittings	940	940	940	940	940
Cleaning & Domestic Supplies	12,420	12,060	12,070	12,160	12,240
Premises Insurance	9,270	7,440	8,270	8,680	9,110
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	8,960	34,500	8,660	8,660	8,660
Catering	200	200	200	200	200
Clothing, Uniforms and Laundry	800	800	800	800	800
Printing, Stationery & General Office Expenses	5,000	3,620	3,600	3,600	3,600
Services	12,980	12,700	12,820	12,910	13,010
Communications & Computing	480	100	100	100	100
Grants & Subscriptions	8,270	12,020	8,520	8,520	8,520
Miscellaneous Expenses	1,000	3,530	1,000	1,000	1,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	90	90	90	90	90
SUPPORT SERVICES					
Financial Services	17,500	15,660	15,010	15,800	15,320
Legal Services	890	1,620	1,620	1,620	1,640
Human Resources	0	1,080	940	950	970
Convenor Recharges	250	440	460	480	480
Facilities Management	3,840	3,570	3,740	3,890	3,910
Departmental Administrative Expenses	5,250	2,310	2,220	2,240	2,280
CAPITAL CHARGES					
Depreciation	29,450	29,450	29,450	29,450	29,450
GROSS EXPENDITURE	348,460	511,510	292,940	298,280	302,280
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(32,120)	0	0	0
Customer & Client Receipts	(34,910)	(39,480)	(41,790)	(45,790)	(47,790)
Use of Earmarked Reserve	(40,000)	(180,200)	0	0	0
GROSS INCOME	(74,910)	(251,800)	(41,790)	(45,790)	(47,790)
NET EXPENDITURE/(INCOME)	273,550	259,710	251,150	252,490	254,490

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,160	11,790	6,310	6,470	6,630
Energy Costs	5,560	4,500	4,640	4,770	4,920
Non-Domestic Rates	4,570	4,390	4,530	4,660	4,800
Water Services	1,810	1,260	1,260	1,260	1,260
Fixtures & Fittings	20	80	80	80	80
Cleaning & Domestic Supplies	2,660	2,660	2,670	2,690	2,720
Premises Insurance	3,660	3,420	3,800	3,990	4,190
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	30	1,000	0	0	0
SUPPORT SERVICES					
Financial Services	910	950	930	970	950
Facilities Management	7,700	6,070	6,300	6,380	6,470
CAPITAL CHARGES					
Depreciation	6,960	6,960	6,960	6,960	6,960
GROSS EXPENDITURE	40,040	43,080	37,480	38,230	38,980
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(600)	0	0	0
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
Use of Earmarked Reserve	0	(6,030)	0	0	0
GROSS INCOME	(660)	(7,290)	(660)	(660)	(660)
NET EXPENDITURE/(INCOME)	39,380	35,790	36,820	37,570	38,320
Total P030 MUSEUM AND TIC	412,300	390,100	384,600	388,720	393,310

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE					
R080 Wyre Forest Leisure Centre					
R081 Former Leisure Centres Now Decommissioned					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	10,280	26,860	5,820	5,880	5,940
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	14,590	5,900	0	0	0
Repairs, Alterations & Maintenance of Grounds	2,160	1,050	0	0	0
Premises Insurance	9,260	6,180	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	2,970	2,970	2,970	2,970	2,970
Miscellaneous Expenses	27,450	38,710	70,960	70,960	70,960
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	314,480	154,590	0	0	0
SUPPORT SERVICES					
Departmental Administrative Expenses	9,450	21,670	4,440	4,480	4,550
CAPITAL CHARGES					
Depreciation	380,760	383,220	400,000	400,000	400,000
GROSS EXPENDITURE	771,400	641,150	484,190	484,290	484,420
<u>INCOME</u>					
Customer & Client Receipts	(284,450)	(374,740)	(497,060)	(497,060)	(497,060)
GROSS INCOME	(284,450)	(374,740)	(497,060)	(497,060)	(497,060)
NET EXPENDITURE/(INCOME)	486,950	266,410	(12,870)	(12,770)	(12,640)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,140	1,140	5,820	1,180	1,190
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,630	20,630	10,900	11,170	11,450
Repairs, Alterations & Maintenance of Grounds	8,520	8,520	8,760	9,200	9,540
Premises Insurance	1,030	3,830	5,120	5,370	5,640
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	9,490	9,490	9,770	10,070	10,370
SUPPORT SERVICES					
Legal Services	1,060	1,040	1,030	1,030	1,050
Departmental Administrative Expenses	1,050	920	4,440	900	910
CAPITAL CHARGES					
Depreciation	10,000	10,000	10,000	10,000	10,000
GROSS EXPENDITURE	42,920	55,570	55,840	48,920	50,150
<u>INCOME</u>					
Customer & Client Receipts	(8,550)	(8,620)	(8,620)	(8,620)	(8,620)
GROSS INCOME	(8,550)	(8,620)	(8,620)	(8,620)	(8,620)
NET EXPENDITURE/(INCOME)	34,370	46,950	47,220	40,300	41,530

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	8,770	5,780	6,010	6,080	6,140
SUPPLIES & SERVICES					
Grants & Subscriptions	12,380	12,380	12,690	13,010	13,330
SUPPORT SERVICES					
Legal Services	2,820	2,660	2,650	2,670	2,700
Departmental Administrative Expenses	8,070	4,660	4,590	4,630	4,710
GROSS EXPENDITURE	32,040	25,480	25,940	26,390	26,880
NET EXPENDITURE/(INCOME)	32,040	25,480	25,940	26,390	26,880

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A110 STOURPORT COMMUNITY CENTRE					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	400	400	400	400	400
Premises Insurance	380	370	420	440	460
CAPITAL CHARGES					
Depreciation	9,420	9,800	9,800	9,800	9,800
GROSS EXPENDITURE	10,200	10,570	10,620	10,640	10,660
<u>INCOME</u>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
GROSS INCOME	(400)	(400)	(400)	(400)	(400)
NET EXPENDITURE/(INCOME)	9,800	10,170	10,220	10,240	10,260
Total P034 SPORTS AND PHYSICAL RECREATION	563,160	349,010	70,510	64,160	66,030

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	121,350	125,680	135,550	138,180	139,830
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	63,600	80,840	61,330	63,520	65,230
Energy Costs	150	830	620	640	660
Water Services	470	100	100	100	100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	8,760	10,930	10,990	11,070	11,210
Transport Insurance	2,760	2,880	3,200	3,360	3,540
Car Allowances	440	440	440	440	440
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,800	10,870	2,600	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,560	4,560	4,560	4,560	4,560
Services	2,480	2,710	2,750	2,800	2,840
Communications & Computing	1,020	1,480	1,030	1,030	1,030
Grants & Subscriptions	2,500	91,050	2,500	2,500	2,500
Miscellaneous Expenses	600	600	600	600	600
SUPPORT SERVICES					
Financial Services	8,630	7,810	7,700	7,890	7,890
Legal Services	0	1,620	1,620	1,640	1,650
Departmental Administrative Expenses	111,640	91,770	94,140	95,640	97,280
CAPITAL CHARGES					
Depreciation	1,450	0	3,290	6,580	6,580
GROSS EXPENDITURE	336,210	435,170	334,020	344,150	349,540
INCOME					
Other Grants, Reimbursements & Contributions	0	(102,450)	0	0	0
Customer & Client Receipts	(1,220)	(1,220)	(1,220)	(1,220)	(1,220)
Use of Earmarked Reserve	(2,200)	(11,330)	0	0	0
GROSS INCOME	(3,420)	(115,000)	(1,220)	(1,220)	(1,220)
NET EXPENDITURE/(INCOME)	332,790	320,170	332,800	342,930	348,320
Total P039 COUNTRYSIDE AND CONSERVATION SERVICE	332,790	320,170	332,800	342,930	348,320

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	2,660	2,330	2,400	2,520	2,610
SUPPORT SERVICES					
Legal Services	620	580	570	590	580
GROSS EXPENDITURE	3,280	2,910	2,970	3,110	3,190
INCOME					
Other Grants, Reimbursements & Contributions	(2,660)	(2,660)	(2,690)	(2,730)	(2,760)
GROSS INCOME	(2,660)	(2,660)	(2,690)	(2,730)	(2,760)
NET EXPENDITURE/(INCOME)	620	250	280	380	430
Total P040 ALLOTMENTS	620	250	280	380	430

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	49,490	44,650	44,030	44,560	45,100
Vacancy Savings	(490)	(240)	(490)	(500)	(500)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	28,360	28,360	28,960	29,600	30,230
Energy Costs	3,370	3,370	3,470	3,580	3,680
Non-Domestic Rates	12,800	9,080	9,340	9,630	9,930
Water Services	6,570	6,570	6,570	6,570	6,570
Cleaning & Domestic Supplies	3,620	3,620	3,620	3,620	3,620
Premises Insurance	850	560	630	670	700
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	5,100	5,330	5,390	5,460	5,540
Transport Insurance	1,380	1,440	1,600	1,680	1,770
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	7,400	7,400	7,400	7,400	7,400
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Communications & Computing	80	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	1,000	8,700	9,370	9,580	9,790
SUPPORT SERVICES					
Financial Services	2,420	2,380	2,340	2,410	2,400
Convenor Recharges	150	170	170	180	180
Facilities Management	1,440	1,340	1,410	1,460	1,470
Departmental Administrative Expenses	6,220	3,220	2,520	2,470	2,370
CAPITAL CHARGES					
Depreciation	15,000	12,900	12,900	12,900	12,900
GROSS EXPENDITURE	145,760	139,850	140,230	142,270	144,150
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(16,660)	(22,410)	(17,080)	(17,500)	(17,940)
Customer & Client Receipts	(4,850)	(4,050)	(4,050)	(4,050)	(4,050)
Recharges	(20,780)	(21,940)	(22,000)	(22,270)	(22,560)
GROSS INCOME	(42,290)	(48,400)	(43,130)	(43,820)	(44,550)
NET EXPENDITURE/(INCOME)	103,470	91,450	97,100	98,450	99,600

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	940	230	0	0	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,510	10,510	10,770	11,040	11,320
Repairs, Alterations & Maintenance of Grounds	24,510	15,890	15,930	16,130	16,340
Energy Costs	450	750	770	800	820
Non-Domestic Rates	2,770	2,760	2,840	2,930	3,020
Water Services	460	460	460	460	460
Premises Insurance	1,200	1,090	1,240	1,310	1,370
SUPPORT SERVICES					
Financial Services	390	400	400	410	410
Legal Services	5,830	5,090	5,080	5,120	5,160
Facilities Management	950	890	940	970	970
Departmental Administrative Expenses	480	120	0	0	0
CAPITAL CHARGES					
Depreciation	25,190	60,440	60,400	60,440	60,400
GROSS EXPENDITURE	73,680	98,630	98,830	99,610	100,270
NET EXPENDITURE/(INCOME)	73,680	98,630	98,830	99,610	100,270

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	115,570	102,950	106,070	107,640	109,140
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	22,180	22,180	18,750	19,320	19,900
Repairs, Alterations & Maintenance of Grounds	386,100	472,330	473,120	496,490	514,800
Energy Costs	5,220	5,220	4,340	4,500	4,660
Rents	10	10	10	10	10
Non-Domestic Rates	2,210	2,250	2,320	2,390	2,460
Water Services	8,100	8,100	6,550	6,550	6,550
Fixtures & Fittings	90	90	90	90	90
Apportionment of Expenses of Operational Buildings	8,070	8,160	8,270	8,450	8,630
Cleaning & Domestic Supplies	29,540	29,780	29,850	30,220	30,620
Premises Insurance	1,470	940	1,040	1,100	1,150
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,880	2,030	2,050	2,060	2,090
Transport Insurance	1,380	4,320	4,800	5,040	5,310
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	112,350	77,350	76,750	76,750	76,750
Clothing, Uniforms and Laundry	0	500	500	500	500
Services	5,550	7,520	32,680	7,820	7,950
Communications & Computing	0	120	120	120	120
Miscellaneous Expenses	0	0	15,900	7,950	0
SUPPORT SERVICES					
Financial Services	4,110	4,070	4,030	4,130	4,110
Legal Services	11,410	10,140	10,090	10,220	10,270
Facilities Management	2,400	2,230	2,350	2,430	2,440
Land Charges	450	0	0	0	0
Departmental Administrative Expenses	67,480	57,020	55,200	54,050	52,100
CAPITAL CHARGES					
Depreciation	96,270	78,500	66,570	65,900	55,510
GROSS EXPENDITURE	882,840	895,810	921,450	913,730	915,160
INCOME					
Other Grants, Reimbursements & Contributions	(65,000)	(45,350)	(45,740)	(46,130)	(46,530)
Customer & Client Receipts	(23,410)	(21,790)	(21,990)	(21,990)	(21,990)
Fees and Charges - Compounded Inflation	0	0	0	(3,250)	(6,500)
GROSS INCOME	(88,410)	(67,140)	(67,730)	(71,370)	(75,020)
NET EXPENDITURE/(INCOME)	794,430	828,670	853,720	842,360	840,140

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	32,050	22,050	22,050	22,050	22,050
Communications & Computing	50	50	50	50	50
GROSS EXPENDITURE	32,100	22,100	22,100	22,100	22,100
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)
GROSS INCOME	(2,000)	(2,000)	(2,050)	(2,100)	(2,150)
NET EXPENDITURE/(INCOME)	30,100	20,100	20,050	20,000	19,950

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	477,000	485,610	498,410	507,010	514,160
Vacancy Savings	(5,240)	(2,570)	(5,160)	(5,210)	(5,260)
Indirect Employee Expenses	2,540	2,300	2,300	2,300	2,300
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	0	12,340	16,700	13,330	13,830
Apportionment of Expenses of Operational Buildings	6,340	7,940	8,050	8,230	8,400
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	150,640	132,660	130,490	131,880	133,970
Direct Transport Costs - Plant	0	200	200	200	200
Transport Insurance	24,840	25,920	28,800	30,240	31,860
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	100	10,100	10,100	10,100	10,100
Equipment, Furniture & Materials - External	20,000	20,000	20,000	20,000	20,000
Clothing, Uniforms and Laundry	6,000	6,000	6,000	6,000	6,000
Services	28,910	28,910	29,360	29,830	30,300
Lengthsman Scheme	3,600	3,600	3,600	3,600	3,600
Communications & Computing	2,020	2,300	2,000	2,000	2,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	11,000	11,950	11,280	7,320	0
SUPPORT SERVICES					
Financial Services	810	790	780	810	800
Human Resources	12,610	9,140	7,830	7,890	8,040
Convenor Recharges	1,630	1,580	1,640	1,710	1,730
Departmental Administrative Expenses	31,870	44,570	42,850	41,990	40,200
CAPITAL CHARGES					
Depreciation	89,850	44,740	83,830	108,180	82,240
GROSS EXPENDITURE	864,520	848,080	899,060	927,410	904,470
INCOME					
Other Grants, Reimbursements & Contributions	0	(6,440)	0	0	0
Customer & Client Receipts	(85,000)	(121,000)	(126,250)	(126,250)	(126,250)
Fees and Charges - Compounded Inflation	0	0	0	(5,250)	(10,500)
Recharges	(144,400)	(144,010)	(144,400)	(146,180)	(148,100)
Use of Earmarked Reserve	0	(950)	0	0	0
GROSS INCOME	(229,400)	(272,400)	(270,650)	(277,680)	(284,850)
NET EXPENDITURE/(INCOME)	635,120	575,680	628,410	649,730	619,620

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	102,490	105,130	108,110	113,530	117,780
GROSS EXPENDITURE	102,490	105,130	108,110	113,530	117,780
<u>INCOME</u>					
Income - External Works	(47,300)	(47,300)	(47,300)	(47,300)	(47,300)
GROSS INCOME	(47,300)	(47,300)	(47,300)	(47,300)	(47,300)
NET EXPENDITURE/(INCOME)	55,190	57,830	60,810	66,230	70,480

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
EXPENDITURE					
SUPPORT SERVICES					
Legal Services	890	810	810	810	820
Economic Prosperity and Place	1,540	870	880	900	890
GROSS EXPENDITURE	2,430	1,680	1,690	1,710	1,710
NET EXPENDITURE/(INCOME)	2,430	1,680	1,690	1,710	1,710
Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES	1,694,420	1,674,040	1,760,610	1,778,090	1,751,770

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	41,820	98,290	42,770	43,750	44,760
Repairs, Alterations & Maintenance of Grounds	5,730	5,730	5,740	5,790	5,850
Energy Costs	35,280	33,200	33,580	34,590	35,620
Rents	160	800	800	800	800
Non-Domestic Rates	45,410	40,430	41,640	42,890	44,180
Water Services	8,020	11,000	11,000	11,000	11,000
Fixtures & Fittings	2,400	2,500	2,500	2,500	2,500
Cleaning & Domestic Supplies	22,260	23,740	23,800	24,060	24,340
Premises Insurance	7,100	5,440	5,910	6,200	6,510
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	1,480	500	500	500
Catering	300	330	330	330	330
Services	2,010	2,010	2,010	2,010	2,010
Communications & Computing	2,100	2,100	2,100	2,100	2,100
SUPPORT SERVICES					
Financial Services	460	470	480	480	480
Facilities Management	15,470	12,490	12,940	13,100	13,230
Property Services	1,520	1,380	1,490	1,520	1,520
CAPITAL CHARGES					
Depreciation	11,910	11,900	11,900	11,900	11,900
GROSS EXPENDITURE	202,350	253,290	199,490	203,520	207,630
<u>INCOME</u>					
Customer & Client Receipts	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
Recharges	(136,880)	(142,900)	(144,810)	(148,000)	(151,130)
Use of Earmarked Reserve	0	(56,470)	0	0	0
GROSS INCOME	(143,380)	(205,870)	(151,310)	(154,500)	(157,630)
NET EXPENDITURE/(INCOME)	58,970	47,420	48,180	49,020	50,000
Total P065 PROPERTY	58,970	47,420	48,180	49,020	50,000

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	515,650	547,680	563,600	571,910	578,110
Vacancy Savings	(5,330)	(2,810)	(5,640)	(5,690)	(5,750)
Indirect Employee Expenses	2,510	2,480	2,480	2,480	2,480
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	30,000	30,750	30,750	30,750	30,750
Energy Costs	0	420	430	450	460
Non-Domestic Rates	1,460	1,420	1,460	1,510	1,550
Apportionment of Expenses of Operational Buildings	3,730	3,770	3,820	3,910	3,990
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	88,130	89,100	89,970	90,900	92,360
Direct Transport Costs - Plant	16,000	11,000	11,000	11,000	11,000
Transport Insurance	27,600	28,800	32,000	33,600	35,400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	10,500	10,500	10,500	10,500
Equipment, Furniture & Materials - External	83,500	82,380	82,000	82,000	82,000
Clothing, Uniforms and Laundry	6,400	6,400	6,400	6,400	6,400
Services	15,390	15,640	16,000	16,260	16,530
Communications & Computing	5,850	6,600	5,850	5,850	5,850
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	1,000	1,390	920	600	0
SUPPORT SERVICES					
Financial Services	2,420	2,380	2,340	2,410	2,400
Human Resources	13,210	9,920	8,270	8,380	8,530
Convenor Recharges	1,700	1,660	1,730	1,800	1,810
Departmental Administrative Expenses	47,150	57,370	55,000	54,060	51,470
CAPITAL CHARGES					
Depreciation	18,030	14,380	28,230	58,310	73,440
GROSS EXPENDITURE	874,900	921,230	947,110	987,390	1,009,280
INCOME					
Other Grants, Reimbursements & Contributions	(39,550)	(33,740)	(32,550)	(32,550)	(32,550)
Customer & Client Receipts	(61,400)	(48,000)	(48,000)	(48,000)	(48,000)
Fees and Charges - Compounded Inflation	0	0	0	(5,250)	(10,500)
Schools	(21,400)	(16,400)	(16,400)	(16,400)	(16,400)
Other External Works	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Trees and Woodlands	(25,490)	(25,000)	(30,250)	(30,250)	(30,250)
Recharges	(724,800)	(782,710)	(804,880)	(845,280)	(876,930)
GROSS INCOME	(879,640)	(912,850)	(939,080)	(984,730)	(1,021,630)
NET EXPENDITURE/(INCOME)	(4,740)	8,380	8,030	2,660	(12,350)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	131,320	159,260	163,980	167,670	170,230
Vacancy Savings	(990)	(670)	(1,350)	(1,360)	(1,370)
Indirect Employee Expenses	1,860	1,630	2,020	2,100	2,180
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	14,860	15,010	15,210	15,550	15,880
Premises Insurance	690	740	810	850	890
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	23,470	1,540	1,400	1,420	1,460
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	292,330	256,760	236,330	236,330	236,330
Equipment, Furniture & Materials - External	231,720	231,720	231,720	231,720	231,720
Clothing, Uniforms and Laundry	1,100	1,100	1,100	1,100	1,100
Services	160	150	160	170	170
Communications & Computing	800	950	800	800	800
Grants & Subscriptions	130	130	130	130	130
SUPPORT SERVICES					
Financial Services	2,420	2,380	2,340	2,410	2,400
Human Resources	1,800	1,840	1,710	1,740	1,760
Convenor Recharges	230	330	340	360	360
Departmental Administrative Expenses	26,760	29,160	27,330	26,990	25,650
CAPITAL CHARGES					
Depreciation	5,590	900	4,040	8,110	8,110
GROSS EXPENDITURE	734,250	702,930	688,070	696,090	697,800
INCOME					
Customer & Client Receipts	(20,980)	(18,000)	(26,550)	(26,550)	(26,550)
Fees and Charges - Compounded Inflation	0	0	0	(1,050)	(2,100)
Recharges	(714,250)	(665,990)	(647,630)	(656,040)	(665,050)
GROSS INCOME	(735,230)	(683,990)	(674,180)	(683,640)	(693,700)
NET EXPENDITURE/(INCOME)	(980)	18,940	13,890	12,450	4,100
Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS	(5,720)	27,320	21,920	15,110	(8,250)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
R900 Community Well-Being and Environment Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	559,240	560,740	582,790	593,230	600,840
Vacancy Savings	(7,050)	(3,610)	(7,270)	(7,340)	(7,410)
Indirect Employee Expenses	88,650	86,470	92,930	97,880	102,900
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	54,670	39,360	40,070	40,730	41,390
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	0	180	0	0	0
Public Transport	250	150	150	150	150
Car Allowances	3,520	3,520	3,520	3,520	3,520
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	200	200	200	200	200
Catering	400	400	400	400	400
Printing, Stationery & General Office Expenses	4,340	2,480	2,480	2,480	2,480
Services	13,960	10,800	13,960	13,960	13,960
Communications & Computing	73,550	71,810	62,270	58,530	59,950
Expenses	170	170	170	170	170
Grants & Subscriptions	2,740	2,350	2,350	2,350	2,350
SUPPORT SERVICES					
Financial Services	95,690	94,930	86,990	90,170	89,170
Legal Services	20,490	11,570	11,510	11,610	11,670
Human Resources	7,820	5,720	5,810	5,810	5,860
Convenor Recharges	1,010	980	1,020	1,070	1,080
Land Charges	450	0	0	0	0
Worcestershire Hub	580	520	550	560	560
Corporate Support Services	0	0	5,550	5,680	5,670
GROSS EXPENDITURE	920,680	888,740	905,450	921,160	934,910
INCOME					
Recharges to Other Services	(947,340)	(888,740)	(905,450)	(921,160)	(934,910)
GROSS INCOME	(947,340)	(888,740)	(905,450)	(921,160)	(934,910)
NET EXPENDITURE/(INCOME)	(26,660)	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
A258 DEPOT MANAGEMENT					
R903 Depot Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	699,440	717,720	728,740	739,390	749,090
Vacancy Savings	(8,060)	(4,360)	(8,770)	(8,860)	(8,950)
Indirect Employee Expenses	11,850	12,800	13,360	13,850	14,320
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	32,630	29,940	30,350	31,020	31,680
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	100	100	100	100
Car Allowances	480	700	700	700	700
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,500	4,000	4,000	4,000	4,000
Equipment, Furniture & Materials - External	200	700	700	700	700
Catering	20	20	20	20	20
Clothing, Uniforms and Laundry	200	200	200	200	200
Printing, Stationery & General Office Expenses	10,110	19,900	11,800	11,800	11,800
Services	11,350	18,050	17,650	17,650	17,650
Communications & Computing	102,750	114,370	99,890	87,900	74,270
Software Licences	0	250	250	250	250
Expenses	580	1,580	580	580	580
Grants & Subscriptions	4,050	3,500	3,500	3,500	3,500
SUPPORT SERVICES					
Financial Services	39,890	39,870	36,230	40,190	37,070
Human Resources	13,320	12,000	12,550	12,560	12,630
Convenor Recharges	1,720	2,020	2,100	2,190	2,210
Worcestershire Hub	6,240	5,610	5,580	5,570	5,620
Departmental Administrative Expenses	23,930	20,990	20,210	20,370	20,710
GROSS EXPENDITURE	953,300	999,960	979,740	983,680	978,150
INCOME					
Recharges to Other Services	(918,220)	(940,220)	(947,450)	(955,870)	(950,060)
Recharges	(24,130)	(25,640)	(26,650)	(27,810)	(28,090)
Use of Earmarked Reserve	0	(34,100)	(5,640)	0	0
GROSS INCOME	(942,350)	(999,960)	(979,740)	(983,680)	(978,150)
NET EXPENDITURE/(INCOME)	10,950	0	0	0	0
Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	(15,710)	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	59,270	59,410	60,540	61,160	61,770
PREMISES RELATED EXPENDITURE					
Energy Costs	1,820	1,640	1,690	1,740	1,790
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	100	100	100	100
Services	430	450	470	500	520
Closed Circuit Television	76,640	77,000	75,000	75,000	75,000
Community Safety	2,000	1,500	1,500	1,500	1,500
Communications & Computing	70	0	0	0	0
SUPPORT SERVICES					
Legal Services	0	1,040	1,030	1,030	1,050
Departmental Administrative Expenses	54,520	47,940	46,230	46,590	47,360
GROSS EXPENDITURE	195,150	189,080	186,560	187,620	189,090
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(11,140)	0	0	0	0
Use of Earmarked Reserve	0	(2,000)	0	0	0
GROSS INCOME	(11,140)	(2,000)	0	0	0
NET EXPENDITURE/(INCOME)	184,010	187,080	186,560	187,620	189,090

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
R717 Building Safer Communities					
R718 Integrated Offender Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	7,790	51,130	33,310	0	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	150	150	0	0	0
Car Allowances	0	900	300	0	0
SUPPLIES & SERVICES					
Communications & Computing	0	40	0	0	0
Grants & Subscriptions	0	57,580	0	0	0
GROSS EXPENDITURE	7,940	109,800	33,610	0	0
INCOME					
Other Grants, Reimbursements & Contributions	(7,790)	(44,390)	0	0	0
Use of Earmarked Reserve	(150)	(65,410)	(33,610)	0	0
GROSS INCOME	(7,940)	(109,800)	(33,610)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P215 CRIME AND DISORDER ACT 1998	184,010	187,080	186,560	187,620	189,090

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
EXPENDITURE					
SUPPLIES & SERVICES					
Community Leadership Fund	33,000	33,000	33,000	0	0
GROSS EXPENDITURE	33,000	33,000	33,000	0	0
NET EXPENDITURE/(INCOME)	33,000	33,000	33,000	0	0
Total P220 COMMUNITY STRATEGY	33,000	33,000	33,000	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
EXPENDITURE					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	39,750	39,750	39,750	39,750	39,750
GROSS EXPENDITURE	39,750	39,750	39,750	39,750	39,750
NET EXPENDITURE/(INCOME)	39,750	39,750	39,750	39,750	39,750
Total P225 CORPORATE COSTS	39,750	39,750	39,750	39,750	39,750

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A195 LOAD STREET, BEWDLEY	5,400	(440)	(1,720)	(1,720)	(1,720)
A245 OTHER INDUSTRIAL ESTATES	(124,740)	(131,770)	(177,420)	(231,680)	(231,030)
A250 HOOBROOK ENTERPRISE CENTRE	(39,890)	17,670	(3,900)	(2,300)	(640)
A255 OTHER PROPERTY	16,970	17,680	720	(30,760)	(28,640)
	(142,260)	(96,860)	(182,320)	(266,460)	(262,030)
P138 LAND CHARGES					
A355 LAND CHARGES	(20,190)	(410)	(7,060)	(6,520)	(5,350)
	(20,190)	(410)	(7,060)	(6,520)	(5,350)
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	283,920	388,330	238,290	291,530	216,390
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	7,520	7,610	7,780	7,750	7,470
	291,440	395,940	246,070	299,280	223,860
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL	135,100	187,560	159,460	163,300	169,930
A395 ENFORCEMENT	83,110	82,320	84,980	86,220	87,070
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	36,620	36,080	37,090	37,670	38,100
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	55,580	54,550	56,560	57,430	58,080
	310,410	360,510	338,090	344,620	353,180
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	47,320	46,480	46,400	46,550	47,080
	47,320	46,480	46,400	46,550	47,080
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	0	0	0	0	0
	0	0	0	0	0
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES	313,640	312,650	319,910	322,420	325,830
	313,640	312,650	319,910	322,420	325,830
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF	0	0	0	0	0
A460 PRIVATE SECTOR HOUSING	278,730	248,230	272,090	280,260	283,470
	278,730	248,230	272,090	280,260	283,470

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	114,190	106,970	101,890	101,400	102,730
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	0	0	0	0	0
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING	180,080	176,320	174,630	175,560	178,600
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A467 CARBON MANAGEMENT PLAN	(31,310)	(31,310)	(10,370)	(21,870)	(21,240)
A468 EXTERNAL FUNDING - DISTRICT AGEING WELL	0	0	0	0	0
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	567,030	595,990	526,020	494,850	506,990
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	0	0	0	0	0
A473 EXTERNAL FUNDING - SYRIAN REFUGEES	0	0	0	0	0
	829,990	847,970	792,170	749,940	767,080
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES	(20)	0	0	0	0
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION	343,340	354,380	355,020	340,370	341,630
A486 STATE OF THE AREA FUNDING	268,050	266,420	163,200	159,610	159,120
A489 WYRE FOREST BUSINESS CENTRES	0	0	0	0	0
A490 TOURISM	11,940	11,900	12,010	12,070	12,120
A491 REDDITCH BUSINESS CENTRES	(5,770)	(8,680)	(7,680)	(7,530)	(7,120)
A492 MARKETS	5,900	(21,310)	(21,520)	(21,510)	(21,510)
	623,440	602,710	501,030	483,010	484,240
Total S5 ECONOMIC PROSPERITY AND PLACE	2,532,520	2,717,220	2,326,380	2,253,100	2,217,360

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY A195 LOAD STREET, BEWDLEY					
R222 Load Street Bewdley					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,950	1,250	0	0	0
Energy Costs	180	0	0	0	0
Non-Domestic Rates	2,090	0	0	0	0
Water Services	660	0	0	0	0
Fixtures & Fittings	720	0	0	0	0
Cleaning & Domestic Supplies	250	30	0	0	0
Premises Insurance	270	0	0	0	0
CAPITAL CHARGES					
Depreciation	2,780	2,780	2,780	2,780	2,780
GROSS EXPENDITURE	9,900	4,060	2,780	2,780	2,780
<u>INCOME</u>					
Customer & Client Receipts	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
GROSS INCOME	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
NET EXPENDITURE/(INCOME)	5,400	(440)	(1,720)	(1,720)	(1,720)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	9,050	8,480	9,380	9,600	9,780
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,030	1,030	1,060	1,080	1,110
Non-Domestic Rates	8,040	8,580	8,840	9,100	9,380
SUPPLIES & SERVICES					
Services	2,000	2,000	2,000	2,000	2,000
SUPPORT SERVICES					
Financial Services	1,380	2,680	2,620	2,700	2,690
Legal Services	9,560	7,630	7,610	7,700	7,730
Facilities Management	1,440	1,340	1,410	1,460	1,470
Land Charges	450	0	0	0	0
Departmental Administrative Expenses	9,540	8,710	9,000	9,020	9,150
GROSS EXPENDITURE	42,490	40,450	41,920	42,660	43,310
<u>INCOME</u>					
Customer & Client Receipts	(167,230)	(172,220)	(219,340)	(274,340)	(274,340)
GROSS INCOME	(167,230)	(172,220)	(219,340)	(274,340)	(274,340)
NET EXPENDITURE/(INCOME)	(124,740)	(131,770)	(177,420)	(231,680)	(231,030)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A250 HOOBROOK ENTERPRISE CENTRE					
R285 Hoobrook Enterprise Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	14,100	13,680	14,480	14,710	14,920
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	12,460	12,460	12,770	13,090	13,420
Repairs, Alterations & Maintenance of Grounds	1,770	1,770	1,770	1,800	1,820
Energy Costs	4,460	5,300	5,460	5,620	5,790
Non-Domestic Rates	5,710	7,680	7,910	8,150	8,390
Water Services	2,630	2,630	2,630	2,630	2,630
Cleaning & Domestic Supplies	22,790	22,420	22,480	22,750	23,040
Premises Insurance	4,780	3,870	3,780	3,970	4,170
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	500	400	400	400
Printing, Stationery & General Office Expenses	350	100	100	100	100
Services	2,000	2,000	2,000	2,000	2,000
SUPPORT SERVICES					
Financial Services	1,380	1,340	1,310	1,350	1,350
Legal Services	6,290	6,940	6,910	6,990	7,040
Facilities Management	3,370	3,120	3,290	3,400	3,430
Land Charges	450	0	0	0	0
Departmental Administrative Expenses	15,310	14,560	14,290	14,220	14,340
CAPITAL CHARGES					
Depreciation	0	34,500	34,500	34,500	34,500
GROSS EXPENDITURE	98,250	132,870	134,080	135,680	137,340
<u>INCOME</u>					
Customer & Client Receipts	(138,140)	(115,200)	(137,980)	(137,980)	(137,980)
GROSS INCOME	(138,140)	(115,200)	(137,980)	(137,980)	(137,980)
NET EXPENDITURE/(INCOME)	(39,890)	17,670	(3,900)	(2,300)	(640)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R085 Decomissioned Leisure Centres					
R290 Other Property					
R291 Comberton Place					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	20,220	19,800	20,710	21,010	21,290
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	39,270	27,500	28,200	28,890	29,610
Repairs, Alterations & Maintenance of Grounds	18,080	18,080	18,130	18,350	18,590
Energy Costs	40	100	110	110	120
Non-Domestic Rates	42,270	5,020	4,110	4,230	4,360
Water Services	3,530	3,550	3,550	3,550	3,550
Cleaning & Domestic Supplies	0	200	200	200	200
Premises Insurance	9,650	6,490	6,500	6,830	7,170
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	350	250	250	250	250
Services	35,490	57,030	39,900	6,380	6,380
Communications & Computing	270	100	100	100	100
SUPPORT SERVICES					
Financial Services	1,150	1,140	1,150	1,160	1,150
Legal Services	28,320	20,410	20,340	20,570	20,700
Facilities Management	15,540	15,240	15,860	16,130	16,250
Land Charges	910	0	0	0	0
Departmental Administrative Expenses	21,500	20,630	20,010	19,880	20,040
CAPITAL CHARGES					
Depreciation	19,840	77,890	77,890	77,890	77,890
GROSS EXPENDITURE	256,430	273,430	257,010	225,530	227,650
INCOME					
Customer & Client Receipts	(239,460)	(255,750)	(256,290)	(256,290)	(256,290)
GROSS INCOME	(239,460)	(255,750)	(256,290)	(256,290)	(256,290)
NET EXPENDITURE/(INCOME)	16,970	17,680	720	(30,760)	(28,640)
Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY	(142,260)	(96,860)	(182,320)	(266,460)	(262,030)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	41,220	43,050	42,320	42,770	43,250
Vacancy Savings	(270)	(140)	(270)	(270)	(280)
Indirect Employee Expenses	3,310	3,110	3,320	3,490	3,650
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,190	7,510	7,650	7,770	7,900
TRANSPORT RELATED EXPENDITURE					
Car Allowances	100	100	100	100	100
SUPPLIES & SERVICES					
Services	33,130	33,130	0	0	0
Communications & Computing	28,560	27,070	21,350	20,540	20,810
Grants & Subscriptions	130	120	120	120	120
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	30,000	30,000	30,000	30,000	30,000
SUPPORT SERVICES					
Financial Services	6,100	11,850	9,600	9,830	9,800
Legal Services	19,140	17,800	17,640	17,800	17,940
Human Resources	530	460	320	320	340
Convenor Recharges	70	70	80	80	80
Economic Prosperity and Place	1,180	2,860	2,900	2,960	2,980
Property Services	1,030	1,020	1,000	1,010	1,010
Corporate Support Services	0	0	2,060	2,110	2,100
Departmental Administrative Expenses	2,610	4,820	4,860	4,960	4,960
GROSS EXPENDITURE	174,030	182,830	143,050	143,590	144,760
INCOME					
Customer & Client Receipts	(156,580)	(150,110)	(150,110)	(150,110)	(150,110)
Recharges to Other Services	(4,510)	0	0	0	0
Use of Earmarked Reserve	(33,130)	(33,130)	0	0	0
GROSS INCOME	(194,220)	(183,240)	(150,110)	(150,110)	(150,110)
NET EXPENDITURE/(INCOME)	(20,190)	(410)	(7,060)	(6,520)	(5,350)
Total P138 LAND CHARGES	(20,190)	(410)	(7,060)	(6,520)	(5,350)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	135,180	141,460	130,080	132,940	135,260
Indirect Employee Expenses	1,000	920	1,010	1,010	1,020
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,180	10,510	10,700	10,880	11,060
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,200	3,500	3,500	3,500	3,500
District Local Development Framework Preparation	106,400	256,250	43,500	94,000	15,710
Neighbourhood Plan	5,000	7,500	0	0	0
Communications & Computing	20,370	18,880	16,280	14,930	15,370
SUPPORT SERVICES					
Financial Services	930	960	530	560	550
Legal Services	1,060	1,040	1,030	1,030	1,050
Corporate Support Services	0	0	420	420	420
Departmental Administrative Expenses	39,900	34,490	31,340	32,360	32,550
GROSS EXPENDITURE	323,220	475,510	238,390	291,630	216,490
INCOME					
Other Grants, Reimbursements & Contributions	(5,000)	(5,000)	0	0	0
Customer & Client Receipts	(100)	(100)	(100)	(100)	(100)
Use of Earmarked Reserve	(34,200)	(82,080)	0	0	0
GROSS INCOME	(39,300)	(87,180)	(100)	(100)	(100)
NET EXPENDITURE/(INCOME)	283,920	388,330	238,290	291,530	216,390

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	10,330	8,370	8,530	8,630	8,730
SUPPORT SERVICES					
Financial Services	530	550	530	560	550
Chief Executive	5,790	5,830	5,990	6,200	6,260
Departmental Administrative Expenses	2,840	2,040	2,050	2,110	2,110
GROSS EXPENDITURE	19,490	16,790	17,100	17,500	17,650
<u>INCOME</u>					
Customer & Client Receipts	(11,970)	(9,180)	(9,320)	(9,320)	(9,320)
Fees and Charges - Compounded Inflation	0	0	0	(430)	(860)
GROSS INCOME	(11,970)	(9,180)	(9,320)	(9,750)	(10,180)
NET EXPENDITURE/(INCOME)	7,520	7,610	7,780	7,750	7,470
Total P145 PLANNING POLICY FORMULATION	291,440	395,940	246,070	299,280	223,860

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL					
R605 Development Control					
R606 Development Control - Tree Matters					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	263,070	253,550	270,870	275,520	279,950
Indirect Employee Expenses	3,860	2,860	2,940	3,020	3,100
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	26,840	27,030	27,520	27,980	28,440
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	6,300	5,200	5,200	5,200	5,200
Professional Services / Fees	5,400	5,400	5,400	5,400	5,400
Communications & Computing	47,910	52,610	43,090	39,460	40,650
Grants & Subscriptions	2,250	2,130	2,130	2,130	2,130
SUPPORT SERVICES					
Financial Services	7,060	7,190	6,680	6,850	6,840
Legal Services	23,390	19,530	19,460	19,660	19,790
Worcestershire Hub	22,070	18,790	19,730	20,100	20,360
Corporate Support Services	0	0	420	420	420
Community Well-Being and Environment	29,660	27,920	27,740	27,990	28,360
Departmental Administrative Expenses	72,280	61,810	65,280	67,110	67,370
GROSS EXPENDITURE	510,090	484,020	496,460	500,840	508,010
INCOME					
Customer & Client Receipts	(374,990)	(296,460)	(337,000)	(337,000)	(337,000)
Fees and Charges - Compounded Inflation	0	0	0	(540)	(1,080)
GROSS INCOME	(374,990)	(296,460)	(337,000)	(337,540)	(338,080)
NET EXPENDITURE/(INCOME)	135,100	187,560	159,460	163,300	169,930

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	57,030	58,120	60,440	61,230	62,020
SUPPORT SERVICES					
Financial Services	400	410	0	0	0
Legal Services	10,010	9,620	9,580	9,690	9,740
Corporate Support Services	0	0	420	420	420
Departmental Administrative Expenses	15,670	14,170	14,540	14,880	14,890
GROSS EXPENDITURE	83,110	82,320	84,980	86,220	87,070
NET EXPENDITURE/(INCOME)	83,110	82,320	84,980	86,220	87,070

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environment Improvement and Protection					
R616 Tree Preservation Orders/Trees in Conservation Areas					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	26,820	26,490	27,360	27,740	28,130
SUPPORT SERVICES					
Financial Services	930	960	530	560	550
Legal Services	1,060	2,200	2,180	2,200	2,220
Land Charges	450	0	0	0	0
Corporate Support Services	0	0	420	420	420
Departmental Administrative Expenses	7,360	6,430	6,600	6,750	6,780
GROSS EXPENDITURE	36,620	36,080	37,090	37,670	38,100
NET EXPENDITURE/(INCOME)	36,620	36,080	37,090	37,670	38,100

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	43,440	42,880	44,580	45,190	45,810
Indirect Employee Expenses	200	200	200	200	200
SUPPORT SERVICES					
Legal Services	0	1,040	1,030	1,030	1,050
Departmental Administrative Expenses	11,940	10,430	10,750	11,010	11,020
GROSS EXPENDITURE	55,580	54,550	56,560	57,430	58,080
NET EXPENDITURE/(INCOME)	55,580	54,550	56,560	57,430	58,080
Total P150 IMPLEMENTATION OF PLANNING POLICY	310,410	360,510	338,090	344,620	353,180

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non Fee Earning					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,470	9,010	9,170	9,330	9,480
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	500	400	400	400	400
Communications & Computing	13,480	13,930	12,150	11,140	11,460
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	137,730	134,800	136,150	137,510	138,880
SUPPORT SERVICES					
Financial Services	4,950	5,000	4,540	4,650	4,630
Legal Services	0	580	570	590	580
Corporate Support Services	0	0	420	420	420
GROSS EXPENDITURE	166,130	163,720	163,400	164,040	165,850
INCOME					
Other Grants, Reimbursements & Contributions	(1,520)	(2,170)	(2,170)	(2,170)	(2,170)
Customer & Client Receipts	(133,100)	(121,700)	(121,700)	(121,700)	(121,700)
Estimated Surplus/Deficit Transferred from Previous	(67,500)	(6,070)	(12,700)	(19,570)	(25,950)
Surplus/Deficit on Year	83,310	12,700	19,570	25,950	31,050
GROSS INCOME	(118,810)	(117,240)	(117,000)	(117,490)	(118,770)
NET EXPENDITURE/(INCOME)	47,320	46,480	46,400	46,550	47,080
Total P155 BUILDING CONTROL	47,320	46,480	46,400	46,550	47,080

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
R630 Economic Prosperity and Place Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,041,910	1,032,240	1,009,960	1,026,590	1,041,920
Vacancy Savings	(12,710)	(6,350)	(12,760)	(12,890)	(13,020)
Indirect Employee Expenses	18,200	18,200	18,860	19,730	20,560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,320	3,000	3,060	3,110	3,160
TRANSPORT RELATED EXPENDITURE					
Public Transport	1,800	2,000	2,000	2,000	2,000
Car Allowances	9,800	8,500	8,500	8,500	8,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,690	3,740	3,740	3,740	3,740
Catering	350	400	400	400	400
Printing, Stationery & General Office Expenses	850	350	350	350	350
Services	300	800	810	810	820
Communications & Computing	51,560	53,080	52,890	54,530	54,630
Expenses	1,100	1,100	1,100	1,100	1,100
SUPPORT SERVICES					
Financial Services	113,620	90,870	84,320	87,360	86,400
Legal Services	4,570	3,310	3,310	3,340	3,360
Human Resources	17,300	13,660	12,680	12,740	12,900
Convenor Recharges	2,390	2,500	2,570	2,670	2,700
Chief Executive	11,580	11,680	11,980	12,400	12,510
Land Charges	450	0	0	0	0
Corporate Support Services	0	0	3,970	4,060	4,050
GROSS EXPENDITURE	1,273,080	1,239,080	1,207,740	1,230,540	1,246,080
INCOME					
Recharges to Other Services	(1,273,080)	(1,239,080)	(1,207,740)	(1,230,540)	(1,246,080)
GROSS INCOME	(1,273,080)	(1,239,080)	(1,207,740)	(1,230,540)	(1,246,080)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES					
R637 Environmental Health					
R638 Licensing Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Deficit/Back Funding	16,000	16,000	16,000	17,000	17,000
PREMISES RELATED EXPENDITURE					
Fixtures & Fittings	3,280	3,280	0	0	0
Apportionment of Expenses of Operational Buildings	8,200	8,380	8,380	8,380	8,380
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,050	1,050	1,080	1,110	1,150
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	21,560	18,750	18,750	18,750	18,750
Legal Fees	1,000	1,000	1,000	1,000	1,000
Communications & Computing	6,320	9,740	12,620	10,820	11,370
Air Quality Expenditure	240	280	280	280	280
Miscellaneous Expenses	750	750	750	750	750
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	12,100	11,800	12,100	12,400	12,710
Shared Services	470,220	468,000	472,670	477,400	482,170
SUPPORT SERVICES					
Financial Services	18,920	18,850	16,550	16,990	16,990
Legal Services	10,180	7,640	7,600	7,700	7,730
Chief Executive	10,510	10,560	10,770	10,870	10,960
Worcestershire Hub	4,480	4,530	4,480	4,470	4,500
Corporate Support Services	0	0	2,480	2,500	2,520
Website	2,670	2,740	2,710	2,700	2,680
GROSS EXPENDITURE	588,480	584,350	589,220	594,120	599,940
INCOME					
Other Grants, Reimbursements & Contributions	(43,140)	(40,930)	(36,480)	(36,810)	(37,160)
Customer & Client Receipts	(231,700)	(230,770)	(232,830)	(232,830)	(232,830)
Fees and Charges - Compounded Inflation	0	0	0	(2,060)	(4,120)
GROSS INCOME	(274,840)	(271,700)	(269,310)	(271,700)	(274,110)
NET EXPENDITURE/(INCOME)	313,640	312,650	319,910	322,420	325,830
Total P165 CORPORATE COSTS	313,640	312,650	319,910	322,420	325,830

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A256 FLOOD RELIEF					
R292 Flood Relief					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	5,430	10,000	3,840	0	0
GROSS EXPENDITURE	5,430	10,000	3,840	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(5,430)	(10,000)	(3,840)	0	0
GROSS INCOME	(5,430)	(10,000)	(3,840)	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	141,800	125,410	133,680	136,040	138,370
Indirect Employee Expenses	1,720	2,060	2,120	2,180	2,250
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,050	12,020	12,230	12,430	12,640
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	850	1,750	1,750	1,750	1,750
Specialist Fees	2,500	2,000	2,000	2,000	2,000
Communications & Computing	28,200	29,280	26,020	20,590	21,040
Grants & Subscriptions	1,760	1,800	1,800	1,800	1,800
Housing Stock Condition Surveys	31,740	31,740	0	10,000	10,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	50,000	32,850	50,000	50,000	50,000
SUPPORT SERVICES					
Financial Services	6,390	6,400	5,950	6,070	6,120
Legal Services	1,780	5,440	5,410	5,460	5,510
Corporate Support Services	0	0	420	420	420
Departmental Administrative Expenses	38,980	30,570	32,190	33,130	33,310
GROSS EXPENDITURE	317,970	282,470	274,720	283,020	286,360
<u>INCOME</u>					
Shared Services Income	(4,370)	0	0	0	0
Customer & Client Receipts	(1,800)	(2,500)	(2,630)	(2,630)	(2,630)
Fees and Charges - Compounded Inflation	0	0	0	(130)	(260)
Use of Earmarked Reserve	(33,070)	(31,740)	0	0	0
GROSS INCOME	(39,240)	(34,240)	(2,630)	(2,760)	(2,890)
NET EXPENDITURE/(INCOME)	278,730	248,230	272,090	280,260	283,470
Total P190 PRIVATE SECTOR HOUSING	278,730	248,230	272,090	280,260	283,470

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 North Worcestershire Watercourse Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	204,800	214,630	210,410	173,020	174,040
Indirect Employee Expenses	3,070	2,940	3,080	2,560	2,630
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	17,790	11,690	11,900	12,100	12,300
TRANSPORT RELATED EXPENDITURE					
Public Transport	300	400	400	400	400
Car Allowances	3,000	3,000	3,000	3,000	3,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,770	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	1,310	1,650	750	750	750
Services	90,940	91,650	51,630	51,630	51,630
Communications & Computing Expenses	28,540	32,170	21,990	20,360	20,900
Grants & Subscriptions	2,250	2,300	1,450	1,450	1,450
	860	1,260	1,260	1,260	1,260
SUPPORT SERVICES					
Financial Services	2,910	3,380	3,320	3,420	3,420
Legal Services	3,440	5,070	5,050	5,110	5,140
Human Resources	2,880	2,300	2,030	2,050	2,070
Convenor Recharges	450	400	410	440	440
Departmental Administrative Expenses	9,240	10,440	7,890	8,050	8,040
GROSS EXPENDITURE	373,550	384,280	325,570	286,600	288,470
INCOME					
Other Grants, Reimbursements & Contributions	(104,710)	(143,720)	(104,000)	(65,000)	(65,000)
Shared Services Income	(118,780)	(118,790)	(119,180)	(119,700)	(120,240)
Customer & Client Receipts	(500)	(500)	(500)	(500)	(500)
Use of Earmarked Reserve	(35,370)	(14,300)	0	0	0
GROSS INCOME	(259,360)	(277,310)	(223,680)	(185,200)	(185,740)
NET EXPENDITURE/(INCOME)	114,190	106,970	101,890	101,400	102,730

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND					
R691 External Funding - Community Housing Fund					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	0	191,250	0	0	0
GROSS EXPENDITURE	0	191,250	0	0	0
<u>INCOME</u>					
Government Grants	0	(191,250)	0	0	0
GROSS INCOME	0	(191,250)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY-STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	82,520	89,910	91,260	92,690	95,030
Indirect Employee Expenses	400	400	420	450	470
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,790	12,020	12,240	12,440	12,640
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
SUPPLIES & SERVICES					
Catering	100	300	300	300	300
Printing, Stationery & General Office Expenses	1,480	650	650	650	650
Professional Services / Fees	12,000	12,000	12,000	12,000	12,000
Communications & Computing	20,590	21,370	18,800	17,400	17,850
Grants & Subscriptions	2,550	2,550	2,550	2,550	2,550
Environmental Awareness Issues	3,650	3,500	3,500	3,500	3,500
Home Safety Campaign Expenses	650	400	400	400	400
Housing Market Assessments	6,900	6,900	5,000	5,000	5,000
SUPPORT SERVICES					
Financial Services	930	1,490	1,060	1,100	1,110
Legal Services	11,550	4,360	4,360	4,400	4,420
Corporate Support Services	0	0	420	420	420
Departmental Administrative Expenses	22,670	22,170	22,270	22,860	22,860
GROSS EXPENDITURE	181,980	178,220	175,430	176,360	179,400
INCOME					
Customer & Client Receipts	0	0	(800)	(800)	(800)
Use of Earmarked Reserve	(1,900)	(1,900)	0	0	0
GROSS INCOME	(1,900)	(1,900)	(800)	(800)	(800)
NET EXPENDITURE/(INCOME)	180,080	176,320	174,630	175,560	178,600

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	1,620	1,080	1,100	1,110	0
SUPPLIES & SERVICES					
Miscellaneous Expenses	73,380	69,920	69,910	69,900	0
GROSS EXPENDITURE	75,000	71,000	71,010	71,010	0
<u>INCOME</u>					
Use of Earmarked Reserve	(75,000)	(71,000)	(71,010)	(71,010)	0
GROSS INCOME	(75,000)	(71,000)	(71,010)	(71,010)	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A467 CARBON MANAGEMENT PLAN					
R682 Carbon Management Plan					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	(31,310)	(31,310)	(10,370)	(21,870)	(21,240)
GROSS EXPENDITURE	(31,310)	(31,310)	(10,370)	(21,870)	(21,240)
NET EXPENDITURE/(INCOME)	(31,310)	(31,310)	(10,370)	(21,870)	(21,240)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A468 EXTERNAL FUNDING - DISTRICT AGEING WELL					
R683 External Funding - District Ageing Well					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Miscellaneous Expenses	10,500	9,750	0	0	0
GROSS EXPENDITURE	10,500	9,750	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	(10,500)	(9,750)	0	0	0
GROSS INCOME	(10,500)	(9,750)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R684 Temporary Accommodation at 2-3 New Street					
R685 Homelessness, Housing Advice and Access to Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	112,320	104,770	82,670	86,850	88,280
Indirect Employee Expenses	400	400	420	450	470
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	0	0	5,000	7,500	10,000
Energy Costs	0	0	5,250	9,000	9,000
Council Tax	0	0	6,300	0	0
Apportionment of Expenses of Operational Buildings	3,160	9,760	9,940	10,100	10,270
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	0	15,000	1,500	2,000
Printing, Stationery & General Office Expenses	1,210	810	810	810	810
Services	7,390	24,540	0	0	0
Communications & Computing	24,260	29,260	29,670	25,760	25,890
Grants & Subscriptions	49,340	48,340	60,140	60,140	60,140
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	327,800	327,800	327,800	327,800	335,010
Homelessness Costs	66,900	63,300	52,280	38,400	38,400
SUPPORT SERVICES					
Financial Services	3,310	3,790	3,320	3,420	3,420
Legal Services	1,760	5,900	5,870	5,910	5,970
Corporate Support Services	0	0	420	420	420
Departmental Administrative Expenses	21,690	25,540	18,110	18,720	18,840
GROSS EXPENDITURE	619,540	644,210	623,000	596,780	608,920
INCOME					
Government Grants	0	0	(19,300)	(25,740)	(25,740)
Other Grants, Reimbursements & Contributions	(8,400)	(8,400)	(7,500)	(10,000)	(10,000)
Customer & Client Receipts	(14,200)	(13,000)	(46,530)	(57,540)	(57,540)
Other Income	(8,340)	(8,650)	(8,650)	(8,650)	(8,650)
Use of Earmarked Reserve	(21,570)	(18,170)	(15,000)	0	0
GROSS INCOME	(52,510)	(48,220)	(96,980)	(101,930)	(101,930)
NET EXPENDITURE/(INCOME)	567,030	595,990	526,020	494,850	506,990

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R686 External Funding - Homelessness Enabling					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Additional Support From Social Fund	0	198,390	0	0	0
GROSS EXPENDITURE	0	198,390	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(198,390)	0	0	0
GROSS INCOME	0	(198,390)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A473 EXTERNAL FUNDING - SYRIAN REFUGEES					
R690 External Funding - Syrian Refugees					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	0	10,000	20,000	15,000	5,000
GROSS EXPENDITURE	0	10,000	20,000	15,000	5,000
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	0	(10,000)	(20,000)	(15,000)	(5,000)
GROSS INCOME	0	(10,000)	(20,000)	(15,000)	(5,000)
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P195 HOUSING ENABLING FUNCTION	829,990	847,970	792,170	749,940	767,080

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	65,480	63,400	67,270	68,410	69,460
Vacancy Savings	(760)	(380)	(760)	(770)	(780)
Indirect Employee Expenses	1,510	1,420	1,490	1,530	1,560
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,320	6,010	6,120	6,220	6,320
TRANSPORT RELATED EXPENDITURE					
Public Transport	30	30	30	30	30
Car Allowances	400	400	400	400	400
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	600	600	600	600	600
Services	23,000	20,000	20,000	20,000	20,000
Communications & Computing	12,820	13,120	11,940	11,250	11,480
Grants & Subscriptions	350	350	350	350	350
SUPPORT SERVICES					
Financial Services	1,830	1,850	1,820	1,870	1,870
Human Resources	1,200	1,220	1,090	1,110	1,130
Convenor Recharges	150	200	210	210	220
Departmental Administrative Expenses	260	230	230	230	230
GROSS EXPENDITURE	113,190	108,450	110,790	111,440	112,870
INCOME					
Customer & Client Receipts	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Recharges to Other Services	(110,710)	(105,950)	(108,290)	(108,940)	(110,370)
GROSS INCOME	(113,210)	(108,450)	(110,790)	(111,440)	(112,870)
NET EXPENDITURE/(INCOME)	(20)	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION					
R705 North Worcestershire Economic Development & Regeneration Shared Service					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	371,850	360,040	402,930	377,540	380,940
Indirect Employee Expenses	7,100	6,980	7,370	7,320	7,350
PREMISES RELATED EXPENDITURE					
Energy Costs	0	800	820	850	870
TRANSPORT RELATED EXPENDITURE					
Public Transport	420	600	600	600	600
Car Allowances	9,100	9,100	9,100	9,100	9,100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	55,000	55,000	56,000	57,000	57,000
Improvements to Town Centres	20,000	20,000	20,000	20,000	20,000
Printing, Stationery & General Office Expenses	6,130	5,330	5,330	5,330	5,330
Bromsgrove Projects	16,500	16,500	16,500	16,500	16,500
Redditch Projects	17,000	17,000	17,000	17,000	17,000
Communications & Computing Expenses	16,740	19,120	16,450	13,690	13,180
Grants & Subscriptions	940	940	940	940	940
Economic Investment/Regeneration Initiatives	66,490	66,490	0	0	0
Business Support Grants	41,730	45,930	41,730	41,730	41,730
Town Centre Enhancement Project	60,320	60,320	81,860	81,860	81,860
Enterprising Worcestershire	10,520	10,520	10,520	10,520	10,520
Tractivity CRM	124,000	124,000	0	0	0
ReWyre Projects	2,000	2,930	2,930	2,930	2,930
	48,000	48,000	48,000	48,000	48,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	35,640	37,640	2,000	2,000	2,000
SUPPORT SERVICES					
Financial Services	10,780	11,100	9,920	10,160	10,160
Legal Services	9,040	15,900	15,830	16,000	16,120
Human Resources	5,150	3,930	3,920	3,910	3,970
Convenor Recharges	660	790	820	860	870
Corporate Support Services	0	0	1,240	1,250	1,260
Community Well-Being and Environment	16,130	14,330	14,380	14,870	15,070
Departmental Administrative Expenses	1,150	1,020	1,020	1,040	1,040
GROSS EXPENDITURE	952,390	954,310	787,210	761,000	764,340

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT & REGENERATION					
R705 North Worcestershire Economic Development & Regeneration Shared Service					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(16,790)	(18,990)	(16,840)	0	0
Shared Services Income	(382,860)	(373,350)	(378,070)	(382,960)	(384,690)
Customer & Client Receipts	0	(2,000)	(2,000)	(2,000)	(2,000)
Recharges to Other Services	(40,450)	(34,640)	(35,280)	(35,670)	(36,020)
Use of Earmarked Reserve	(168,950)	(170,950)	0	0	0
GROSS INCOME	(609,050)	(599,930)	(432,190)	(420,630)	(422,710)
NET EXPENDITURE/(INCOME)	343,340	354,380	355,020	340,370	341,630

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R704 State of the Area Funding					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	3,720	1,860	1,890	1,910	1,930
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,790	15,020	15,290	15,540	15,800
Contributions to Premises-Related Provisions	1,600	2,150	4,800	4,800	4,800
SUPPLIES & SERVICES					
Communications & Computing	24,440	27,300	23,980	19,830	19,060
Grants & Subscriptions	41,130	91,130	16,370	0	0
Partnership Funding - LEP & WM Euro Service	32,350	15,000	15,000	15,000	15,000
Unallocated SoTA Funding	100,000	50,000	100,000	100,000	100,000
Eastern Gateway	100,000	197,030	0	0	0
SUPPORT SERVICES					
Financial Services	9,410	10,190	9,990	10,270	10,250
Legal Services	3,920	1,850	1,840	1,840	1,870
Departmental Administrative Expenses	1,020	450	460	470	460
GROSS EXPENDITURE	333,380	411,980	189,620	169,660	169,170
<u>INCOME</u>					
Customer & Client Receipts	(5,250)	(5,250)	(5,250)	(5,250)	(5,250)
Use of Earmarked Reserve	(60,080)	(140,310)	(21,170)	(4,800)	(4,800)
GROSS INCOME	(65,330)	(145,560)	(26,420)	(10,050)	(10,050)
NET EXPENDITURE/(INCOME)	268,050	266,420	163,200	159,610	159,120

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A489 WYRE FOREST BUSINESS CENTRES					
R708 Space at Arthur Drive					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,480	2,480	2,540	2,610	2,670
Energy Costs	3,850	4,260	4,390	4,520	4,650
Rents	26,500	26,500	26,500	26,500	26,500
Non-Domestic Rates	2,060	0	0	0	0
Water Services	2,300	4,800	4,800	4,800	4,800
Fixtures & Fittings	760	760	760	760	760
Cleaning & Domestic Supplies	8,560	6,570	6,580	6,660	6,750
Premises Insurance	2,080	1,460	1,440	1,510	1,580
Service Charge	150	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,950	1,950	1,950	1,950	1,950
Services	8,400	0	0	0	0
SUPPORT SERVICES					
Facilities Management	12,410	11,770	12,240	12,420	12,600
GROSS EXPENDITURE	71,500	60,700	61,350	61,880	62,410
<u>INCOME</u>					
Customer & Client Receipts	(54,650)	(50,300)	(53,580)	(54,420)	(54,420)
Use of Earmarked Reserve	(16,850)	(10,400)	(7,770)	(7,460)	(7,990)
GROSS INCOME	(71,500)	(60,700)	(61,350)	(61,880)	(62,410)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A490 TOURISM					
R710 Tourism Strategy					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,680	5,670	5,780	5,840	5,890
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,500	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	500	500	500	500	500
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
SUPPORT SERVICES					
Departmental Administrative Expenses	260	230	230	230	230
GROSS EXPENDITURE	11,940	11,900	12,010	12,070	12,120
NET EXPENDITURE/(INCOME)	11,940	11,900	12,010	12,070	12,120

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Heming Road Business Centre					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	79,390	81,450	83,230	84,150	85,300
Indirect Employee Expenses	250	130	130	130	130
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,210	3,830	3,830	3,830	3,830
Printing, Stationery & General Office Expenses	3,010	3,560	3,560	3,560	3,560
Communications & Computing	1,040	2,030	2,030	2,030	2,030
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	27,000	27,000	27,000	27,000	27,000
SUPPORT SERVICES					
Human Resources	1,330	1,520	1,540	1,580	1,580
Convenor Recharges	180	180	200	200	200
GROSS EXPENDITURE	116,410	119,700	121,520	122,480	123,630
<u>INCOME</u>					
Shared Services Income	(122,180)	(118,570)	(119,120)	(119,720)	(120,270)
Recharges to Other Services	0	(9,810)	(10,080)	(10,290)	(10,480)
GROSS INCOME	(122,180)	(128,380)	(129,200)	(130,010)	(130,750)
NET EXPENDITURE/(INCOME)	(5,770)	(8,680)	(7,680)	(7,530)	(7,120)

ECONOMIC PROSPERITY AND PLACE

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A492 MARKETS					
R030 Markets					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	106,340	630	480	490	490
Indirect Employee Expenses	6,690	0	0	0	0
PREMISES RELATED EXPENDITURE					
Rents	2,820	0	0	0	0
Non-Domestic Rates	790	0	0	0	0
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	4,770	0	0	0	0
Transport Insurance	1,380	0	0	0	0
Car Allowances	2,700	0	0	0	0
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	360	0	0	0	0
Printing, Stationery & General Office Expenses	14,620	0	0	0	0
Communications & Computing	350	0	0	0	0
Miscellaneous Expenses	270	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	2,200	29,230	26,000	26,000	26,000
SUPPORT SERVICES					
Human Resources	1,800	0	0	0	0
Convenor Recharges	240	0	0	0	0
GROSS EXPENDITURE	145,330	29,860	26,480	26,490	26,490
INCOME					
Shared Services Income	(129,230)	(300)	(300)	(300)	(300)
Customer & Client Receipts	(10,200)	(50,870)	(47,700)	(47,700)	(47,700)
GROSS INCOME	(139,430)	(51,170)	(48,000)	(48,000)	(48,000)
NET EXPENDITURE/(INCOME)	5,900	(21,310)	(21,520)	(21,510)	(21,510)
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	623,440	602,710	501,030	483,010	484,240

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2016/17		2017/18	2018/19	2019/20
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	(578,970)	(896,800)	(432,810)	(161,380)	(74,020)
A520 INTEREST RECEIVED	(113,660)	(93,480)	(41,180)	(37,170)	(77,170)
	(692,630)	(990,280)	(473,990)	(198,550)	(151,190)
P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES					
A535 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES	0	0	100,000	(75,000)	(110,000)
	0	0	100,000	(75,000)	(110,000)
Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED	(692,630)	(990,280)	(373,990)	(273,550)	(261,190)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
<u>EXPENDITURE</u>					
SUPPORT SERVICES					
Financial Services	66,030	65,090	64,250	65,930	65,760
CAPITAL FINANCING COSTS					
Interest Payments	1,550	1,550	1,500	1,500	1,500
Direct Revenue Funding	122,490	370,740	0	0	0
Interest on External Borrowing	695,830	544,980	668,300	678,930	668,700
Treasury Consultancy	12,500	10,590	11,240	11,740	11,990
Minimum Revenue Provision - Capital Programme	256,780	199,160	617,800	792,950	817,170
GROSS EXPENDITURE	1,155,180	1,192,110	1,363,090	1,551,050	1,565,120
<u>INCOME</u>					
Recharges	(1,609,660)	(1,718,070)	(1,713,500)	(1,676,530)	(1,638,390)
Use of Earmarked Reserve	(124,490)	(370,840)	(82,400)	(35,900)	(750)
GROSS INCOME	(1,734,150)	(2,088,910)	(1,795,900)	(1,712,430)	(1,639,140)
NET EXPENDITURE/(INCOME)	(578,970)	(896,800)	(432,810)	(161,380)	(74,020)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
<u>INCOME</u>					
External Interest	(112,500)	(89,800)	(39,670)	(37,170)	(77,170)
Icelandic Interest	(1,160)	(3,680)	(1,510)	0	0
GROSS INCOME	(113,660)	(93,480)	(41,180)	(37,170)	(77,170)
NET EXPENDITURE/(INCOME)	(113,660)	(93,480)	(41,180)	(37,170)	(77,170)
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	(692,630)	(990,280)	(473,990)	(198,550)	(151,190)

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2016/17		2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £
	Original £	Revised £			
P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES					
A535 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES					
R810 Capital Portfolio Fund and Loans to Third Parties					
EXPENDITURE					
SUPPLIES & SERVICES					
Services	0	0	*100,000	0	0
CAPITAL FINANCING COSTS					
Interest on External Borrowing	0	0	245,000	980,000	980,000
Minimum Revenue Provision - Capital Programme	0	0	0	800,000	790,000
GROSS EXPENDITURE	0	0	345,000	1,780,000	1,770,000
INCOME					
External Interest	0	0	(70,000)	(480,000)	(480,000)
Customer & Client Receipts	0	0	*(175,000)	*(1,375,000)	*(1,400,000)
GROSS INCOME	0	0	(245,000)	(1,855,000)	(1,880,000)
NET EXPENDITURE/(INCOME)	0	0	100,000	(75,000)	(110,000)
Total P231 CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES	0	0	100,000	(75,000)	(110,000)
* Once the schemes progress, these budgets will be reassigned to Economic, Prosperity and Place Presentation of this page is to aid initial understanding of these new policies. Expenditure will be subject to business case appraisal including due diligence.					

Capital Programme

CAPITAL PROGRAMME 2017 TO 2020

CODE (B001)	Detail	2016/2017		2017/2018	2018/2019	2019/2020	Prior to 01/04/2016	Total
		Original £	Revised £	Estimate £	Estimate £	Estimate £	£	£
	1. COMMITTED EXPENDITURE							
	1. CHIEF EXECUTIVE							
98564	New Headquarters - Office Accommodation	400,000	11,640	400,000	-	-	9,588,360	10,000,000
98610	Boundary Wall at 49 Worcester Street	10,000	10,000	-	-	-	-	10,000
98590	ICT Strategy	200,000	250,000	86,310	-	-	2,170,900	2,507,210
	SUB TOTAL	610,000	271,640	486,310	0	0	11,759,260	12,517,210
	2. COMMUNITY WELL-BEING AND ENVIRONMENT							
98615	Future Leisure Provision (including demolition costs)	4,860,820	4,395,290	194,440	-	-	9,762,470	14,352,200
98625	Northwood Lane Improvements	-	11,250	-	-	-	8,750	20,000
98585	Franchise Street S106 - Brinton Park	-	37,430	-	-	-	24,780	62,210
98585	Franchise Street S106 - Arts Development	-	9,330	-	-	-	-	9,330
98611	Public Conveniences Refurbishment	-	30,990	-	-	-	15,950	46,940
98042	Parking Facilities: Improvement to Car Parks	-	80,010	-	-	-	414,490	494,500
98630	Green Street Depot Investment (Phase 1)	-	-	1,100,000	-	-	-	1,100,000
98631	Brinton Park HLF Scheme (subject to successful HLF bid)	-	-	100,000	-	-	-	100,000
	SUB TOTAL	4,860,820	4,564,300	1,394,440	0	0	10,226,440	16,185,180
	3. ECONOMIC PROSPERITY AND PLACE							
	Housing Strategy:							
98090	Disabled Facilities Grants (subject to confirmation 2017-18, 2018-19 & 2019-20)	1,002,620	940,000	1,254,960	1,000,000	1,000,000	9,446,050	13,641,010
98550	Affordable Housing Grants to Registered Social Landlords	69,000	-	-	-	-	3,023,740	3,023,740
98629	Conversion of 2-3 New Street, Stourport	-	-	267,060	-	-	-	267,060
98101	Housing Assistance - Private Sector Measures (including Decent Homes Grant)	134,050	80,000	185,560	68,540	-	1,726,270	2,060,370
98553	Planning Delivery Grant Capital Projects	-	26,240	-	-	-	231,520	257,760
98577	Flood Relief	18,410	10,000	18,410	-	-	170,590	199,000
98626	Repair and Renew Flood Grants	-	3,200	-	-	-	29,800	33,000
98621	North Worcs Water Management Capital Projects - Redditch Schemes	53,950	96,000	-	-	-	38,800	134,800
98623	North Worcs Water Management Capital Projects - Bromsgrove Schemes	-	3,930	-	-	-	148,470	152,400
98617	Regeneration of Economic Development	124,030	961,360	-	-	-	2,024,610	2,985,970
98618	Carbon Management Plan	150,220	-	150,220	-	-	57,150	207,370
98620	Bewdley Medical Centre	122,490	291,360	-	-	-	125,890	417,250
98628	Worcester Street Improvements Grant (Match Funding)	500,000	-	500,000	-	-	-	500,000
98627	Future Investment Evergreen Fund*	660,000	-	467,610	-	-	-	467,610
98632	Industrial Units Development*	-	-	2,150,040	-	-	-	2,150,040
98633	Capital Portfolio Fund*	-	-	25,000,000	-	-	-	25,000,000
98634	Loans to Third Parties*	-	-	10,000,000	-	-	-	10,000,000
	* Subject to Business Cases & Due Diligence							
	SUB TOTAL	2,834,770	2,412,090	39,993,860	1,068,540	1,000,000	17,022,890	61,497,380
	4. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE							
98530	Vehicles & Equipment	316,000	599,420	870,000	903,000	565,000	6,175,960	9,113,380
98602	Financial Management System Replacement	34,750	-	69,500	-	-	17,570	87,070
	SUB TOTAL	350,750	599,420	939,500	903,000	565,000	6,193,530	9,200,450
	TOTAL COMMITTED EXPENDITURE	8,656,340	7,847,450	42,814,110	1,971,540	1,565,000	45,202,120	99,400,220

CAPITAL PROGRAMME 2017 TO 2020

CODE (B001)	Detail	2016/2017		2017/2018	2018/2019	2019/2020	Prior to 01/04/2016	Total
		Original £	Revised £	Estimate £	Estimate £	Estimate £	£	£
	2. FINANCING							
	Capital Receipts: Funding Approved	679,000	309,330	1,575,360	1,430	-		1,886,120
	Evergreen Fund - Asset Disposals	-	-	6,610	-	-		6,610
	Evergreen Fund - Future Asset Disposals	660,000	-	461,000	-	-		461,000
	Future Leisure Provision Scheme - Temporary Borrowing/Asset Disposals	1,429,000	1,510,000	-	-	-		1,510,000
	Future Leisure Provision Scheme - Sport England Grant	570,000	254,000	30,000	-	-		284,000
	Future Leisure Provision Scheme - Prudential Borrowing	2,861,820	2,631,290	164,440	-	-		2,795,730
	Prudential Borrowing for Regeneration of Economic Development Scheme	124,030	288,140	-	-	-		288,140
	Prudential Borrowing for Carbon Management Scheme	150,220	-	150,220	-	-		150,220
	Prudential Borrowing for Worcester Street Improvements Grant (Match Funding)	500,000	-	500,000	-	-		500,000
	Prudential Borrowing for Industrial Units Development	-	-	1,650,040	-	-		1,650,040
	Prudential Borrowing for Loans to Third Parties	-	-	10,000,000	-	-		10,000,000
	Prudential Borrowing for Capital Portfolio Fund	-	-	25,000,000	-	-		25,000,000
	Prudential Borrowing for Green Street Depot Investment	-	-	1,100,000	-	-		1,100,000
	Prudential Borrowing for Brinton Park HLF Scheme	-	-	100,000	-	-		100,000
	Public Realm Funding (from Worcestershire County Council)	-	592,250	-	-	-		592,250
	Better Care Fund Grant (from Worcestershire County Council)	1,002,620	940,000	1,118,530	1,000,000	1,000,000		4,058,530
	Decent Homes Grant	134,050	80,000	-	67,110	-		147,110
	Planning Delivery Grant	-	26,240	-	-	-		26,240
	S.106 Funding (Parking - Contractual Agreement)	-	58,150	-	-	-		58,150
	S.106 Funding (Franchise Street)	-	46,760	-	-	-		46,760
	Flood Relief Grant (from CLG)	18,410	10,000	18,410	-	-		28,410
	Repair and Renew Flood Grants (from CLG)	-	3,200	-	-	-		3,200
	North Worcs Water Management Capital Projects - Redditch BC Funding	53,950	96,000	-	-	-		96,000
	North Worcs Water Management Capital Projects - Bromsgrove DC & WCC Funding	-	3,930	-	-	-		3,930
	Bewdley Medical Centre Funding (from Worcestershire County Council)	-	28,000	-	-	-		28,000
	Vehicles & Equipment (Prudential Borrowing)	316,000	599,420	870,000	903,000	565,000		2,937,420
	Financial Management System Replacement (Prudential Borrowing)	34,750	-	69,500	-	-		69,500
	<u>Direct Revenue Funding:</u>							
	Bewdley Medical Centre	122,490	263,360	-	-	-		263,360
	Public Conveniences Refurbishment	-	26,410	-	-	-		26,410
	Regeneration of Economic Development	-	80,970	-	-	-		80,970
		8,656,340	7,847,450	42,814,110	1,971,540	1,565,000		54,198,100

**VEHICLE, EQUIPMENT AND SYSTEMS
RENEWALS SCHEDULE 2017 TO 2020**

DETAIL	Fleet number	2016/17		2017/18	2018/19	2019/20
		Original £	Revised £	Estimate £	Estimate £	Estimate £
1. VEHICLES						
REFUSE FREIGHTER 24,000kg	AV245	-	-	-	100,000	-
REFUSE FREIGHTER 24,000kg	AV235	-	-	161,000	-	-
REFUSE FREIGHTER 24,000kg	AV236	-	-	161,000	-	-
REFUSE FREIGHTER 26,000kg	AV237	-	-	100,000	-	-
REFUSE FREIGHTER 26,000kg	AV238	-	-	100,000	-	-
REFUSE FREIGHTER 26,000kg	AV246	-	-	-	100,000	-
REFUSE FREIGHTER 26,000kg	AV239	-	-	-	100,000	-
REFUSE FREIGHTER 26,000kg	AV241	-	-	-	100,000	-
REFUSE FREIGHTER 26,000kg	AV234	-	-	-	-	165,500
REFUSE FREIGHTER 26,000kg	AV268	-	-	-	-	165,500
REFUSE FREIGHTER 26,000kg	NEW	-	-	-	161,000	-
SMALL REFUSE FREIGHTER	AV211	-	-	80,000	-	-
CMP ENGINE MANAGEMENT SYSTEM	AV235	-	-	4,500	-	-
CMP ELECTRIC BIN LIFTS	AV235	-	-	4,500	-	-
CMP ENGINE MANAGEMENT SYSTEM	AV236	-	-	4,500	-	-
CMP ELECTRIC BIN LIFTS	AV236	-	-	4,500	-	-
CMP ENGINE MANAGEMENT SYSTEM	NEW	-	-	-	4,500	-
CMP ELECTRIC BIN LIFTS	NEW	-	-	-	4,500	-
CMP ENGINE MANAGEMENT SYSTEM	AV234	-	-	-	-	4,500
CMP ENGINE MANAGEMENT SYSTEM	AV268	-	-	-	-	4,500
REFURBISHMENT FUND	N/A	-	25,000	-	-	-
TIPPER 3,500kg	AV177	30,000	-	-	30,000	-
TIPPER 3,500kg	AV220	-	-	-	-	30,000
TIPPER 3,500kg	AV063	-	-	20,000	-	-
TIPPER 3,500kg	AV221	-	-	-	-	30,000
TIPPER 3,500kg	AV064	30,000	-	-	30,000	-
TIPPER 3,500kg	AV222	-	-	-	-	30,000
TIPPER 3,500kg	AV193	-	-	30,000	-	-
TIPPER 3,500kg	AV200	-	-	-	30,000	-
TIPPER 3,500kg	AV223	-	-	-	-	30,000
TIPPER 3,500kg	AV201	-	-	-	30,000	-
TIPPER 3,500kg	AV202	-	-	-	30,000	-
TIPPER 3,500kg	AV214	-	-	-	30,000	-
TIPPER 3,500kg	AV216	-	-	30,000	-	-
TIPPER 3,500kg	AV179	30,000	30,000	-	-	-
TIPPER 3,500kg	AV180	-	-	40,000	-	-
TIPPER 7,500kg	AV033	45,000	45,000	-	-	-
TIPPER 7,000kg	AV181	38,000	-	-	-	38,000
VAN	AV174	-	20,000	-	-	-
LIGHT VAN	AV203	20,000	20,000	-	-	-
LIGHT VAN	AV043	20,000	20,000	-	-	-
LIGHT VAN	AV204	18,000	18,000	-	-	-
CAR	AV178	-	18,000	-	-	-
4X4	AV191	23,000	23,000	-	-	-
4X4	AV252	-	-	-	23,000	-
ROAD SWEEPER	AV166	-	120,000	-	-	-
ROAD SWEEPER	AV184	-	-	-	100,000	-
PAVEMENT SWEEPER	AV270	-	-	70,000	-	-
PAVEMENT SWEEPER	AV207	-	70,000	-	-	-
PAVEMENT SWEEPER	AV208	-	70,000	-	-	-
GARAGE EQUIPMENT	N/A	-	23,420	-	-	-
TRACTOR	AV070	32,000	32,000	-	-	-
MIDI TRACTOR	AV189	-	-	30,000	-	-
RIDE ON MOWER	AV269	-	-	-	30,000	-
RIDE ON MOWER	AV273	-	35,000	-	-	-
RIDE ON MOWER	AV250	-	-	30,000	-	-
RIDE ON MOWER	AV212	-	-	-	-	32,000
MOWING MACHINE	AV240	-	-	-	-	35,000
CHIPPER WITH TRAILER	AV182	30,000	30,000	-	-	-
2. OTHER						
Financial Management System replacement		34,750	-	69,500	-	-
		350,750	599,420	939,500	903,000	565,000

PRUDENTIAL INDICATORS 2017/2020

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2015/2016 Actual £	2016/2017 Estimate £	2017/2018 Estimate £	2018/2019 Estimate £	2019/2020 Estimate £
CHIEF EXECUTIVE	59,190	271,640	486,310	0	0
COMMUNITY WELL-BEING AND ENVIRONMENT	7,410,830	4,564,300	1,394,440	0	0
ECONOMIC PROSPERITY AND PLACE	2,329,570	2,412,090	* 39,993,860	1,068,540	1,000,000
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	296,980	599,420	939,500	903,000	565,000
	10,096,570	7,847,450	42,814,110	1,971,540	1,565,000

Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004/05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2017/20.

* Whilst it is highly unlikely that the full allocations will be spent in 2017/18 these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2015/16 has been stated above.

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2015/2016 Actual £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000	2018/2019 Estimate £'000	2019/2020 Estimate £'000
Capital Expenditure					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	10,097	7,847	42,814	1,972	1,565
Total Spend	10,097	7,847	42,814	1,972	1,565
Financed by:					
Borrowing/Leasing	6,409	5,028	38,094	903	565
Capital Receipts	71	309	3,553	1	0
Capital Grants	3,492	2,139	1,167	1,068	1,000
Revenue	125	371	0	0	0
Capital Financing Requirement (CFR)					
CFR	14,146	18,975	56,476	55,787	54,745
Movement in CFR	6,236	4,829	37,501	(689)	(1,042)
External Debt					
Borrowing	16,009	18,006	55,703	54,700	54,700
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	16,009	18,006	55,703	54,700	54,700
Under/(Over) borrowing	(1,863)	969	773	1,087	45
MRP	173	199	593	1,592	1,607

LIMITS TO BORROWING ACTIVITY

	2015/2016 Actual £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000	2018/2019 Estimate £'000	2019/2020 Estimate £'000
Gross Borrowing	16,009	18,006	55,703	54,700	54,700
Investments	(16,139)	(14,000)	(14,000)	(13,000)	(12,000)
Icelandic Investments (currently 'frozen')	(59)	(20)	0	0	0
Net Borrowing	(189)	3,986	41,703	41,700	42,700
CFR	14,146	18,975	56,476	55,787	54,745
Under/(Over borrowing) *	(1,863)	969	773	1,087	45

* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.

PRUDENTIAL INDICATORS 2017/2020

AUTHORISED AND OPERATIONAL LIMITS

	2015/2016 Actual £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000	2018/2019 Estimate £'000	2019/2020 Estimate £'000
Authorised Limit for External Debt					
Borrowing	33,000	33,000	65,000	65,000	65,000
Other Long Term Liabilities	0	0	0	0	0
Total	33,000	33,000	65,000	65,000	65,000
	2015/2016 Actual £'000	2016/2017 Estimate £'000	2017/2018 Estimate £'000	2018/2019 Estimate £'000	2019/2020 Estimate £'000
Operational Boundary for External Debt					
Borrowing	27,000	20,000	58,000	58,000	58,000
Other Long Term Liabilities	0	0	0	0	0
Total	27,000	20,000	58,000	58,000	58,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2015/2016 Actual %	2016/2017 Estimate %	2017/2018 Estimate %	2018/2019 Estimate %	2019/2020 Estimate %
General Fund *Prudential Code	3.06	5.15	10.09	22.55	22.47
General Fund *Local Indicator	N/A	N/A	N/A	11.22	10.82

* A local indicator has been introduced from 2018/19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2017/2018 Estimate £	2018/2019 Estimate £	2019/2020 Estimate £
Council Tax - Band D	4.15	(0.03)	(1.09)

The 2017/18 Taxbase of 33,034 has been used across all years for the purpose of these estimates.

2017/18 includes the impact of allowing for additional capacity and external support to assess opportunities to deliver business cases for the Capital Portfolio Fund capital scheme.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2016/2017 Upper		2017/2018 Upper		2018/2019 Upper		2019/2020 Upper	
Maximum principal sums invested for longer than 364 days	£2m		£2m		£2m		£2m	
Limits on fixed interest rates	100%		100%		100%		100%	
Limits on variable interest rates	100%		100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Upper	Lower	Upper
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Chief Financial Officer reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2015/16, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

The Council has secured PWLB loans at historically advantageous rates, hence there was an 'over-borrowed' position as at 31st March 2016. However, this is permitted under the Prudential Code as the CFR in the following three years rises above this.

Budget Risk Matrix

BUDGET RISK MATRIX 2017/2020

