

Budget

2018/2021



Wyre Forest
District Council

Wyre Forest District Council

Budget 2018/2021

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Wyre Forest District Council

Budget 2018/2021

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WYRE FOREST DISTRICT COUNCIL

REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES

SERVICE	2017/18		2018/19			2019/20			2020/21		
	Original Estimate £	Revised Estimate £	At Nov.17 Prices £	Inflation £	TOTAL £	At Nov.17 Prices £	Inflation £	TOTAL £	At Nov.17 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,664,730	1,776,210	1,674,980	24,790	1,699,770	1,468,180	44,600	1,512,780	903,290	65,200	968,490
COMMUNITY WELL-BEING AND ENVIRONMENT	4,695,910	4,674,220	4,338,210	107,110	4,445,320	4,149,190	196,890	4,346,080	3,888,750	290,360	4,179,110
ECONOMIC PROSPERITY AND PLACE	2,484,260	2,571,000	2,341,730	58,740	2,400,470	2,135,120	108,440	2,243,560	2,010,450	160,030	2,170,480
RESOURCES	4,034,300	3,737,240	3,670,270	36,230	3,706,500	3,586,020	66,140	3,652,160	3,681,510	95,190	3,776,700
LESS: CAPITAL ACCOUNT	12,879,200	12,758,670	12,025,190	226,870	12,252,060	11,338,510	416,070	11,754,580	10,484,000	610,780	11,094,780
INTEREST RECEIVED	(432,810)	(495,090)	(221,450)	1,030	(220,420)	60,160	1,760	61,920	445,970	2,460	448,430
CAPITAL PORTFOLIO FUND AND LOANS TO THIRD PARTIES	(41,180)	(88,310)	(86,510)	0	(86,510)	(80,000)	0	(80,000)	(112,500)	0	(112,500)
	100,000	111,310	(81,010)	700	(80,310)	(101,170)	1,170	(100,000)	(136,360)	360	(136,000)
TOTAL NET EXPENDITURE ON SERVICES	12,505,210	12,286,580	11,636,220	228,600	11,864,820	11,217,500	419,000	11,636,500	10,681,110	613,600	11,294,710
LESS: CONTRIBUTION (FROM) TO RESERVES	(308,420)	(89,790)			(455,830)			(757,810)			(787,510)
NET BUDGET REQUIREMENT	12,196,790	12,196,790			11,408,990			10,878,690			10,507,200
LESS: REVENUE SUPPORT GRANT	(510,220)	(510,220)			(100,680)			356,790			356,790
BUSINESS RATES	(2,653,230)	(2,653,230)			(2,734,950)			(2,795,610)			(2,795,610)
BUSINESS RATES GROWTH	(220,000)	(220,000)			(246,560)			(323,200)			(248,200)
COUNCIL TAX FREEZE GRANTS	0	0	(3,383,450)		0	(2,875,933)		0	(2,444,540)		0
COMMUNITY RIGHT TO BID/CHALLENGE	0	0			0			0			0
COLLECTION FUND SURPLUS	(90,000)	(90,000)			(50,000)			(50,000)			0
NEW HOMES BONUS	(1,896,400)	(1,896,400)			(1,272,700)			(862,710)			(411,200)
TRANSITION GRANT	(43,080)	(43,080)			0			0			0
GENERAL EXPENSES - COUNCIL TAX INCOME	6,783,860	6,783,860			7,004,100			7,203,960			7,408,980
COUNCIL TAX LEVY		205.36			209.34			213.40			217.54
COUNCIL TAX BASE		33,034			33,458			33,758			34,058

DETAILS OF COUNCIL TAX

1. Band D Council Tax

	2017/2018	2018/2019
	£	£
Worcestershire County Council	*1,155.31	*1,212.38
The Office of the Police and Crime Commissioner for West Mercia	189.60	197.07
Hereford & Worcester Fire Authority	79.53	81.90
Wyre Forest District Council	205.36	209.34
Council Tax prior to addition of Parish / Town Council Precepts (see page 7)	1,629.80	1,700.69
(Total of (A), (B), (C) and (D) below)		

*Worcestershire County Council includes a total of £44.05 for Adult Social Care precept in 2017/18 and £78.71 in 2018/19.

2. The table below analyses total net expenditure on the services by (A) Worcestershire County Council, (B) The Office of the Police & Crime Commissioner for West Mercia, (C) Hereford and Worcester Fire Authority and (D) Wyre Forest District Council.

(A) WORCESTERSHIRE COUNTY COUNCIL

	Net Expenditure	
	2017/2018	2018/2019
	£M	£M
Adult Social Care	131.0	125.4
Public Health	0.1	(0.8)
Children, Families and Communities	82.8	96.4
Economy and Infrastructure	67.0	63.5
Commercial and Change / Finance / Chief Executive	42.8	39.7
Total Cost of Services	323.7	324.2
Contribution from General Reserves	(5.2)	(0.0)
NET BUDGET REQUIREMENT	318.5	324.2
DEDUCT:		
Surplus on Previous Year's Collection	(2.6)	(2.1)
Revenue Support Grant & Business Rates	(79.7)	(70.6)
TOTAL	236.2	251.5
Tax Base	204,451	207,473
BAND D COUNCIL TAX (A)	£1,155.31	£1,212.38

DETAILS OF COUNCIL TAX

(B) THE OFFICE OF THE POLICE AND CRIME COMMISSIONER FOR WEST MERCIA

	Net Expenditure	
	2017/2018	2018/2019
	£M	£M
Gross Expenditure	228.7	227.0
Income	(15.3)	(15.5)
Less: Use of General Reserves	(10.9)	(4.7)
NET BUDGET REQUIREMENT	202.5	206.8
DEDUCT:		
Surplus on Council Tax Collection	(1.3)	(1.0)
Police Grant	(65.4)	(65.4)
Revenue Support Grant & Business Rates	(42.8)	(42.8)
Council Tax Support Grant	(9.2)	(9.2)
Council Tax Freeze Grant	(2.8)	(2.8)
TOTAL	81.0	85.6
Tax Base	427,228	434,326
BAND D COUNCIL TAX (B)	£189.60	£197.07

(C) HEREFORD AND WORCESTER FIRE AUTHORITY

	Net Expenditure	
	2017/2018	2018/2019
	£M	£M
Employees (including Pension Costs)	20.8	21.5
Running Costs	8.0	8.3
Capital Financing	3.1	2.8
Income	(0.2)	(0.4)
Core Budget	31.7	32.2
Short Term Staff Costs	1.0	0.0
Transfer to / (use of) Reserves	(0.9)	(0.3)
GROSS EXPENDITURE	31.8	31.9
DEDUCT:		
Revenue Support Grant	(3.1)	(2.4)
Business Rate Top Up Grant	(3.2)	(3.2)
Special Grants	(1.3)	(1.1)
Share of Local Business Rates & s31 Grant	(2.4)	(2.4)
Deficits / (Surpluses) on Council Tax Collection Funds	(0.2)	(0.2)
TOTAL	21.6	22.6
Tax Base	272,049	275,651
BAND D COUNCIL TAX (C)	£79.53	£81.90

DETAILS OF COUNCIL TAX

(D) WYRE FOREST DISTRICT COUNCIL

	Net Expenditure	
	2017/2018	2018/2019
	£'000	£'000
Waste Collection	1,746	1,692
Recreation	1,861	1,799
Highways Cleansing and Parking Facilities	749	765
General Cultural and Commercial Services	125	(45)
Environmental Health and Community Safety	523	571
Housing and Welfare	995	960
Council Tax, Housing Benefits and Financial Services	1,007	1,095
Planning and Building Control	671	683
Property, Economic Development and Tourism	487	359
Corporate Activities	4,595	4,373
Less: Capital Account / Interest Received	(472)	(387)
Net Expenditure on Services	12,287	11,865
Contribution to / (Use of) General Reserves	(90)	(456)
BUDGET REQUIREMENT	12,197	11,409
DEDUCT:		
Collection Fund Surplus	(90)	(50)
Revenue Support Grant	(510)	(101)
Business Rates	(2,873)	(2,981)
New Homes Bonus	(1,897)	(1,273)
Transition Grant	(43)	0
TOTAL	6,784	7,004
Tax Base	33,034	33,458
BAND D COUNCIL TAX (D)	£205.36	£209.34

COUNCIL TAX AND OTHER FINANCIAL INFORMATION

DETAILS OF PARISH/TOWN COUNCIL PRECEPTS AND COUNCIL TAX

The Council has set a Council Tax of £1,700.69 in respect of the year commencing 1st April, 2018. Details are shown below as to how this charge is payable throughout the District, after taking into account additional charges for Parish/Town Council purposes.

Parish / Town Council	Tax Base	Parish Precept £	Council Tax (Band D)		
			Base £	Parish £	Total £
Upper Arley	363	16,381.28	1,700.69	45.13	1,745.82
Bewdley	3,608	142,263.00	1,700.69	39.43	1,740.12
Broome	195	4,300.00	1,700.69	22.05	1,722.74
Chaddesley Corbett	765	28,047.81	1,700.69	36.66	1,737.35
Churchill & Blakedown	790	27,832.33	1,700.69	35.23	1,735.92
Kidderminster	17,048	528,488.00	1,700.69	31.00	1,731.69
Kidderminster Foreign	430	9,787.47	1,700.69	22.76	1,723.45
Ribbesford	141	0.00	1,700.69	0.00	1,700.69
Rock	1,235	40,420.00	1,700.69	32.73	1,733.42
Rushock	77	2,750.00	1,700.69	35.71	1,736.40
Stone	275	11,688.00	1,700.69	42.50	1,743.19
Stourport-on-Severn	6,849	202,046.00	1,700.69	29.50	1,730.19
Wolverley & Cookley	1,682	47,018.87	1,700.69	27.95	1,728.64
Total	33,458	1,061,022.76			

Financial Strategy

2018/2021

WYRE FOREST DISTRICT COUNCIL

COUNCIL 21st February 2018

Medium Term Financial Strategy 2018-21

The full Strategy Report and key revisions following the Final Finance Settlement can be found on the Council's website by using the following link:

http://www.wyreforest.gov.uk/council/docs/doc52791_20180221_council_agenda.pdf

EXTRACT FROM SECTION 2: RECOMMENDATIONS

Following Cabinet approval of the Medium Term Financial Strategy 2018-21 on the 19th December 2017 and again on the 7th February 2018 the **CABINET RECOMMENDS TO COUNCIL** that it:

2.1 THREE YEAR BUDGET, CAPITAL PROGRAMME AND POLICY FRAMEWORK 2018-21

2.1.1 **APPROVES** the updated Medium Term Financial Strategy 2018-21;

2.1.2 **APPROVES** the Cabinet Proposals – taking into account the impact on the Council's Capital and Revenue Budgets for 2018-21 as shown in paragraph 3.18 including:

- a. Approval of a further tranche of £1.757m capital investment required for the refreshed ICT Strategy to be added to the capital programme as set out in Appendix 3 of the December report;
- b. Approval of the Community Leadership Fund for 2018-19 of £33k;
- c. Approval of a further Localism Fund allocation of £50k in 2018-19.
- d. Approval of funding to allow the current level of Community Safety staffing to be maintained for 2018-19 while a review of all options is undertaken taking into account the Police and Crime Commissioner's (PCC) position regarding future funding strategies.
- e. Approval of a further tranche of Wyre Forest Forward Efficiency Savings of £50k in 2018-19, £175k in 2019-20 and £400k in 2020-21.
- f. Approval of additional income generation targets of £50k in 2018-19, £75k in 2019-20 and £100k in 2020-21.
- g. Approval of capital funding of £38k for the replacement of the Spennells Valley Boardwalk funded from the unused Leisure Centre contingency.
- h. Approval of capital funding of £250k in 2018-19 to support a more commercial approach for income generation.

- 2.1.3 **APPROVES** the fees and charges in line with this Strategy and the impact on the Council's Revenue Budget for 2018-21, as shown in Appendix 3;
- 2.1.4 **APPROVES** the Capital Programme and Vehicle, Equipment and Systems Renewal Schedule as set out in Appendix 2, Parts 1 and 2;
- 2.1.5 **APPROVES** that any Final Accounts savings arising from 2017-21 over and above the target allowed for in the Council's Financial Strategy, together with surplus Earmarked Reserves, be allocated by the Corporate Director: Resources in consultation with the Leader;
- 2.1.6 **APPROVES** that allocations from the Commercialism Capital Fund proposed at 2.1.2 (h) above is **DELEGATED** to Corporate Director: Community Well- Being and Environment in consultation with the Commercial Activity Programme Board and the Section 151 Officer to agree the viability of each business case;
- 2.1.7 The General Fund Revenue Budget be **APPROVED** including all updates from the position in December 2017 as set out in this report.

EXTRACT FROM SECTION 3: KEY ISSUES

- 3.1 On 7th February 2018, Cabinet considered a report on proposals for the Budget Strategy for the period 2018-21. The Final Local Government Finance Settlement was published on the 6th February and debated by Parliament the following day. Whilst the Final Settlement included some additional funding for Adult Social Care and Rural Services Delivery Grant, this Council does not receive either of these funding streams. New Homes Bonus and Revenue Support Grant (RSG) funding for this Council remain unchanged from the Provisional Settlement issued on the 19th December 2017. This report provides a proposed budget decision for Council to consider now the Final Settlement for 2018-19 has been received.
- 3.2 Taking into account the freeze in council tax for three years prior to 2014-15, the increase for 2015-16, the freeze in 2016-17 and 2017-18 the proposed 1.94% increase in 2018-19 still means that the council tax for Wyre Forest District Council will have been held substantially below inflation across that seven year period.
- 3.9 The external commercial review by Commercial Gov has resulted in some revisions to proposals for Fees and Charges at Kidderminster Town Hall; to allow for a more flexible approach, prices for weddings will now be available on request. This change was approved together with other revisions for Private Sector Housing by Cabinet on the 7th February.
- 3.10 The Council will continue to expand its commercial activities during the medium term financial strategy, as reflected in the increased targets for commercial income. The Corporate Leadership Team has allocated £200k from the Innovation Fund to provide essential capacity and resource for marketing and sales support to capture potential growth in key income generation areas. This

will also fund appointment of a business development /commercial manager to focus resource on the commercial agenda.

- 3.11 In order to behave in a more commercial way, the Council needs to be able to respond swiftly and flexibly to opportunities that emerge. This is not fully achievable within a system where the budget and the capital programme are set by Council on an annual basis.
- 3.12 A capital funding pot of £250k in 2018-19 is therefore proposed to support more expedient decision making where business cases for income generation require capital investment.
- 3.13 The proposed £250k generic pot within the capital programme will fund capital expenditure associated with additional commercial activity. This expenditure would be funded by prudential borrowing that would be taken only if the business case evidenced that the financing and all other associated costs could be more than met by increased income generated, to result in an ongoing net revenue surplus. Expenditure will be incurred only after a business case has been approved by the Commercial Activity Programme Board. Information on the approved allocations and the reasons for them will be made available to all members. The costs of borrowing will be offset by income from the additional commercial activity. The actual level of expenditure to be undertaken is not known with confidence and therefore Council should not expect that all of the pot will be used in 2018-19.
- 3.14 The Board will approve new commercial activity only if it contributes a revenue surplus after all costs have been taken into account. When implemented, additional commercial activity would therefore reduce the Council's net expenditure. This requires no special authority as, in effect, there would be an underspend against the net budget approved by Council. In year additions to the Council's activity might involve short term net increases to expenditure, for example in additional staffing to undertake work that generates the income, before the point at which income exceeds any additional expenditure.
- 3.15 If this point will not be achieved before the end of a financial year (and therefore the net expenditure will exceed the budget approved by Council), this could be accommodated by a further allocation of funding from the Innovation Fund. Where the overall position within the financial year will produce lower net expenditure than in the approved budget, then, as noted above, no special authority for achieving an underspend is required.
- 3.16 The requisite revenue budget amendments would be made to reflect gross expenditure and income and the net surplus position would be formally incorporated in the Council's budget during the preparation of revised budgets by the Section 151 officer as part of the annual budget approval by Council. The Quarterly Budget Monitoring Cabinet reports would also report on such commercial activity.
- 3.18 The overall financial implications of the Cabinet Proposals are shown in the table that follows:

CABINET PROPOSALS 2018/19 ONWARDS						
Cost Centre	ACTIVITY AND DESCRIPTION OF CABINET PROPOSAL	KEY	2018/19 £	2019/20 £	2020/21 £	After 2020/21 £
CLEAN, GREEN AND SAFE COMMUNITIES						
R716	Community Safety Partnership					
	Funding to allow the staffing level for Community Safety to be maintained at current levels for 2018-19 whilst a review of all options is undertaken taking into account the decision of the PCC on future funding, net of saving from within Leisure team	C	-	-	-	-
		R	30,000	-	-	-
		S	1.40	-	-	-
R335	Localism Fund					
	To top up the single Localism Fund to £50k to continue the good work done so far with Parish and Town Councils and other local organisations.	C	-	-	-	-
		R	50,000	-	-	-
		S	-	-	-	-
R430	ICT Strategy					
	To provide capital funding to enable delivery of the ICT Strategy for a further 5 years. Appendix 3 sets out more detail.	C	776,000	608,000	113,000	260,000
		R	7,140	131,980	227,090	289,040
		S	-	-	-	-
R720	Community Leadership Fund					
	In light of the acknowledged effectiveness of this fund to retain this funding stream of £1,000 per Member for 2018/19	C	-	-	-	-
		R	33,000	-	-	-
		S	-	-	-	-
R726	Wyre Forest Forward					
	Further Target Savings from the Wyre Forest Forward Efficiency Programme	C				
		R	50,000 CR	175,000 CR	400,000 CR	400,000 CR
		S				
	Income Generation					
	To introduce an additional income generation target (figures to be confirmed in light of consultant's recommendation).	C				
		R	50,000 CR	75,000 CR	100,000 CR	100,000 CR
		S				
	Commercial Activity Capital Funding Pot					
	To introduce a capital funding pot to support Commercial Activity to be funded by prudential borrowing offset by additional income generated. Allocations from this generic pot to be made by the Commercial Activity Board in consultation with the S151 Officer based on the viability of each business case.	C	250,000	-	-	-
		R	-	-	-	-
		S	-	-	-	-
R160	Parks and Green Spaces					
	Replacement of Spennells Valley Boardwalk funded from Capital contingency of Leisure Centre project no longer required. The revenue impact of this funding is already included within the approved budget. This will be a transfer of funding of £38,000 from the Leisure Centre Capital Scheme to fund the proposed pathway at Spennells.	C	38,000	-	-	-
		C	38,000 CR			
		R	-	-	-	-
		S	-	-	-	-
	TOTALS	C	1,026,000	608,000	113,000	260,000
		R	20,140	118,020 CR	272,910 CR	210,960 CR
		S	1.40	-	-	-
KEY - Changes in Resources						
	C	Capital				
	R	Revenue				
	S	Staffing - Stated in FTEs				

3.20 Taking these measures into account the projected Base Budget net expenditure for 2018-19 is estimated to be £11,864,820 (see paragraph 7.4). This is £456k more than currently estimated to be raised from Council Tax, Business Rates Income retained, Collection Fund Surplus and Revenue Support Grant.

EXTRACT FROM SECTION 7 : FINANCIAL IMPLICATIONS

7.1 The Cabinet Proposals as presented to the meeting on 7th February 2018 remain unchanged. A schedule is shown in paragraph 3.18.

7.2 The Council Tax Collection Fund surplus for 2017-18 onwards is estimated at £90k in 2017-18, and £50k for 2018-19 and 2019-20.

7.3 The following table demonstrates the updated position for the Council when all the revisions included in this report are incorporated into the Base Budget. The Council is forecast to hold a balance of £2,062k at the end of 2020-21 (see reserves table in 7.4).

	Revised 2017/18 £	2018/19 £	2019/20 £	2020/21 £
Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Total Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Less				
Cabinet Proposals identified in Section 3.18	0	20,140	(118,020)	(272,910)
Net Expenditure	12,286,580	11,864,820	11,636,500	11,294,710
Contribution (from)/to Reserves	(89,790)	(455,830)	(757,810)	(787,510)
Net Budget Requirement	12,196,790	11,408,990	10,878,690	10,507,200
Less				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,734,950	2,795,610	2,795,610
Business Rates Growth	220,000	246,560	323,200	248,200
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,004,100	7,203,960	7,408,980
WFDC Council Tax @ 1.94% increase 2018/19 onwards	205.36	209.34	213.40	217.54

7.5 Reserves available as part of the three year financial strategy are as shown in the following table. Taking all of the revisions contained in this report into account this shows an increase of £420k at the end of 2020-21 compared to the December forecast.

Reserves Statement	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000
Reserves as at 1st April	3,914	4,064	3,608	2,850
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(456)	(758)	(788)
Reserves as at 31st March	4,064	3,608	2,850	2,062

Revenue Budget

FINANCIAL MANAGEMENT SYSTEM (FMS)

This Budget Book contains elements of
the FMS codes for your assistance

Example:

S11	Community Well-Being and Environment	(The Service Division)
P001	Waste Collection	(The Programme Area)
A001	Collection of Domestic Waste	(The Activity)
R001	Waste Transfer Station	(The Revenue Cost Centre)
R002	Domestic Waste	(The Revenue Cost Centre)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES	235,660	235,480	239,610	243,590	256,720
A315 MEMBER SERVICES	157,170	138,810	137,570	139,510	142,020
	392,830	374,290	377,180	383,100	398,740
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION	0	0	(2,090)	(2,090)	(2,090)
A330 TRAINING OF EMPLOYEES	0	0	(560)	(560)	(560)
	0	0	(2,650)	(2,650)	(2,650)
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION	303,590	286,640	355,340	336,660	292,590
	303,590	286,640	355,340	336,660	292,590
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION	219,660	233,540	239,690	246,600	254,280
	219,660	233,540	239,690	246,600	254,280
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION	(110)	0	(1,910)	(2,020)	(2,130)
	(110)	0	(1,910)	(2,020)	(2,130)
P142 CORPORATE COSTS					
A370 LICENCE FEES	700	700	700	700	700
	700	700	700	700	700
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE	(43,590)	0	(6,560)	(37,360)	(68,160)
	(43,590)	0	(6,560)	(37,360)	(68,160)
P233 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES	891,650	881,040	899,900	901,350	906,680
A510 CORPORATE COSTS	(100,000)	0	(161,920)	(313,600)	(811,560)
	791,650	881,040	737,980	587,750	95,120
Total S6 CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	1,664,730	1,776,210	1,699,770	1,512,780	968,490

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A310 OTHER MEMBERS' ALLOWANCES					
R405 Other Members Allowances					
EXPENDITURE					
SUPPLIES & SERVICES					
Catering	1,000	1,000	1,000	1,000	1,000
Expenses	8,360	8,360	8,510	8,510	8,820
Members Taxable & Non-Taxable Allowances	226,100	225,920	229,900	233,880	246,700
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	200	200	200	200
GROSS EXPENDITURE	235,660	235,480	239,610	243,590	256,720
NET EXPENDITURE/(INCOME)	235,660	235,480	239,610	243,590	256,720

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P115 MEMBER ACTIVITIES					
A315 MEMBER SERVICES					
R410 Member Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	19,070	13,660	13,890	14,030	14,180
Indirect Employee Expenses	1,470	1,470	1,480	1,510	1,540
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	85,630	81,880	82,980	84,380	86,060
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	1,200	1,200	1,200	1,200	1,200
Services	70	70	70	70	80
Communications & Computing	18,370	19,030	18,020	17,970	18,750
Civic Protocol	2,020	2,020	1,010	1,010	1,010
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	800	800	800	800	800
SUPPORT SERVICES					
Financial Services	3,040	4,190	3,930	4,240	3,900
ICT Services	18,370	7,100	7,200	7,260	7,340
Departmental Administrative Expenses	7,130	7,390	6,990	7,040	7,160
GROSS EXPENDITURE	157,170	138,810	137,570	139,510	142,020
NET EXPENDITURE/(INCOME)	157,170	138,810	137,570	139,510	142,020
Total P115 MEMBER ACTIVITIES	392,830	374,290	377,180	383,100	398,740

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A320 HUMAN RESOURCES ADMINISTRATION					
R308 Human Resources Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	108,800	131,210	126,560	126,990	128,290
Vacancy Savings	(1,360)	(720)	(1,440)	(1,450)	(1,470)
Indirect Employee Expenses	1,770	1,780	1,820	1,860	1,940
Indirect Employee Expenses (inc. Occupational Health)	14,000	13,000	13,000	13,000	13,000
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,230	11,700	11,850	12,050	12,290
TRANSPORT RELATED EXPENDITURE					
Public Transport	350	400	400	400	400
Car Allowances	330	280	280	280	280
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	350	300	230	230	230
Printing, Stationery & General Office Expenses	1,250	1,250	1,130	1,130	1,130
Communications & Computing Expenses	13,710	11,300	10,100	8,040	8,560
	30	30	30	30	30
Grants & Subscriptions	400	930	930	930	930
Corporate Membership of Bodies	7,400	11,250	11,500	11,500	11,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	200	0	0	0	0
Private Contractors	7,650	7,650	5,830	5,830	5,830
SUPPORT SERVICES					
Financial Services	7,400	7,270	7,200	7,190	7,160
ICT Services	8,270	9,870	9,990	10,080	10,180
Legal Services	10,610	9,450	9,520	9,650	9,570
Convenor Recharges	300	370	390	390	390
Departmental Administrative Expenses	0	6,600	6,500	6,630	6,320
GROSS EXPENDITURE	193,690	223,920	215,820	214,760	216,560
INCOME					
Other Grants, Reimbursements & Contributions	(100)	(1,640)	(1,160)	(1,160)	(1,160)
Shared Services Income	(1,020)	0	0	0	0
Recharges to Other Services	(192,570)	(214,940)	(214,280)	(215,690)	(217,490)
Use of Earmarked Reserve	0	(7,340)	(2,470)	0	0
GROSS INCOME	(193,690)	(223,920)	(217,910)	(216,850)	(218,650)
NET EXPENDITURE/(INCOME)	0	0	(2,090)	(2,090)	(2,090)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P130 HUMAN RESOURCES					
A330 TRAINING OF EMPLOYEES					
R425 Training Of Employees					
EXPENDITURE					
SUPPLIES & SERVICES					
Catering	350	350	350	350	350
Printing, Stationery & General Office Expenses	50	50	50	50	50
Services	36,500	52,250	41,890	41,890	41,890
Expenses	100	100	100	100	100
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Staff Training Expenses	600	600	600	600	600
GROSS EXPENDITURE	37,600	53,350	42,990	42,990	42,990
INCOME					
Customer & Client Receipts	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Recharges to Other Services	(36,600)	(41,200)	(42,550)	(42,550)	(42,550)
Use of Earmarked Reserve	0	(11,150)	0	0	0
GROSS INCOME	(37,600)	(53,350)	(43,550)	(43,550)	(43,550)
NET EXPENDITURE/(INCOME)	0	0	(560)	(560)	(560)
Total P130 HUMAN RESOURCES	0	0	(2,650)	(2,650)	(2,650)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P136 ELECTIONS AND ELECTORAL REGISTRATION					
A345 ELECTIONS AND ELECTORAL REGISTRATION					
R500 Elections and Electoral Register					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	102,480	88,310	93,630	96,580	98,470
Indirect Employee Expenses	690	540	550	550	550
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,230	8,770	8,890	9,040	9,220
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	250	250	250	250
Car Allowances	0	20	20	20	20
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	7,000	7,000	7,500	7,500	7,500
Electoral Registration & Election Expenses	122,050	215,050	123,100	248,100	143,100
Communications & Computing	1,860	2,030	2,030	1,930	1,930
Grants & Subscriptions	0	40,460	0	0	0
Miscellaneous Expenses	210	250	260	270	290
SUPPORT SERVICES					
Financial Services	20,880	8,580	8,700	9,770	10,900
ICT Services	0	6,380	6,570	6,630	6,680
Legal Services	650	750	750	760	760
Chief Executive	21,240	35,060	34,720	35,010	35,420
Facilities Management	2,990	1,610	1,550	1,590	1,620
Worcestershire Hub	20,940	13,560	13,980	14,310	15,760
Corporate Support Services	3,900	6,970	6,620	6,640	6,730
Departmental Administrative Expenses	38,320	48,010	47,720	49,210	49,890
GROSS EXPENDITURE	355,540	483,600	356,840	488,160	389,090
INCOME					
Other Grants, Reimbursements & Contributions	(50,000)	(190,460)	0	(150,000)	(95,000)
Customer & Client Receipts	(1,950)	(1,500)	(1,500)	(1,500)	(1,500)
Use of Earmarked Reserve	0	(5,000)	0	0	0
GROSS INCOME	(51,950)	(196,960)	(1,500)	(151,500)	(96,500)
NET EXPENDITURE/(INCOME)	303,590	286,640	355,340	336,660	292,590
Total P136 ELECTIONS AND ELECTORAL REGISTRATION	303,590	286,640	355,340	336,660	292,590

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P137 COMMITTEE ADMINISTRATION					
A350 COMMITTEE ADMINISTRATION					
R505 Committee Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	130,370	124,520	129,920	134,190	139,440
Indirect Employee Expenses	130	130	110	110	110
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,120	8,770	8,890	9,040	9,220
SUPPLIES & SERVICES					
Catering	1,800	1,800	1,780	1,780	1,780
Printing, Stationery & General Office Expenses	4,000	4,000	3,960	3,960	3,960
Communications & Computing	2,000	2,000	1,960	1,960	1,960
SUPPORT SERVICES					
Departmental Administrative Expenses	75,380	92,460	93,220	95,720	97,980
GROSS EXPENDITURE	219,800	233,680	239,840	246,760	254,450
INCOME					
Customer & Client Receipts	(140)	(140)	(150)	(150)	(150)
Fees and Charges - Compounded Inflation	0	0	0	(10)	(20)
GROSS INCOME	(140)	(140)	(150)	(160)	(170)
NET EXPENDITURE/(INCOME)	219,660	233,540	239,690	246,600	254,280
Total P137 COMMITTEE ADMINISTRATION	219,660	233,540	239,690	246,600	254,280

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P140 LEGAL SERVICES ADMINISTRATION					
A360 LEGAL SERVICES ADMINISTRATION					
R515 Legal Services Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	200,040	222,490	225,670	227,780	223,110
Vacancy Savings	(2,510)	(1,410)	(2,830)	(2,860)	(2,890)
Indirect Employee Expenses	5,210	5,420	5,570	5,710	5,780
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	18,350	17,550	17,780	18,080	18,440
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	250	250	250	250
Car Allowances	300	250	250	250	250
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	650	650	650	650	650
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	2,200	2,200	2,700	2,700	2,700
Services	6,000	6,000	5,300	5,300	5,300
Communications & Computing Expenses	7,650	10,550	9,640	9,590	10,010
Grants & Subscriptions	200	200	200	200	200
	19,950	19,950	18,350	18,350	18,350
SUPPORT SERVICES					
Financial Services	66,230	19,560	19,980	21,420	22,080
ICT Services	9,680	8,770	8,880	8,960	9,050
Human Resources	1,710	1,960	2,000	1,980	2,000
Convenor Recharges	360	370	400	400	400
Chief Executive	0	21,140	20,870	20,980	21,170
Facilities Management	0	390	380	380	390
Economic Prosperity and Place	510	330	340	350	350
Corporate Support Services	3,550	6,280	5,950	6,000	6,060
GROSS EXPENDITURE	340,380	343,000	342,430	346,570	343,750
INCOME					
Other Grants, Reimbursements & Contributions	(5,130)	(5,130)	(5,250)	(5,380)	(5,520)
Customer & Client Receipts	(14,310)	(15,800)	(15,910)	(15,910)	(15,910)
Fees and Charges - Compounded Inflation	0	0	0	(110)	(220)
Recharges to Other Services	(321,050)	(315,480)	(316,520)	(320,450)	(317,490)
Use of Earmarked Reserve	0	(6,590)	(6,660)	(6,740)	(6,740)
GROSS INCOME	(340,490)	(343,000)	(344,340)	(348,590)	(345,880)
NET EXPENDITURE/(INCOME)	(110)	0	(1,910)	(2,020)	(2,130)
Total P140 LEGAL SERVICES ADMINISTRATION	(110)	0	(1,910)	(2,020)	(2,130)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P142 CORPORATE COSTS					
A370 LICENCE FEES					
R525 Licence Fees					
EXPENDITURE					
EMPLOYEE COSTS					
Indirect Employee Expenses	700	700	700	700	700
GROSS EXPENDITURE	700	700	700	700	700
NET EXPENDITURE/(INCOME)	700	700	700	700	700
Total P142 CORPORATE COSTS	700	700	700	700	700

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P205 CHIEF EXECUTIVE					
A480 CHIEF EXECUTIVE					
R700 Chief Executive's Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	377,240	411,030	411,510	418,110	423,700
Vacancy Savings	(5,250)	(2,580)	(5,180)	(5,230)	(5,280)
Indirect Employee Expenses	5,510	6,210	6,180	6,460	6,760
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,230	23,400	23,710	24,110	24,590
TRANSPORT RELATED EXPENDITURE					
Public Transport	2,500	2,200	1,000	1,000	1,000
Car Allowances	2,000	1,000	1,000	1,000	1,000
SUPPLIES & SERVICES					
Catering	800	800	200	200	200
Printing, Stationery & General Office Expenses	1,900	2,550	2,550	2,550	2,550
Communications & Computing Expenses	17,530	27,220	24,350	24,100	25,560
Grants & Subscriptions	3,800	3,650	2,650	2,650	2,650
Subscriptions	430	400	300	300	300
Corporate Membership of Bodies	550	550	550	550	550
Miscellaneous Expenses	14,300	12,000	10,300	10,300	10,300
	0	0	(1,910)	(32,710)	(63,510)
SUPPORT SERVICES					
Financial Services	65,730	17,630	17,570	18,040	17,820
ICT Services	18,160	17,870	18,080	18,260	18,430
Legal Services	8,900	7,730	7,760	7,850	7,760
Human Resources	4,440	4,950	5,120	5,140	5,200
Convenor Recharges	670	870	910	920	930
Economic Prosperity and Place	0	6,290	6,780	6,930	7,050
Corporate Support Services	3,190	5,600	5,300	5,320	5,410
Departmental Administrative Expenses	0	30	0	0	0
GROSS EXPENDITURE	534,630	549,400	538,730	515,850	492,970
INCOME					
Recharges to Other Services	(578,220)	(544,570)	(545,290)	(553,210)	(561,130)
Use of Earmarked Reserve	0	(4,830)	0	0	0
GROSS INCOME	(578,220)	(549,400)	(545,290)	(553,210)	(561,130)
NET EXPENDITURE/(INCOME)	(43,590)	0	(6,560)	(37,360)	(68,160)
Total P205 CHIEF EXECUTIVE	(43,590)	0	(6,560)	(37,360)	(68,160)

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A505 CORPORATE MANAGEMENT EXPENSES					
R725 Other Corporate Management Expenses					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	558,350	524,810	537,750	541,490	547,110
SUPPORT SERVICES					
Departmental Administrative Expenses	333,300	356,230	362,150	359,860	359,570
GROSS EXPENDITURE	891,650	881,040	899,900	901,350	906,680
NET EXPENDITURE/(INCOME)	891,650	881,040	899,900	901,350	906,680

CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A510 CORPORATE COSTS					
R726 Wyre Forest Forward					
R727 Commercial Activity Programme					
EXPENDITURE					
EMPLOYEE COSTS					
Wyre Forest Forward Efficiency Savings	(100,000)	0	(111,920)	(238,600)	(711,560)
GROSS EXPENDITURE	(100,000)	0	(111,920)	(238,600)	(711,560)
INCOME					
Customer & Client Receipts	0	0	(50,000)	(75,000)	(100,000)
GROSS INCOME	0	0	(50,000)	(75,000)	(100,000)
NET EXPENDITURE/(INCOME)	(100,000)	0	(161,920)	(313,600)	(811,560)
Total P233 CORPORATE COSTS	791,650	881,040	737,980	587,750	95,120

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE	2,007,880	2,019,640	1,994,750	2,064,530	2,049,730
A002 TRADE WASTE COLLECTION	(177,060)	(180,440)	(202,770)	(225,780)	(247,790)
A005 KERBSIDE RECYCLING (RECYCLED MATTER)	(110,930)	(88,610)	(94,410)	(102,970)	(139,830)
A010 RECYCLING ACTIVITIES	(8,800)	(4,300)	(5,400)	(4,500)	(3,600)
	1,711,090	1,746,290	1,692,170	1,731,280	1,658,510
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES	(587,090)	(573,010)	(628,830)	(669,320)	(725,300)
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT	143,570	128,690	131,320	127,710	131,430
	(443,520)	(444,320)	(497,510)	(541,610)	(593,870)
P015 CEMETERIES					
A030 CEMETERY	84,300	98,530	107,160	122,500	131,570
	84,300	98,530	107,160	122,500	131,570
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER	119,630	164,540	106,170	103,200	100,010
	119,630	164,540	106,170	103,200	100,010
P023 COMMUNITY DEVELOPMENT					
A036 LEISURE DEVELOPMENT	102,400	50,300	52,060	52,580	53,180
A040 PLAY DEVELOPMENT	51,050	45,790	42,850	43,550	44,180
A065 ARTS DEVELOPMENT	78,350	72,450	64,450	64,920	66,040
A094 SPORTS DEVELOPMENT	74,700	68,610	63,780	64,540	65,350
A103 COMMUNITY DEVELOPMENT	1,780	47,370	47,130	47,670	48,310
	308,280	284,520	270,270	273,260	277,060
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE	50,350	54,400	0	0	0
A050 MUSEUM STORE	45,980	45,990	48,300	49,310	49,590
A055 BEWDLEY MUSEUM	252,950	267,570	322,090	326,180	330,080
A200 GUILDHALL, BEWDLEY	36,820	32,790	33,110	33,820	34,560
	386,100	400,750	403,500	409,310	414,230
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE	(12,870)	(117,570)	(140,600)	(144,950)	(149,300)
A076 BEWDLEY LEISURE CENTRE	47,220	51,670	51,220	52,280	53,250
A080 STOURPORT SPORTS CLUB	25,940	25,090	25,370	25,840	26,340
A110 STOURPORT COMMUNITY CENTRE	10,220	12,030	12,040	12,070	12,090
	70,510	(28,780)	(51,970)	(54,760)	(57,620)
P039 COUNTRYSIDE AND CONSERVATION					
A118 COUNTRYSIDE AND CONSERVATION	332,800	308,300	312,280	321,910	326,430
	332,800	308,300	312,280	321,910	326,430
P040 ALLOTMENTS					
A120 ALLOTMENTS	280	290	280	430	470
	280	290	280	430	470

COMMUNITY WELL-BEING AND ENVIRONMENT - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES	97,100	94,620	92,720	93,980	95,230
A085 SPORTS PITCHES AND FACILITIES	98,830	93,450	91,370	93,280	75,830
A125 PARKS AND GREEN SPACES	853,720	900,420	860,270	881,630	884,450
A150 STREET FURNITURE AND NAMEPLATES	20,050	20,000	19,950	19,900	19,840
A155 HIGHWAYS GENERAL CLEANSING	628,410	653,850	670,280	665,000	680,650
A160 HIGHWAYS MAINTENANCE OF VERGES	60,810	63,830	64,660	70,540	72,390
A165 HIGHWAYS RESIDUAL FUNCTION	1,690	1,600	1,620	1,630	1,630
	1,760,610	1,827,770	1,800,870	1,825,960	1,830,020
P066 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER	48,180	26,410	15,330	16,060	16,600
	48,180	26,410	15,330	16,060	16,600
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE	8,030	0	(5,750)	(19,000)	(33,750)
A221 GARAGE HOLDING ACCOUNT	13,890	0	(1,750)	(5,250)	(7,750)
	21,920	0	(7,500)	(24,250)	(41,500)
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION	0	10	(8,200)	(55,500)	(102,800)
A258 DEPOT MANAGEMENT	0	0	(3,660)	(13,660)	(13,650)
	0	10	(11,860)	(69,160)	(116,450)
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY	186,560	166,310	165,070	166,510	168,020
A496 EXTERNAL FUNDING	0	0	42,900	0	0
	186,560	166,310	207,970	166,510	168,020
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY	33,000	33,000	33,000	0	0
	33,000	33,000	33,000	0	0
P225 CORPORATE COSTS					
A382 CORPORATE COSTS	39,750	39,750	36,500	36,500	36,500
	39,750	39,750	36,500	36,500	36,500
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY	34,800	50,850	48,660	48,950	49,130
	34,800	50,850	48,660	48,950	49,130
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS	1,620	0	(20,000)	(20,010)	(20,000)
	1,620	0	(20,000)	(20,010)	(20,000)
Total S11 COMMUNITY WELL-BEING AND ENVIRONMENT	4,695,910	4,674,220	4,445,320	4,346,080	4,179,110

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,149,150	1,156,310	1,181,810	1,202,710	1,222,300
Vacancy Savings	(12,500)	(6,640)	(13,350)	(13,490)	(13,630)
Indirect Employee Expenses	6,130	6,750	7,110	7,160	7,270
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,940	17,800	18,150	18,540	18,960
Cleaning & Domestic Supplies	46,490	46,490	46,620	47,190	47,810
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	374,610	389,510	390,610	396,380	401,770
Transport Insurance	30,400	30,400	31,730	33,250	34,960
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	50	0	0	0	0
Equipment, Furniture & Materials - External	9,340	8,590	8,390	8,390	8,390
Equipment, Furniture & Materials - Trade Bins	40,000	40,000	40,000	40,000	40,000
Clothing, Uniforms and Laundry	8,500	8,390	7,590	7,590	7,590
Printing, Stationery & General Office Expenses	1,310	1,300	800	800	800
Services	5,000	5,000	4,300	4,300	4,300
Services - Other	9,750	8,890	9,250	9,250	9,250
Communications & Computing Expenses	3,880	4,540	3,480	3,480	3,480
Expenses	100	0	0	0	0
Grants & Subscriptions	5,370	5,370	5,370	5,370	5,370
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	20,000	0	0	0	0
Health Authorities	31,400	31,400	31,400	31,400	31,400
Private Contractors	300	300	300	300	300
SUPPORT SERVICES					
Financial Services	3,920	7,510	8,270	7,750	7,250
Human Resources	19,420	20,480	18,850	18,860	19,030
Convenor Recharges	3,890	3,840	4,040	4,090	4,130
Departmental Administrative Expenses	58,580	51,080	48,250	46,950	49,670
CAPITAL CHARGES					
Depreciation	365,850	347,670	319,580	369,830	331,790
GROSS EXPENDITURE	2,196,880	2,184,980	2,172,550	2,250,100	2,242,190

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A001 COLLECTION OF DOMESTIC WASTE					
(CONTINUED)					
R001 Waste Transfer Station					
R002 Domestic Waste & Recycling					
INCOME					
Customer & Client Receipts	(55,400)	(31,000)	(43,100)	(49,100)	(54,100)
Fees and Charges - Compounded Inflation	0	0	0	(100)	(200)
Recharges	(133,600)	(134,340)	(134,700)	(136,370)	(138,160)
GROSS INCOME	(189,000)	(165,340)	(177,800)	(185,570)	(192,460)
NET EXPENDITURE/(INCOME)	2,007,880	2,019,640	1,994,750	2,064,530	2,049,730

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P001 WASTE COLLECTION					
A002 TRADE WASTE COLLECTION					
R003 Trade Waste Collection					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	87,620	75,430	79,190	81,700	77,760
Vacancy Savings	(890)	(320)	(630)	(640)	(650)
Indirect Employee Expenses	360	260	280	280	290
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	28,090	28,500	28,700	29,210	29,700
Transport Insurance	1,600	1,600	1,670	1,750	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Trade Bins	24,000	39,000	24,000	24,000	24,000
Services - WCC Tipping Cost	167,740	167,740	172,770	177,960	183,290
Communications & Computing	920	920	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	40,000	40,100	40,210	40,710	41,240
SUPPORT SERVICES					
Financial Services	2,340	4,190	4,210	3,710	3,240
Legal Services	1,150	1,040	1,050	1,070	1,050
Convenor Recharges	260	170	170	170	180
Departmental Administrative Expenses	7,960	13,910	14,210	14,560	12,970
CAPITAL CHARGES					
Depreciation	18,330	18,330	18,320	13,570	13,570
GROSS EXPENDITURE	379,480	390,870	384,210	388,110	388,540
INCOME					
Customer & Client Receipts	0	0	(21,600)	(21,600)	(21,600)
Fees and Charges - Compounded Inflation	0	0	0	(21,600)	(43,200)
Trade Waste Income	(531,230)	(531,000)	(540,000)	(545,000)	(545,500)
Recharges	(25,310)	(25,310)	(25,380)	(25,690)	(26,030)
Use of Earmarked Reserve	0	(15,000)	0	0	0
GROSS INCOME	(556,540)	(571,310)	(586,980)	(613,890)	(636,330)
NET EXPENDITURE/(INCOME)	(177,060)	(180,440)	(202,770)	(225,780)	(247,790)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A005 KERBSIDE RECYCLING (RECYCLED MATTER)					
R005 Garden Waste Collection Service					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	53,580	71,210	80,180	87,340	70,250
Vacancy Savings	(580)	(320)	(640)	(650)	(660)
Indirect Employee Expenses	240	260	280	280	290
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	14,600	15,370	15,430	15,670	15,890
Transport Insurance	1,600	1,600	1,670	1,750	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,000	8,500	6,000	6,000	6,000
Services	10,320	10,320	10,490	10,650	10,820
Communications & Computing	60	60	60	60	60
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	20,000	20,060	20,110	20,360	20,630
SUPPORT SERVICES					
Financial Services	2,340	4,190	4,210	3,710	3,240
Convenor Recharges	170	170	170	170	180
Departmental Administrative Expenses	3,240	11,210	14,370	16,930	8,880
CAPITAL CHARGES					
Depreciation	23,450	18,760	18,760	18,760	18,750
GROSS EXPENDITURE	135,020	161,390	171,090	181,030	156,170
INCOME					
Customer & Client Receipts	(245,950)	(250,000)	(265,500)	(273,500)	(275,000)
Fees and Charges - Compounded Inflation	0	0	0	(10,500)	(21,000)
GROSS INCOME	(245,950)	(250,000)	(265,500)	(284,000)	(296,000)
NET EXPENDITURE/(INCOME)	(110,930)	(88,610)	(94,410)	(102,970)	(139,830)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P001 WASTE COLLECTION					
A010 RECYCLING ACTIVITIES					
R015 Bring Bank Recycling					
EXPENDITURE					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Independent Units within the Council	1,200	700	600	500	400
GROSS EXPENDITURE	1,200	700	600	500	400
INCOME					
Government Grants	0	2,000	0	0	0
Other Grants, Reimbursements & Contributions	(10,000)	(7,000)	(6,000)	(5,000)	(4,000)
GROSS INCOME	(10,000)	(5,000)	(6,000)	(5,000)	(4,000)
NET EXPENDITURE/(INCOME)	(8,800)	(4,300)	(5,400)	(4,500)	(3,600)
Total P001 WASTE COLLECTION	1,711,090	1,746,290	1,692,170	1,731,280	1,658,510

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES					
R185 Car Parks General					
R187 Surface Car Parks					
R189 Weavers Wharf Car Park					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	154,690	159,120	162,380	164,690	167,010
Vacancy Savings	(780)	(490)	(980)	(990)	(1,000)
Indirect Employee Expenses	20,310	16,120	16,950	17,760	18,680
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	16,150	16,150	16,040	16,460	16,880
Repairs, Alterations & Maintenance of Grounds	60,910	79,520	60,470	61,620	61,910
Energy Costs	2,270	2,220	2,290	2,360	2,430
Non-Domestic Rates	183,480	165,130	183,930	205,850	227,930
Water Services	11,000	17,000	17,000	17,000	17,000
Fixtures & Fittings	900	400	400	400	400
Apportionment of Expenses of Operational Buildings	3,190	4,580	4,670	4,770	4,880
Cleaning & Domestic Supplies	134,770	144,400	144,400	146,180	148,100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,540	6,160	6,160	6,220	6,300
Transport Insurance	1,600	1,600	1,670	1,750	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	45,600	45,590	45,590	45,590	45,590
Clothing, Uniforms and Laundry	2,000	2,000	2,000	2,000	2,000
Printing, Stationery & General Office Expenses	700	700	700	700	700
Services	34,810	36,710	36,740	36,780	36,820
Communications & Computing	8,700	8,600	8,600	8,600	8,600
Grants & Subscriptions	200	100	100	100	100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	55,500	58,000	58,030	58,050	58,080
SUPPORT SERVICES					
Financial Services	8,470	11,680	12,200	11,640	10,150
Legal Services	6,220	6,340	6,390	6,470	6,430
Human Resources	1,090	1,300	1,330	1,330	1,350
Convenor Recharges	260	310	320	330	330
Facilities Management	940	950	1,030	1,060	1,080
Worcestershire Hub	7,510	6,480	6,670	6,850	7,620
Departmental Administrative Expenses	25,510	23,920	22,400	21,790	22,990
CAPITAL CHARGES					
Depreciation	16,780	14,210	17,400	17,400	3,200
GROSS EXPENDITURE	805,320	828,800	834,880	862,760	877,400

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A145 PARKING FACILITIES (CONTINUED)					
R185 Car Parks General					
R187 Surface Car Parks					
R189 Weavers Wharf Car Park					
INCOME					
Customer & Client Receipts	(30,000)	(34,000)	(68,530)	(96,550)	(96,550)
Management Fee Weavers Wharf	(144,500)	(144,500)	(144,500)	(144,500)	(144,500)
Rents	(600)	(600)	(600)	(600)	(600)
Parking Fees	(1,040,880)	(1,021,600)	(1,075,030)	(1,079,490)	(1,086,150)
Season Tickets	(91,000)	(70,000)	(70,000)	(70,000)	(70,000)
Excess Charge Tickets	(55,000)	(72,000)	(60,000)	(60,000)	(60,000)
Senior Citizen Concessionary Passes	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
Fees and Charges - Compounded Inflation	0	0	0	(34,530)	(97,080)
Recharges to Other Services	0	(14,150)	(14,380)	(14,540)	(14,680)
Recharges	(23,930)	(23,460)	(24,170)	(25,370)	(26,640)
Use of Earmarked Reserve	0	(15,000)	0	0	0
GROSS INCOME	(1,392,410)	(1,401,810)	(1,463,710)	(1,532,080)	(1,602,700)
NET EXPENDITURE/(INCOME)	(587,090)	(573,010)	(628,830)	(669,320)	(725,300)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT					
A146 CIVIL & ENVIRONMENTAL ENFORCEMENT					
R193 Civil and Environmental Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	141,140	119,190	121,590	123,720	125,930
Vacancy Savings	(860)	(330)	(670)	(680)	(690)
Indirect Employee Expenses	1,010	790	830	860	910
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,610	4,580	4,670	4,770	4,880
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	6,710	3,190	3,180	3,210	3,250
Transport Insurance	4,800	3,200	3,340	3,500	3,680
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,000	7,500	5,500	5,500	5,500
Clothing, Uniforms and Laundry	1,700	1,600	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	900	500	250	250	250
Services	900	900	900	900	900
Communications & Computing	3,240	2,400	2,400	2,400	2,400
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Wychavon District Council	37,060	38,000	38,030	38,050	38,080
SUPPORT SERVICES					
Financial Services	6,160	7,900	8,170	7,990	7,060
Legal Services	4,600	5,720	5,760	5,830	5,780
Human Resources	1,090	1,300	1,330	1,330	1,350
Convenor Recharges	230	170	170	170	180
Departmental Administrative Expenses	35,450	36,450	34,630	33,930	36,250
CAPITAL CHARGES					
Depreciation	4,050	1,190	4,190	4,190	4,190
GROSS EXPENDITURE	253,790	234,250	235,270	236,920	240,900
INCOME					
Other Grants, Reimbursements & Contributions	(2,400)	0	0	0	0
Customer & Client Receipts	(67,000)	(81,000)	(79,000)	(84,000)	(84,000)
Recharges to Other Services	(40,820)	(24,560)	(24,950)	(25,210)	(25,470)
GROSS INCOME	(110,220)	(105,560)	(103,950)	(109,210)	(109,470)
NET EXPENDITURE/(INCOME)	143,570	128,690	131,320	127,710	131,430
Total P010 OPERATIONAL SERVICES - PARKING AND ENFORCEMENT	(443,520)	(444,320)	(497,510)	(541,610)	(593,870)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P015 CEMETERIES					
A030 CEMETERY					
R040 Cemetery					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,850	6,780	6,930	7,040	7,160
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,510	10,510	10,770	11,040	11,320
Repairs, Alterations & Maintenance of Grounds	99,090	101,860	102,620	109,860	111,550
Energy Costs	1,100	380	390	400	420
Non-Domestic Rates	3,170	2,750	2,830	2,920	3,000
Water Services	500	500	500	500	500
Fixtures & Fittings	150	150	150	150	150
Apportionment of Expenses of Operational Buildings	0	3,450	3,520	3,600	3,680
Cleaning & Domestic Supplies	3,540	3,540	3,550	3,590	3,640
Premises Insurance	670	690	710	740	790
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,200	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	30	20	20	20	20
Services	8,000	8,000	8,000	8,000	8,000
Communications & Computing	290	40	40	40	40
Grants & Subscriptions	450	450	450	450	450
Miscellaneous Expenses	1,250	1,250	1,000	1,000	1,000
SUPPORT SERVICES					
Financial Services	1,180	2,580	2,540	2,310	2,050
Legal Services	1,030	920	920	930	930
Facilities Management	470	480	510	540	550
Departmental Administrative Expenses	4,370	3,690	3,460	3,370	3,570
CAPITAL CHARGES					
Depreciation	3,950	4,490	4,500	4,500	3,500
GROSS EXPENDITURE	149,800	153,530	154,410	162,000	163,320
INCOME					
Customer & Client Receipts	(65,500)	(55,000)	(47,250)	(37,250)	(27,250)
Fees and Charges - Compounded Inflation	0	0	0	(2,250)	(4,500)
GROSS INCOME	(65,500)	(55,000)	(47,250)	(39,500)	(31,750)
NET EXPENDITURE/(INCOME)	84,300	98,530	107,160	122,500	131,570
Total P015 CEMETERIES	84,300	98,530	107,160	122,500	131,570

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P022 TOWN HALL KIDDERMINSTER					
A170 TOWN HALL, KIDDERMINSTER					
R216 Management Of Kidderminster Town Hall					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	120,900	115,430	118,530	120,520	121,580
Indirect Employee Expenses	1,530	1,600	1,660	1,710	1,750
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	69,420	142,580	70,560	72,240	73,960
Energy Costs	38,830	32,370	33,340	34,340	35,370
Rents	8,150	8,150	8,150	8,150	8,150
Non-Domestic Rates	28,180	24,220	24,950	25,690	26,470
Water Services	10,690	10,690	10,290	10,290	10,290
Fixtures & Fittings	3,000	3,250	3,000	3,000	3,000
Cleaning & Domestic Supplies	29,130	28,700	28,770	29,070	29,410
Premises Insurance	14,900	15,130	15,770	16,530	17,390
TRANSPORT RELATED EXPENDITURE					
Car Allowances	100	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,800	1,800	1,200	1,200	1,200
Catering	1,330	830	830	830	830
Clothing, Uniforms and Laundry	600	600	500	500	500
Printing, Stationery & General Office Expenses	10,150	10,220	9,820	9,820	9,820
Services	6,740	6,750	6,820	6,910	7,030
Communications & Computing	6,270	9,120	8,340	8,290	8,900
Miscellaneous Expenses	300	17,970	100	100	100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	25,000	27,000	27,000	27,000	27,000
Other Agencies	460	460	460	460	460
SUPPORT SERVICES					
Financial Services	11,310	13,200	13,420	13,250	13,130
ICT Services	8,350	6,820	6,900	7,010	7,060
Legal Services	1,600	1,430	1,440	1,460	1,460
Human Resources	1,090	1,300	1,330	1,330	1,350
Convenor Recharges	330	330	350	350	350
Facilities Management	9,200	7,790	8,070	8,330	8,500
Departmental Administrative Expenses	12,950	6,530	6,320	6,450	6,600
GROSS EXPENDITURE	423,310	494,270	407,920	414,830	421,660

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P022 TOWN HALL KIDDERMINSTER A170 TOWN HALL, KIDDERMINSTER (CONTINUED) R216 Management Of Kidderminster Town Hall					
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(182,380)	(182,380)	(187,150)	(192,030)	(202,050)
Customer & Client Receipts	(121,300)	(106,600)	(114,600)	(119,600)	(119,600)
Use of Earmarked Reserve	0	(40,750)	0	0	0
GROSS INCOME	(303,680)	(329,730)	(301,750)	(311,630)	(321,650)
NET EXPENDITURE/(INCOME)	119,630	164,540	106,170	103,200	100,010
Total P022 TOWN HALL KIDDERMINSTER	119,630	164,540	106,170	103,200	100,010

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A036 LEISURE DEVELOPMENT					
R175 Events					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	48,300	23,200	24,180	24,440	24,710
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	750	550	750	750	750
Services	12,450	12,600	12,600	12,600	12,600
Grants & Subscriptions	8,000	8,000	8,000	8,000	8,000
Sponsorship and Competitions	5,730	5,730	5,730	5,730	5,730
SUPPORT SERVICES					
Financial Services	6,060	4,530	4,610	4,530	4,510
Departmental Administrative Expenses	34,610	13,690	13,690	14,030	14,380
GROSS EXPENDITURE	115,900	68,300	69,560	70,080	70,680
INCOME					
Other Grants, Reimbursements & Contributions	(8,000)	(8,500)	(8,000)	(8,000)	(8,000)
Customer & Client Receipts	(5,500)	(9,500)	(9,500)	(9,500)	(9,500)
GROSS INCOME	(13,500)	(18,000)	(17,500)	(17,500)	(17,500)
NET EXPENDITURE/(INCOME)	102,400	50,300	52,060	52,580	53,180

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A040 PLAY DEVELOPMENT					
R050 Playleadership					
R055 Summer Playschemes					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	27,520	27,330	24,740	25,280	25,670
Indirect Employee Expenses	40	40	40	40	40
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,000	1,000	900	900	900
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	500	250	250	250
Printing, Stationery & General Office Expenses	750	750	710	710	710
Communications & Computing	130	320	320	320	320
Grants & Subscriptions	11,700	11,700	11,620	11,620	11,620
SUPPORT SERVICES					
Financial Services	7,410	3,020	3,080	3,030	2,990
Departmental Administrative Expenses	7,000	6,130	6,190	6,400	6,680
GROSS EXPENDITURE	56,050	50,790	47,850	48,550	49,180
INCOME					
Customer & Client Receipts	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
GROSS INCOME	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
NET EXPENDITURE/(INCOME)	51,050	45,790	42,850	43,550	44,180

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A065 ARTS DEVELOPMENT					
R075 Arts Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	33,350	35,410	27,550	27,270	27,530
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	2,590	1,810	1,610	1,610	1,610
Services	500	500	400	410	410
Partnership Funding	3,000	3,000	3,000	3,000	3,000
Kidderminster Arts Festival	5,000	70,000	5,000	5,000	5,000
Arts Activities	9,070	9,070	9,070	9,070	9,070
SUPPORT SERVICES					
Financial Services	6,060	3,990	4,050	3,980	3,950
Legal Services	810	730	740	740	740
Departmental Administrative Expenses	25,470	22,440	22,530	23,340	24,230
GROSS EXPENDITURE	85,850	146,950	73,950	74,420	75,540
INCOME					
Other Grants, Reimbursements & Contributions	(5,000)	(37,290)	(5,000)	(5,000)	(5,000)
Customer & Client Receipts	(2,500)	(5,020)	(4,500)	(4,500)	(4,500)
Use of Earmarked Reserve	0	(32,190)	0	0	0
GROSS INCOME	(7,500)	(74,500)	(9,500)	(9,500)	(9,500)
NET EXPENDITURE/(INCOME)	78,350	72,450	64,450	64,920	66,040

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A094 SPORTS DEVELOPMENT					
R123 'Xpression'					
R125 Sports Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	30,210	30,190	30,660	30,960	31,280
PREMISES RELATED EXPENDITURE					
Rents	500	500	1,000	1,000	1,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	300	300	300	300	300
Printing, Stationery & General Office Expenses	3,250	3,050	2,800	2,800	2,800
Services	350	500	500	500	500
Grants & Subscriptions	3,820	8,910	0	0	0
Miscellaneous Expenses	4,500	4,500	3,300	3,300	3,300
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution to Worcs Sports Partnership	3,690	3,690	3,690	3,690	3,690
SUPPORT SERVICES					
Financial Services	5,010	1,640	1,680	1,660	1,630
Departmental Administrative Expenses	23,070	20,420	19,850	20,330	20,850
GROSS EXPENDITURE	74,700	73,700	63,780	64,540	65,350
INCOME					
Use of Earmarked Reserve	0	(5,090)	0	0	0
GROSS INCOME	0	(5,090)	0	0	0
NET EXPENDITURE/(INCOME)	74,700	68,610	63,780	64,540	65,350

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A095 SPORTIVATE					
R110 Sportivate					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	0	3,230	0	0	0
GROSS EXPENDITURE	0	3,230	0	0	0
<u>INCOME</u>					
Use of Earmarked Reserve	0	(3,230)	0	0	0
GROSS INCOME	0	(3,230)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P023 COMMUNITY DEVELOPMENT					
A103 COMMUNITY DEVELOPMENT					
R127 Community Development					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	10,120	25,630	25,940	26,120	26,340
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	400	400	400
Miscellaneous Expenses	4,000	4,000	4,000	4,000	4,000
SUPPORT SERVICES					
Departmental Administrative Expenses	7,260	17,340	16,790	17,150	17,570
GROSS EXPENDITURE	21,780	47,370	47,130	47,670	48,310
INCOME					
Customer & Client Receipts	(20,000)	0	0	0	0
GROSS INCOME	(20,000)	0	0	0	0
NET EXPENDITURE/(INCOME)	1,780	47,370	47,130	47,670	48,310
Total P023 COMMUNITY DEVELOPMENT	308,280	284,520	270,270	273,260	277,060

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A045 BEWDLEY TOURIST INFORMATION CENTRE					
R711 Bewdley Tourist Information Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	45,190	50,980	0	0	0
Indirect Employee Expenses	1,380	1,180	0	0	0
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	700	0	0	0	0
Energy Costs	1,040	530	0	0	0
Non-Domestic Rates	1,420	1,380	0	0	0
Cleaning & Domestic Supplies	2,740	2,740	0	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	100	100	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	17,390	29,390	0	0	0
Clothing, Uniforms and Laundry	400	400	0	0	0
Printing, Stationery & General Office Expenses	1,350	1,220	0	0	0
Services	1,360	1,370	0	0	0
Communications & Computing	3,520	4,580	0	0	0
SUPPORT SERVICES					
Financial Services	6,330	7,760	0	0	0
ICT Services	4,670	3,410	0	0	0
Human Resources	770	810	0	0	0
Convenor Recharges	170	170	0	0	0
Departmental Administrative Expenses	2,220	780	0	0	0
CAPITAL CHARGES					
Depreciation	4,400	4,400	0	0	0
GROSS EXPENDITURE	95,150	111,200	0	0	0
INCOME					
Customer & Client Receipts	(44,800)	(56,800)	0	0	0
GROSS INCOME	(44,800)	(56,800)	0	0	0
NET EXPENDITURE/(INCOME)	50,350	54,400	0	0	0
From 01/04/18 R711 Bewdley Tourist Information Centre is being merged with R065 Bewdley Museum.					

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A050 MUSEUM STORE					
R060 Museum Store					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	16,100	16,090	16,340	16,510	16,680
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,290	14,240	1,360	1,410	1,460
Energy Costs	290	350	360	370	380
Rents	28,840	28,840	29,600	30,360	30,360
Fixtures & Fittings	490	610	490	490	490
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	150	150	1,460	1,460	1,460
Services	3,420	3,420	3,570	3,740	3,940
Communications & Computing	50	0	0	0	0
SUPPORT SERVICES					
Financial Services	530	550	560	550	540
GROSS EXPENDITURE	51,160	64,250	53,740	54,890	55,310
INCOME					
Other Grants, Reimbursements & Contributions	(5,180)	(5,310)	(5,440)	(5,580)	(5,720)
Use of Earmarked Reserve	0	(12,950)	0	0	0
GROSS INCOME	(5,180)	(18,260)	(5,440)	(5,580)	(5,720)
NET EXPENDITURE/(INCOME)	45,980	45,990	48,300	49,310	49,590

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM					
R065 Bewdley Museum					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	132,140	142,640	205,040	209,020	212,460
Indirect Employee Expenses	0	0	1,250	1,300	1,360
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	26,310	132,870	24,780	25,470	26,180
Repairs, Alterations & Maintenance of Grounds	8,660	8,900	8,970	9,590	9,760
Energy Costs	11,460	11,700	12,600	12,970	13,360
Rents	150	150	150	150	150
Non-Domestic Rates	0	0	1,420	1,460	1,510
Water Services	3,710	3,710	3,710	3,710	3,710
Fixtures & Fittings	940	1,590	940	940	940
Cleaning & Domestic Supplies	12,070	10,540	13,260	13,370	13,490
Premises Insurance	8,270	8,450	8,800	9,220	9,700
TRANSPORT RELATED EXPENDITURE					
Car Allowances	0	0	100	100	100
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	10,460	18,100	38,190	38,190	38,190
Catering	200	150	150	150	150
Clothing, Uniforms and Laundry	800	800	1,200	1,200	1,200
Printing, Stationery & General Office Expenses	3,600	3,100	4,320	4,320	4,320
Services	12,820	12,820	14,280	14,370	14,480
Communications & Computing	100	370	4,550	4,530	4,840
Grants & Subscriptions	8,520	8,320	8,320	8,320	8,320
Miscellaneous Expenses	1,000	9,500	1,000	2,750	1,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	90	90	90	90	90
SUPPORT SERVICES					
Financial Services	15,010	12,300	19,960	20,360	19,530
ICT Services	0	3,620	7,100	7,220	7,270
Legal Services	1,620	1,460	1,480	1,480	1,480
Human Resources	940	1,960	2,840	2,800	2,840
Convenor Recharges	460	440	640	640	660
Facilities Management	3,740	3,830	4,100	4,250	4,370
Departmental Administrative Expenses	2,220	16,330	17,010	17,370	17,780
CAPITAL CHARGES					
Depreciation	29,450	29,440	33,840	33,840	33,840
GROSS EXPENDITURE	294,740	443,180	440,090	449,180	453,080

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P030 MUSEUM AND TIC					
A055 BEWDLEY MUSEUM (CONTINUED)					
R065 Bewdley Museum					
INCOME					
Other Grants, Reimbursements & Contributions	0	(6,800)	0	0	0
Customer & Client Receipts	(41,790)	(54,450)	(118,000)	(123,000)	(123,000)
Use of Earmarked Reserve	0	(114,360)	0	0	0
GROSS INCOME	(41,790)	(175,610)	(118,000)	(123,000)	(123,000)
NET EXPENDITURE/(INCOME)	252,950	267,570	322,090	326,180	330,080
From 01/04/18 R711 Bewdley Tourist Information Centre is being merged with R065 Bewdley Museum.					

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P030 MUSEUM AND TIC					
A200 GUILDHALL, BEWDLEY					
R223 Guildhall Bewdley					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	6,310	5,910	6,180	6,340	6,510
Energy Costs	4,640	3,480	3,580	3,690	3,800
Non-Domestic Rates	4,530	4,390	4,530	4,660	4,800
Water Services	1,260	1,270	1,270	1,270	1,270
Fixtures & Fittings	80	80	80	80	80
Cleaning & Domestic Supplies	2,670	2,430	2,440	2,460	2,490
Premises Insurance	3,800	3,890	4,050	4,240	4,460
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	0	2,000	0	0	0
SUPPORT SERVICES					
Financial Services	930	0	0	0	0
Facilities Management	6,300	4,640	4,680	4,780	4,850
CAPITAL CHARGES					
Depreciation	6,960	6,960	6,960	6,960	6,960
GROSS EXPENDITURE	37,480	35,050	33,770	34,480	35,220
INCOME					
Other Grants, Reimbursements & Contributions	0	(1,600)	0	0	0
Customer & Client Receipts	(660)	(660)	(660)	(660)	(660)
GROSS INCOME	(660)	(2,260)	(660)	(660)	(660)
NET EXPENDITURE/(INCOME)	36,820	32,790	33,110	33,820	34,560
Total P030 MUSEUM AND TIC	386,100	400,750	403,500	409,310	414,230

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A070 WYRE FOREST LEISURE CENTRE					
R080 Wyre Forest Leisure Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,820	21,520	21,850	22,080	22,300
SUPPLIES & SERVICES					
Grants & Subscriptions	2,970	2,970	2,970	2,970	2,970
Miscellaneous Expenses	70,960	25,000	7,000	7,000	7,000
SUPPORT SERVICES					
Departmental Administrative Expenses	4,440	14,560	14,140	14,500	14,870
CAPITAL CHARGES					
Depreciation	400,000	326,800	326,800	326,800	326,800
GROSS EXPENDITURE	484,190	390,850	372,760	373,350	373,940
INCOME					
Customer & Client Receipts	(497,060)	(508,420)	(513,360)	(518,300)	(523,240)
GROSS INCOME	(497,060)	(508,420)	(513,360)	(518,300)	(523,240)
NET EXPENDITURE/(INCOME)	(12,870)	(117,570)	(140,600)	(144,950)	(149,300)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A076 BEWDLEY LEISURE CENTRE					
R140 Bewdley Leisure Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	5,820	1,160	1,180	1,190	1,210
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,900	20,900	11,170	11,450	11,740
Repairs, Alterations & Maintenance of Grounds	8,760	9,010	9,090	9,720	9,880
Premises Insurance	5,120	2,090	1,130	1,190	1,250
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	9,770	9,690	10,040	10,500	11,090
SUPPORT SERVICES					
Legal Services	1,030	920	920	930	930
Departmental Administrative Expenses	4,440	780	760	780	810
CAPITAL CHARGES					
Depreciation	10,000	26,130	26,130	26,130	26,130
GROSS EXPENDITURE	55,840	70,680	60,420	61,890	63,040
INCOME					
Customer & Client Receipts	(8,620)	(9,010)	(9,200)	(9,610)	(9,790)
Use of Earmarked Reserve	0	(10,000)	0	0	0
GROSS INCOME	(8,620)	(19,010)	(9,200)	(9,610)	(9,790)
NET EXPENDITURE/(INCOME)	47,220	51,670	51,220	52,280	53,250

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A080 STOURPORT SPORTS CLUB					
R090 Stourport Sports Club					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	6,010	5,980	6,060	6,100	6,160
SUPPLIES & SERVICES					
Grants & Subscriptions	12,690	12,690	13,010	13,330	13,670
SUPPORT SERVICES					
Legal Services	2,650	2,380	2,380	2,410	2,400
Departmental Administrative Expenses	4,590	4,040	3,920	4,000	4,110
GROSS EXPENDITURE	25,940	25,090	25,370	25,840	26,340
NET EXPENDITURE/(INCOME)	25,940	25,090	25,370	25,840	26,340

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P034 SPORTS AND PHYSICAL RECREATION					
A110 STOURPORT COMMUNITY CENTRE					
R145 Stourport Community Centre					
<u>EXPENDITURE</u>					
PREMISES RELATED EXPENDITURE					
Rents	400	400	400	400	400
Premises Insurance	420	440	450	470	500
CAPITAL CHARGES					
Depreciation	9,800	11,590	11,590	11,600	11,590
GROSS EXPENDITURE	10,620	12,430	12,440	12,470	12,490
<u>INCOME</u>					
Customer & Client Receipts	(400)	(400)	(400)	(400)	(400)
GROSS INCOME	(400)	(400)	(400)	(400)	(400)
NET EXPENDITURE/(INCOME)	10,220	12,030	12,040	12,070	12,090
Total P034 SPORTS AND PHYSICAL RECREATION	70,510	(28,780)	(51,970)	(54,760)	(57,620)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P039 COUNTRYSIDE AND CONSERVATION SERVICE					
A118 COUNTRYSIDE AND CONSERVATION SERVICE					
R163 Nature Reserves					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	135,550	154,960	142,400	130,150	131,500
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	61,330	63,470	62,210	65,400	66,140
Energy Costs	620	10	10	10	10
Water Services	100	100	100	100	100
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	10,990	8,670	8,120	8,200	8,270
Transport Insurance	3,200	3,200	3,340	3,500	3,680
Car Allowances	440	150	400	400	400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,600	11,670	2,600	2,600	2,600
Clothing, Uniforms and Laundry	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	4,560	4,110	4,110	4,110	4,110
Services	2,750	2,760	2,810	2,860	2,900
Communications & Computing	1,030	630	630	630	630
Grants & Subscriptions	2,500	121,520	2,500	2,500	2,500
Miscellaneous Expenses	600	600	600	600	600
SUPPORT SERVICES					
Financial Services	7,700	8,250	8,400	8,270	8,170
Legal Services	1,620	1,460	1,460	1,480	1,470
Departmental Administrative Expenses	94,140	85,140	83,370	85,440	87,690
CAPITAL CHARGES					
Depreciation	3,290	0	3,070	5,930	5,930
GROSS EXPENDITURE	334,020	467,700	327,130	323,180	327,700
INCOME					
Other Grants, Reimbursements & Contributions	0	(158,130)	(13,580)	0	0
Customer & Client Receipts	(1,220)	(1,270)	(1,270)	(1,270)	(1,270)
GROSS INCOME	(1,220)	(159,400)	(14,850)	(1,270)	(1,270)
NET EXPENDITURE/(INCOME)	332,800	308,300	312,280	321,910	326,430
Total P039 COUNTRYSIDE AND CONSERVATION SERVICE	332,800	308,300	312,280	321,910	326,430

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P040 ALLOTMENTS					
A120 ALLOTMENTS					
R155 Allotments					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	2,400	2,470	2,490	2,660	2,710
SUPPORT SERVICES					
Legal Services	570	510	520	530	530
GROSS EXPENDITURE	2,970	2,980	3,010	3,190	3,240
INCOME					
Other Grants, Reimbursements & Contributions	(2,690)	(2,690)	(2,730)	(2,760)	(2,770)
GROSS INCOME	(2,690)	(2,690)	(2,730)	(2,760)	(2,770)
NET EXPENDITURE/(INCOME)	280	290	280	430	470
Total P040 ALLOTMENTS	280	290	280	430	470

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A025 PUBLIC CONVENIENCES					
R035 Public Conveniences					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	44,030	42,050	43,260	44,350	45,330
Vacancy Savings	(490)	(240)	(480)	(490)	(490)
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	28,960	28,300	22,630	23,280	23,930
Energy Costs	3,470	3,260	3,360	3,460	3,560
Non-Domestic Rates	9,340	8,860	9,110	9,400	9,690
Water Services	6,570	12,000	10,000	10,000	10,000
Cleaning & Domestic Supplies	3,620	3,620	3,620	3,620	3,620
Premises Insurance	630	650	670	710	750
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	5,390	0	0	0	0
Transport Insurance	1,600	0	0	0	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	7,400	5,000	5,000	5,000	5,000
Clothing, Uniforms and Laundry	1,000	200	200	200	200
Communications & Computing	0	80	80	80	80
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	9,370	7,700	7,700	7,700	7,700
SUPPORT SERVICES					
Financial Services	2,340	3,780	3,750	3,490	3,240
Convenor Recharges	170	170	170	170	180
Facilities Management	1,410	1,430	1,530	1,600	1,630
Departmental Administrative Expenses	2,520	2,440	2,340	2,340	2,480
CAPITAL CHARGES					
Depreciation	12,900	15,990	19,590	19,590	19,590
GROSS EXPENDITURE	140,230	135,290	132,530	134,500	136,490
INCOME					
Other Grants, Reimbursements & Contributions	(17,080)	(17,080)	(17,500)	(17,940)	(18,390)
Customer & Client Receipts	(4,050)	(250)	(250)	(250)	(250)
Recharges	(22,000)	(22,000)	(22,060)	(22,330)	(22,620)
Use of Earmarked Reserve	0	(1,340)	0	0	0
GROSS INCOME	(43,130)	(40,670)	(39,810)	(40,520)	(41,260)
NET EXPENDITURE/(INCOME)	97,100	94,620	92,720	93,980	95,230

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A085 SPORTS PITCHES AND FACILITIES					
R095 Sports Pitches and Facilities					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	10,770	10,770	8,550	9,120	9,420
Repairs, Alterations & Maintenance of Grounds	15,930	11,370	11,500	12,590	12,790
Energy Costs	770	460	230	250	250
Non-Domestic Rates	2,840	2,750	2,830	2,920	3,000
Water Services	460	250	250	250	250
Premises Insurance	1,240	1,540	1,590	1,670	1,760
SUPPORT SERVICES					
Financial Services	400	460	440	440	440
Legal Services	5,080	4,560	4,580	4,640	4,620
Facilities Management	940	950	1,030	1,060	1,080
CAPITAL CHARGES					
Depreciation	60,400	60,340	60,370	60,340	42,220
GROSS EXPENDITURE	98,830	93,450	91,370	93,280	75,830
NET EXPENDITURE/(INCOME)	98,830	93,450	91,370	93,280	75,830

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	106,070	111,380	114,020	116,340	118,240
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	18,750	18,750	14,220	14,700	15,180
Repairs, Alterations & Maintenance of Grounds	473,120	472,760	476,200	509,070	516,570
Energy Costs	4,340	7,090	7,300	7,520	7,750
Rents	10	0	0	0	0
Non-Domestic Rates	2,320	2,210	2,280	2,340	2,410
Water Services	6,550	4,000	4,000	4,000	4,000
Fixtures & Fittings	90	90	90	90	90
Apportionment of Expenses of Operational Buildings	8,270	11,260	11,480	11,730	11,990
Cleaning & Domestic Supplies	29,850	29,850	29,920	30,290	30,680
Premises Insurance	1,040	1,120	1,160	1,220	1,280
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	2,050	16,100	15,980	16,150	16,290
Transport Insurance	4,800	8,000	8,350	8,750	9,200
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	76,750	57,120	378,060	49,880	53,000
Clothing, Uniforms and Laundry	500	500	500	500	500
Services	32,680	33,290	7,800	7,940	8,090
Communications & Computing	120	200	200	200	200
Miscellaneous Expenses	0	0	100,000	142,800	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	15,900	15,900	7,950	7,950	7,950
SUPPORT SERVICES					
Financial Services	4,030	7,250	7,980	7,700	7,430
Legal Services	10,090	9,780	9,850	10,000	9,900
Facilities Management	2,350	2,380	2,560	2,650	2,730
Departmental Administrative Expenses	55,200	62,170	58,480	57,570	60,860
CAPITAL CHARGES					
Depreciation	66,570	76,770	76,070	65,690	58,540
GROSS EXPENDITURE	921,450	947,970	1,334,450	1,075,080	942,880

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A125 PARKS AND GREEN SPACES (CONTINUED)					
R160 Parks and Green Spaces					
R162 Parks and Green Spaces - Maintenance					
INCOME					
Other Grants, Reimbursements & Contributions	(45,740)	(25,810)	(451,190)	(166,210)	(26,940)
Customer & Client Receipts	(21,990)	(21,740)	(22,990)	(23,990)	(24,990)
Fees and Charges - Compounded Inflation	0	0	0	(3,250)	(6,500)
GROSS INCOME	(67,730)	(47,550)	(474,180)	(193,450)	(58,430)
NET EXPENDITURE/(INCOME)	853,720	900,420	860,270	881,630	884,450

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A150 STREET FURNITURE AND NAMEPLATES					
R195 Street Furniture and Nameplates					
<u>EXPENDITURE</u>					
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	22,050	22,050	22,050	22,050	22,050
Communications & Computing	50	0	0	0	0
GROSS EXPENDITURE	22,100	22,050	22,050	22,050	22,050
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(2,050)	(2,050)	(2,100)	(2,150)	(2,210)
GROSS INCOME	(2,050)	(2,050)	(2,100)	(2,150)	(2,210)
NET EXPENDITURE/(INCOME)	20,050	20,000	19,950	19,900	19,840

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A155 HIGHWAYS GENERAL CLEANSING					
R200 Highways General Cleansing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	498,410	521,760	537,240	547,500	557,780
Vacancy Savings	(5,160)	(2,680)	(5,390)	(5,440)	(5,500)
Indirect Employee Expenses	2,300	2,660	2,790	2,810	2,860
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	16,700	17,160	17,290	18,510	18,790
Apportionment of Expenses of Operational Buildings	8,050	5,230	5,330	5,440	5,570
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	130,490	151,970	144,800	146,770	148,550
Direct Transport Costs - Plant	200	600	600	600	600
Transport Insurance	28,800	24,000	25,050	26,250	27,600
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	10,100	10,000	10,000	10,000	10,000
Equipment, Furniture & Materials - External	20,000	17,500	17,500	17,500	17,500
Clothing, Uniforms and Laundry	6,000	5,900	5,900	5,900	5,900
Services	29,360	29,160	29,620	30,090	30,570
Lengthsman Scheme	3,600	3,600	340	340	340
Communications & Computing	2,000	2,000	1,500	1,500	1,500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	11,280	15,000	15,000	15,000	15,000
SUPPORT SERVICES					
Financial Services	780	2,120	2,100	1,870	1,610
Human Resources	7,830	8,880	7,990	8,020	8,040
Convenor Recharges	1,640	1,670	1,760	1,770	1,790
Departmental Administrative Expenses	42,850	57,340	54,550	53,350	56,600
CAPITAL CHARGES					
Depreciation	83,830	47,630	68,000	55,630	61,320
GROSS EXPENDITURE	899,060	921,500	941,970	943,410	966,420
INCOME					
Customer & Client Receipts	(126,250)	(123,250)	(127,290)	(127,290)	(127,790)
Fees and Charges - Compounded Inflation	0	0	0	(4,940)	(9,880)
Recharges	(144,400)	(144,400)	(144,400)	(146,180)	(148,100)
GROSS INCOME	(270,650)	(267,650)	(271,690)	(278,410)	(285,770)
NET EXPENDITURE/(INCOME)	628,410	653,850	670,280	665,000	680,650

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A160 HIGHWAYS MAINTENANCE OF VERGES					
R205 Highways Maintenance Of Verges					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	108,110	111,130	111,960	119,840	121,690
GROSS EXPENDITURE	108,110	111,130	111,960	119,840	121,690
INCOME					
Income - External Works	(47,300)	(47,300)	(47,300)	(49,300)	(49,300)
GROSS INCOME	(47,300)	(47,300)	(47,300)	(49,300)	(49,300)
NET EXPENDITURE/(INCOME)	60,810	63,830	64,660	70,540	72,390

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES					
A165 HIGHWAYS RESIDUAL FUNCTION					
R210 Highways Residual Functions					
EXPENDITURE					
SUPPORT SERVICES					
Legal Services	810	730	740	740	740
Economic Prosperity and Place	880	870	880	890	890
GROSS EXPENDITURE	1,690	1,600	1,620	1,630	1,630
NET EXPENDITURE/(INCOME)	1,690	1,600	1,620	1,630	1,630
Total P045 PARKS, GREEN SPACES AND ENVIRONMENT SERVICES	1,760,610	1,827,770	1,800,870	1,825,960	1,830,020

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P066 PROPERTY					
A210 GREEN STREET DEPOT, KIDDERMINSTER					
R225 Green Street Depot					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	42,770	81,170	32,980	33,990	35,010
Repairs, Alterations & Maintenance of Grounds	5,740	5,860	5,900	6,200	6,280
Energy Costs	33,580	25,390	26,160	26,940	27,740
Rents	800	1,000	1,000	1,000	1,000
Non-Domestic Rates	41,640	41,230	42,470	43,740	45,050
Water Services	11,000	12,400	12,400	12,400	12,400
Fixtures & Fittings	2,500	3,000	3,000	3,000	3,000
Cleaning & Domestic Supplies	23,800	29,790	29,870	30,200	30,560
Premises Insurance	5,910	6,070	6,350	6,650	7,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	500	500	500	500	500
Catering	330	580	580	580	580
Services	2,010	2,010	10	10	10
Communications & Computing	2,100	0	0	0	0
SUPPORT SERVICES					
Financial Services	480	0	0	0	0
Facilities Management	12,940	10,690	10,740	10,970	11,140
Property Services	1,490	2,760	2,790	2,810	3,090
CAPITAL CHARGES					
Depreciation	11,900	11,910	11,900	11,910	11,900
GROSS EXPENDITURE	199,490	234,360	186,650	190,900	195,260
INCOME					
Customer & Client Receipts	(6,500)	(6,290)	(6,500)	(6,500)	(6,500)
Recharges	(144,810)	(161,660)	(164,820)	(168,340)	(172,160)
Use of Earmarked Reserve	0	(40,000)	0	0	0
GROSS INCOME	(151,310)	(207,950)	(171,320)	(174,840)	(178,660)
NET EXPENDITURE/(INCOME)	48,180	26,410	15,330	16,060	16,600
Total P066 PROPERTY	48,180	26,410	15,330	16,060	16,600

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE					
R236 Grounds Maintenance Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	563,600	575,230	596,260	612,640	611,730
Vacancy Savings	(5,640)	(3,070)	(6,170)	(6,230)	(6,290)
Indirect Employee Expenses	2,480	2,860	2,990	3,030	3,040
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Grounds	30,750	30,100	30,100	30,100	30,100
Energy Costs	430	70	70	70	80
Non-Domestic Rates	1,460	1,400	1,440	1,490	1,530
Apportionment of Expenses of Operational Buildings	3,820	5,780	5,900	6,020	6,160
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	89,970	91,200	90,860	91,910	92,840
Direct Transport Costs - Plant	11,000	11,000	11,000	11,000	11,000
Transport Insurance	32,000	35,200	36,740	38,500	40,480
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	10,500	10,000	10,000	10,000	10,000
Equipment, Furniture & Materials - External	82,000	106,450	78,450	83,450	83,450
Clothing, Uniforms and Laundry	6,400	6,300	6,300	6,300	6,300
Services	16,000	20,790	16,250	16,530	16,810
Communications & Computing	5,850	5,050	1,900	1,900	1,900
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	920	920	920	920	920
SUPPORT SERVICES					
Financial Services	2,340	3,780	3,750	3,490	3,240
Human Resources	8,270	10,550	9,170	9,180	9,240
Convenor Recharges	1,730	1,760	1,840	1,860	1,880
Departmental Administrative Expenses	55,000	53,300	52,880	53,690	50,260
CAPITAL CHARGES					
Depreciation	28,230	12,000	22,780	56,390	71,330
GROSS EXPENDITURE	947,110	980,670	973,430	1,032,240	1,046,000

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A220 GROUNDS MAINTENANCE (CONTINUED)					
R236 Grounds Maintenance Holding Account					
INCOME					
Other Grants, Reimbursements & Contributions	(32,550)	(35,550)	(37,550)	(45,550)	(47,550)
Customer & Client Receipts	(48,000)	(48,000)	(53,250)	(53,250)	(53,250)
Fees and Charges - Compounded Inflation	0	0	0	(5,250)	(10,500)
Schools	(16,400)	(16,400)	(16,400)	(16,400)	(16,400)
Other External Works	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Trees and Woodlands	(30,250)	(30,250)	(30,250)	(30,250)	(37,750)
Recharges	(804,880)	(828,470)	(834,730)	(893,540)	(907,300)
Use of Earmarked Reserve	0	(15,000)	0	0	0
GROSS INCOME	(939,080)	(980,670)	(979,180)	(1,051,240)	(1,079,750)
NET EXPENDITURE/(INCOME)	8,030	0	(5,750)	(19,000)	(33,750)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P070 COMMERCIAL SERVICES-OPERATIONAL AREAS					
A221 GARAGE HOLDING ACCOUNT					
R229 Garage Holding Account					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	163,980	158,330	165,070	169,640	162,190
Vacancy Savings	(1,350)	(720)	(1,440)	(1,450)	(1,470)
Indirect Employee Expenses	2,020	1,770	2,190	2,270	2,370
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,210	17,070	17,400	17,780	18,180
Premises Insurance	810	800	830	870	920
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,400	2,880	2,900	2,900	2,940
Transport Insurance	0	1,600	1,670	1,750	1,840
SUPPLIES & SERVICES					
Equipment, Furniture & Materials - Fuel	236,330	270,530	278,350	286,400	294,690
Equipment, Furniture & Materials - External	231,720	231,720	231,220	231,220	231,220
Clothing, Uniforms and Laundry	1,100	1,300	1,050	1,050	1,050
Services	160	160	160	170	180
Communications & Computing	800	200	200	200	200
Grants & Subscriptions	130	130	130	130	130
SUPPORT SERVICES					
Financial Services	2,340	3,340	3,310	3,260	3,240
Human Resources	1,710	1,960	2,000	1,980	2,000
Convenor Recharges	340	330	360	360	360
Departmental Administrative Expenses	27,330	24,310	25,020	25,500	22,190
CAPITAL CHARGES					
Depreciation	4,040	680	2,810	2,810	2,810
GROSS EXPENDITURE	688,070	716,390	733,230	746,840	745,040
INCOME					
Customer & Client Receipts	(26,550)	(16,000)	(26,500)	(29,500)	(31,500)
Fees and Charges - Compounded Inflation	0	0	0	(500)	(1,000)
Recharges	(647,630)	(700,390)	(708,480)	(722,090)	(720,290)
GROSS INCOME	(674,180)	(716,390)	(734,980)	(752,090)	(752,790)
NET EXPENDITURE/(INCOME)	13,890	0	(1,750)	(5,250)	(7,750)
Total P070 COMMERCIAL SERVICES-OPERATIONAL AREAS	21,920	0	(7,500)	(24,250)	(41,500)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT					
A257 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION					
R900 Community Well-Being and Environment Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	582,790	576,340	586,760	593,360	600,040
Vacancy Savings	(7,270)	(3,750)	(7,550)	(7,620)	(7,700)
Indirect Employee Expenses	92,930	94,240	98,030	102,910	108,620
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	40,070	38,320	38,830	39,490	40,280
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	0	510	500	500	510
Public Transport	150	150	150	150	150
Car Allowances	3,520	3,000	3,000	3,000	3,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	200	0	0	0	0
Catering	400	300	100	100	100
Printing, Stationery & General Office Expenses	2,480	1,600	1,600	1,600	1,600
Services	13,960	11,810	4,710	4,710	4,710
Communications & Computing Expenses	26,840	35,150	26,350	26,060	27,910
	170	170	170	170	170
Grants & Subscriptions	2,350	1,880	1,180	1,180	1,180
Miscellaneous Expenses	0	0	0	(47,300)	(94,600)
SUPPORT SERVICES					
Financial Services	86,990	52,650	54,030	55,900	55,550
ICT Services	35,430	23,040	23,270	23,530	23,770
Legal Services	11,510	10,730	10,800	10,960	10,830
Human Resources	5,810	6,400	6,700	6,740	6,790
Convenor Recharges	1,020	1,010	1,060	1,070	1,080
Chief Executive	0	11,820	11,680	11,730	11,860
Worcestershire Hub	550	0	0	0	0
Corporate Support Services	5,550	9,780	9,280	9,300	9,450
GROSS EXPENDITURE	905,450	875,150	870,650	837,540	805,300
INCOME					
Recharges to Other Services	(905,450)	(875,140)	(878,850)	(893,040)	(908,100)
GROSS INCOME	(905,450)	(875,140)	(878,850)	(893,040)	(908,100)
NET EXPENDITURE/(INCOME)	0	10	(8,200)	(55,500)	(102,800)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT A258 DEPOT MANAGEMENT					
R903 Depot Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	728,740	763,210	785,830	784,230	735,790
Vacancy Savings	(8,770)	(4,750)	(9,550)	(9,640)	(9,740)
Indirect Employee Expenses	13,360	14,280	14,430	14,660	14,320
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	30,350	37,340	38,060	38,880	39,760
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	400	400	400	400
Car Allowances	700	400	400	400	400
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	4,000	1,700	1,700	1,700	1,700
Equipment, Furniture & Materials - External	700	3,000	3,000	3,000	3,000
Catering	20	740	740	740	740
Clothing, Uniforms and Laundry	200	250	200	200	200
Printing, Stationery & General Office Expenses	11,800	13,450	13,200	13,200	13,200
Services	17,650	10,560	11,110	11,110	11,110
Communications & Computing	42,680	68,980	57,440	53,150	52,640
Software Licences	250	0	0	0	0
Expenses	580	1,820	1,820	1,820	1,820
Grants & Subscriptions	3,500	3,350	3,350	3,350	3,350
SUPPORT SERVICES					
Financial Services	36,230	34,150	33,680	35,940	33,000
ICT Services	57,210	48,540	49,100	49,610	50,160
Human Resources	12,550	14,890	15,670	15,820	15,970
Convenor Recharges	2,100	2,270	2,390	2,410	2,430
Worcestershire Hub	5,580	0	0	0	0
Departmental Administrative Expenses	20,210	17,910	17,390	17,820	18,280
GROSS EXPENDITURE	979,740	1,032,490	1,040,360	1,038,800	988,530
INCOME					
Recharges to Other Services	(947,450)	(956,130)	(985,060)	(1,010,940)	(973,360)
Recharges	(26,650)	(26,920)	(28,250)	(28,520)	(28,820)
Use of Earmarked Reserve	(5,640)	(49,440)	(30,710)	(13,000)	0
GROSS INCOME	(979,740)	(1,032,490)	(1,044,020)	(1,052,460)	(1,002,180)
NET EXPENDITURE/(INCOME)	0	0	(3,660)	(13,660)	(13,650)
Total P090 COMMUNITY WELL-BEING AND ENVIRONMENT ADMINISTRATION/DEPOT	0	10	(11,860)	(69,160)	(116,450)

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A495 COMMUNITY SAFETY					
R715 Community Safety					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	60,540	51,860	52,660	53,190	53,740
PREMISES RELATED EXPENDITURE					
Energy Costs	1,690	1,730	1,780	1,840	1,890
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	100	100	100	100	100
Services	470	480	(660)	(640)	(610)
Closed Circuit Television	75,000	73,000	73,000	73,000	73,000
Community Safety	1,500	1,500	1,500	1,500	1,500
SUPPORT SERVICES					
Financial Services	0	1,640	1,680	1,660	1,630
Legal Services	1,030	920	920	930	930
Departmental Administrative Expenses	46,230	35,080	34,090	34,930	35,840
GROSS EXPENDITURE	186,560	166,310	165,070	166,510	168,020
NET EXPENDITURE/(INCOME)	186,560	166,310	165,070	166,510	168,020

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P215 CRIME AND DISORDER ACT 1998					
A496 EXTERNAL FUNDING					
R716 Community Safety Partnership					
R717 Building Safer Communities					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	33,310	43,080	42,900	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	300	250	0	0	0
SUPPLIES & SERVICES					
Grants & Subscriptions	0	23,350	0	0	0
GROSS EXPENDITURE	33,610	66,680	42,900	0	0
INCOME					
Other Grants, Reimbursements & Contributions	0	(21,880)	0	0	0
Use of Earmarked Reserve	(33,610)	(44,800)	0	0	0
GROSS INCOME	(33,610)	(66,680)	0	0	0
NET EXPENDITURE/(INCOME)	0	0	42,900	0	0
Total P215 CRIME AND DISORDER ACT 1998	186,560	166,310	207,970	166,510	168,020

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P220 COMMUNITY STRATEGY					
A500 COMMUNITY STRATEGY					
R720 Community Strategy					
EXPENDITURE					
SUPPLIES & SERVICES					
Community Leadership Fund	33,000	33,000	33,000	0	0
GROSS EXPENDITURE	33,000	33,000	33,000	0	0
NET EXPENDITURE/(INCOME)	33,000	33,000	33,000	0	0
Total P220 COMMUNITY STRATEGY	33,000	33,000	33,000	0	0

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P225 CORPORATE COSTS					
A382 CORPORATE COSTS					
R732 Assistance To Other Bodies					
R740 Corporate Costs					
EXPENDITURE					
SUPPLIES & SERVICES					
Grants to Voluntary Bodies	39,750	39,750	36,500	36,500	36,500
GROSS EXPENDITURE	39,750	39,750	36,500	36,500	36,500
NET EXPENDITURE/(INCOME)	39,750	39,750	36,500	36,500	36,500
Total P225 CORPORATE COSTS	39,750	39,750	36,500	36,500	36,500

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P235 PARTNERSHIPS AND EQUALITIES					
A530 SHARED EMERGENCY PLANNING AND BUSINESS CONTINUITY					
R755 Shared Emergency Planning and Business					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	42,940	51,440	53,420	53,950	54,510
Indirect Employee Expenses	360	370	240	240	240
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,490	3,340	3,390	3,440	3,510
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	400	400	400	400
Car Allowances	450	400	400	400	400
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	330	80	80	80	80
Communications & Computing Expenses	1,860	2,580	2,360	2,320	2,150
Miscellaneous Expenses	1,000	600	500	500	500
	15,000	17,220	15,000	15,000	15,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Private Contractors	3,860	3,860	2,860	2,860	2,860
SUPPORT SERVICES					
ICT Services	2,330	2,110	2,140	2,170	2,180
Convenor Recharges	90	0	0	0	0
Departmental Administrative Expenses	0	5,760	5,590	5,730	5,870
GROSS EXPENDITURE	72,410	88,460	86,680	87,390	88,000
INCOME					
Shared Services Income	(27,610)	(27,610)	(28,020)	(28,440)	(28,870)
Use of Earmarked Reserve	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
GROSS INCOME	(37,610)	(37,610)	(38,020)	(38,440)	(38,870)
NET EXPENDITURE/(INCOME)	34,800	50,850	48,660	48,950	49,130
Total P235 PARTNERSHIPS AND EQUALITIES	34,800	50,850	48,660	48,950	49,130

COMMUNITY WELL-BEING AND ENVIRONMENT

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P240 COMMUNICATIONS					
A380 CORPORATE COMMUNICATIONS (EXCLUDING VOICE AND DATA)					
R735 Corporate Communications and Web					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	107,840	123,730	116,750	114,970	116,870
Vacancy Savings	(1,350)	(700)	(1,410)	(1,420)	(1,440)
Indirect Employee Expenses	2,450	2,640	2,650	2,660	2,780
PREMISES RELATED EXPENDITURE					
Emergency Calls	3,310	3,380	3,380	3,380	3,380
Apportionment of Expenses of Operational Buildings	12,230	11,700	11,850	12,050	12,290
TRANSPORT RELATED EXPENDITURE					
Public Transport	110	80	80	80	80
Car Allowances	240	200	200	200	200
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	25,640	27,600	4,800	4,800	4,800
Services	2,000	2,300	2,300	2,300	2,300
Publicity and Promotion / Consultation	2,000	2,000	2,000	2,000	2,000
Communications & Computing	7,210	9,080	8,300	7,640	8,180
SUPPORT SERVICES					
Financial Services	4,650	3,050	3,070	3,030	3,010
ICT Services	9,100	8,230	8,330	8,420	8,490
Human Resources	620	660	670	650	650
Convenor Recharges	380	320	330	340	340
Departmental Administrative Expenses	0	3,200	3,110	3,180	3,270
GROSS EXPENDITURE	176,430	197,470	166,410	164,280	167,200
INCOME					
Recharges to Other Services	(153,160)	(184,750)	(186,410)	(184,290)	(187,200)
Use of Earmarked Reserve	(21,650)	(12,720)	0	0	0
GROSS INCOME	(174,810)	(197,470)	(186,410)	(184,290)	(187,200)
NET EXPENDITURE/(INCOME)	1,620	0	(20,000)	(20,010)	(20,000)
Total P240 COMMUNICATIONS	1,620	0	(20,000)	(20,010)	(20,000)

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A216 WYRE FOREST HOUSE	159,380	125,570	89,820	44,360	39,370
	159,380	125,570	89,820	44,360	39,370
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT	0	0	(630)	(630)	(630)
	0	0	(630)	(630)	(630)
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A195 LOAD STREET, BEWDLEY	(1,720)	(1,530)	(1,530)	(1,530)	(1,530)
A245 OTHER INDUSTRIAL ESTATES	(177,420)	(159,920)	(181,730)	(261,410)	(255,250)
A250 HOOBROOK ENTERPRISE CENTRE	(3,900)	2,120	(6,570)	(5,070)	(2,450)
A255 OTHER PROPERTY	720	9,340	(18,730)	(380)	(63,250)
	(182,320)	(149,990)	(208,560)	(268,390)	(322,480)
P138 LAND CHARGES					
A355 LAND CHARGES	(7,060)	(2,860)	(4,340)	(2,790)	(2,420)
	(7,060)	(2,860)	(4,340)	(2,790)	(2,420)
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION	238,290	272,530	298,240	223,850	226,460
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING	7,780	9,640	7,700	7,410	7,110
	246,070	282,170	305,940	231,260	233,570
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL	159,460	181,100	161,680	163,600	166,930
A395 ENFORCEMENT	84,980	79,540	82,120	83,470	84,330
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION	37,090	38,230	39,360	39,970	40,370
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT	56,560	53,140	55,660	56,570	57,290
	338,090	352,010	338,820	343,610	348,920
P155 BUILDING CONTROL					
A410 BUILDING CONTROL	46,400	46,920	47,190	47,640	47,940
	46,400	46,920	47,190	47,640	47,940
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION					
A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	0	0	(1,350)	(33,250)	(65,150)
	0	0	(1,350)	(33,250)	(65,150)
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES	319,910	323,570	329,540	333,660	326,760
	319,910	323,570	329,540	333,660	326,760
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING	272,090	272,030	280,290	283,260	285,850
	272,090	272,030	280,290	283,260	285,850

ECONOMIC PROSPERITY AND PLACE - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT	101,890	104,430	102,260	102,570	104,460
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND	0	0	0	0	0
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING	174,630	167,410	166,310	168,540	172,110
A466 CLINICAL COMMISSIONING (CCG) FUNDING	0	0	0	0	0
A467 CARBON MANAGEMENT PLAN	(10,370)	0	0	0	0
A469 TEMPORARY ACCOMMODATION UNITS	(31,280)	(33,330)	(39,690)	(35,940)	(36,500)
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING	557,300	588,370	553,300	564,170	574,080
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION	0	0	0	0	0
A473 EXTERNAL FUNDING - SYRIAN REFUGEES	0	0	0	0	0
	792,170	826,880	782,180	799,340	814,150
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES	0	0	0	0	0
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION	373,140	381,710	361,350	365,930	366,140
A486 STATE OF THE AREA FUNDING	147,910	135,010	102,800	122,730	122,220
A489 WYRE FOREST BUSINESS CENTRES	0	0	0	0	0
A490 TOURISM	0	0	0	0	0
A491 REDDITCH BUSINESS CENTRES	0	0	0	0	0
A492 MARKETS	(21,520)	(22,020)	(22,580)	(23,170)	(23,760)
	499,530	494,700	441,570	465,490	464,600
Total S5 ECONOMIC PROSPERITY AND PLACE	2,484,260	2,571,000	2,400,470	2,243,560	2,170,480

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P065 PROPERTY					
A216 WYRE FOREST HOUSE					
R251 Wyre Forest House					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	62,720	60,870	60,970	62,230	63,450
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	48,030	48,030	48,170	49,400	50,650
Repairs, Alterations & Maintenance of Grounds	15,080	15,380	15,360	16,140	16,330
Energy Costs	101,770	96,140	89,280	92,250	95,320
Rents	150	150	150	150	150
Non-Domestic Rates	185,400	179,630	185,020	190,570	196,280
Water Services	11,000	9,350	9,150	9,150	9,150
Fixtures & Fittings	2,100	1,800	1,770	1,770	1,770
Cleaning & Domestic Supplies	56,880	48,430	47,500	48,030	48,600
Premises Insurance	13,610	13,900	14,480	15,180	15,960
Contributions to Premises-Related Provisions	4,620	4,620	4,620	4,620	4,620
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	6,500	6,000	5,870	5,870	5,870
Catering	1,230	4,330	4,240	4,240	4,240
Printing, Stationery & General Office Expenses	100	0	0	0	0
Services	1,030	330	320	320	320
Communications & Computing	50	0	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Agencies	750	600	600	600	600
SUPPORT SERVICES					
Financial Services	45,720	1,680	1,720	1,680	1,670
Legal Services	2,430	2,180	2,200	2,230	2,220
Facilities Management	0	52,110	51,930	52,310	52,510
Property Services	5,950	12,770	12,920	13,010	13,780
Departmental Administrative Expenses	60,130	36,760	35,100	35,720	35,910
CAPITAL CHARGES					
Depreciation	264,670	264,630	264,630	264,630	264,630
GROSS EXPENDITURE	889,920	859,690	856,000	870,100	884,030
INCOME					
Customer & Client Receipts	(153,330)	(169,090)	(193,750)	(242,950)	(249,650)
Fees and Charges - Compounded Inflation	0	0	0	(810)	(1,620)
Recharges	(577,210)	(565,030)	(572,430)	(581,980)	(593,390)
GROSS INCOME	(730,540)	(734,120)	(766,180)	(825,740)	(844,660)
NET EXPENDITURE/(INCOME)	159,380	125,570	89,820	44,360	39,370
Total P065 PROPERTY	159,380	125,570	89,820	44,360	39,370

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P067 FACILITIES MANAGEMENT					
A218 FACILITIES MANAGEMENT					
R516 Facilities Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	132,270	180,910	184,690	188,160	191,770
Vacancy Savings	(1,610)	(1,140)	(2,300)	(2,320)	(2,350)
Indirect Employee Expenses	1,840	1,920	1,760	1,800	1,850
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	16,030	15,340	15,550	15,820	16,140
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,640	1,560	1,550	1,560	1,590
Public Transport	100	0	0	0	0
Transport Insurance	1,600	1,600	1,670	1,750	1,840
Car Allowances	250	300	290	290	290
SUPPLIES & SERVICES					
Clothing, Uniforms and Laundry	900	1,000	390	390	390
Printing, Stationery & General Office Expenses	600	1,200	1,170	1,170	1,170
Services	930	1,120	940	940	950
Communications & Computing	7,850	14,520	13,230	13,150	14,150
SUPPORT SERVICES					
Financial Services	24,310	14,260	14,500	15,190	15,230
ICT Services	10,280	11,420	11,560	11,630	11,770
Human Resources	1,410	1,820	1,330	1,330	1,350
Convenor Recharges	210	530	560	560	570
Property Services	9,010	2,950	2,990	3,000	2,490
Departmental Administrative Expenses	1,260	440	430	430	430
CAPITAL CHARGES					
Depreciation	1,550	1,550	1,560	1,550	0
GROSS EXPENDITURE	210,430	251,300	251,870	256,400	259,630
INCOME					
Recharges to Other Services	(210,430)	(251,300)	(252,500)	(257,030)	(260,260)
GROSS INCOME	(210,430)	(251,300)	(252,500)	(257,030)	(260,260)
NET EXPENDITURE/(INCOME)	0	0	(630)	(630)	(630)
Total P067 FACILITIES MANAGEMENT	0	0	(630)	(630)	(630)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY A195 LOAD STREET, BEWDLEY R222 Load Street Bewdley					
EXPENDITURE					
CAPITAL CHARGES					
Depreciation	2,780	2,970	2,970	2,970	2,970
GROSS EXPENDITURE	2,780	2,970	2,970	2,970	2,970
INCOME					
Customer & Client Receipts	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
GROSS INCOME	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
NET EXPENDITURE/(INCOME)	(1,720)	(1,530)	(1,530)	(1,530)	(1,530)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A245 OTHER INDUSTRIAL ESTATES					
R270 Other Industrial Estates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	9,380	6,210	6,290	6,370	10,590
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	1,060	500	510	530	540
Non-Domestic Rates	8,840	8,390	0	260	530
SUPPLIES & SERVICES					
Services	2,000	0	0	0	0
SUPPORT SERVICES					
Financial Services	2,620	2,730	2,770	2,740	2,700
Legal Services	7,610	6,870	6,920	7,020	6,940
Facilities Management	1,410	1,430	1,530	1,600	1,630
Departmental Administrative Expenses	9,000	7,590	7,610	7,680	9,430
GROSS EXPENDITURE	41,920	33,720	25,630	26,200	32,360
INCOME					
Customer & Client Receipts	(219,340)	(193,640)	(207,360)	(287,610)	(287,610)
GROSS INCOME	(219,340)	(193,640)	(207,360)	(287,610)	(287,610)
NET EXPENDITURE/(INCOME)	(177,420)	(159,920)	(181,730)	(261,410)	(255,250)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY A250 HOOBROOK ENTERPRISE CENTRE R285 Hoobrook Enterprise Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	14,480	11,700	11,890	12,000	15,160
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	12,770	10,000	10,250	10,510	10,770
Repairs, Alterations & Maintenance of Grounds	1,770	1,820	1,840	1,970	2,000
Energy Costs	5,460	4,410	4,090	4,230	4,370
Non-Domestic Rates	7,910	4,900	5,050	5,200	5,350
Water Services	2,630	7,500	6,750	6,750	6,750
Cleaning & Domestic Supplies	22,480	22,530	19,590	19,860	20,150
Premises Insurance	3,780	3,540	3,610	3,780	3,980
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	400	250	250	250	250
Printing, Stationery & General Office Expenses	100	0	0	0	0
Services	2,000	0	0	0	0
SUPPORT SERVICES					
Financial Services	1,310	1,360	1,400	1,370	1,360
Legal Services	6,910	6,240	6,290	6,370	6,310
Facilities Management	3,290	3,350	3,570	3,710	3,820
Departmental Administrative Expenses	14,290	15,280	15,380	15,460	13,810
CAPITAL CHARGES					
Depreciation	34,500	34,500	34,500	34,500	34,500
GROSS EXPENDITURE	134,080	127,380	124,460	125,960	128,580
INCOME					
Customer & Client Receipts	(137,980)	(125,260)	(131,030)	(131,030)	(131,030)
GROSS INCOME	(137,980)	(125,260)	(131,030)	(131,030)	(131,030)
NET EXPENDITURE/(INCOME)	(3,900)	2,120	(6,570)	(5,070)	(2,450)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P085 INDUSTRIAL ESTATES AND OTHER PROPERTY					
A255 OTHER PROPERTY					
R085 Decommissioned Leisure Centres					
R290 Other Property					
R291 Comberton Place					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	20,710	18,760	19,040	19,240	22,470
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	28,200	22,000	22,550	23,120	23,690
Repairs, Alterations & Maintenance of Grounds	18,130	18,630	18,780	20,100	20,420
Energy Costs	110	5,320	200	220	220
Non-Domestic Rates	4,110	4,980	5,130	5,290	5,440
Water Services	3,550	100	100	100	100
Cleaning & Domestic Supplies	200	0	0	0	0
Premises Insurance	6,500	7,370	6,320	6,620	6,960
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	250	130	130	15,130	130
Services	39,900	37,870	4,350	4,350	4,350
Communications & Computing	100	100	100	100	100
SUPPORT SERVICES					
Financial Services	1,150	690	700	680	670
Legal Services	20,340	18,310	18,440	18,700	18,530
Facilities Management	15,860	13,830	14,120	14,520	14,770
Departmental Administrative Expenses	20,010	24,050	24,190	24,340	20,090
CAPITAL CHARGES					
Depreciation	77,890	83,080	83,090	83,080	83,080
GROSS EXPENDITURE	257,010	255,220	217,240	235,590	221,020
INCOME					
Customer & Client Receipts	(256,290)	(245,880)	(235,970)	(235,970)	(284,270)
GROSS INCOME	(256,290)	(245,880)	(235,970)	(235,970)	(284,270)
NET EXPENDITURE/(INCOME)	720	9,340	(18,730)	(380)	(63,250)
Total P085 INDUSTRIAL ESTATES AND OTHER PROPERTY	(182,320)	(149,990)	(208,560)	(268,390)	(322,480)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P138 LAND CHARGES					
A355 LAND CHARGES					
R510 Land Charges					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	42,320	45,820	44,410	45,070	45,540
Vacancy Savings	(270)	(140)	(280)	(280)	(290)
Indirect Employee Expenses	3,320	3,110	3,100	3,240	3,410
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	7,650	4,390	4,450	4,520	4,610
TRANSPORT RELATED EXPENDITURE					
Car Allowances	100	50	50	50	50
SUPPLIES & SERVICES					
Communications & Computing	15,760	13,950	13,390	13,370	13,630
Grants & Subscriptions	120	120	120	120	120
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	30,000	28,000	28,000	28,000	28,000
SUPPORT SERVICES					
Financial Services	9,600	7,910	8,280	8,510	7,980
ICT Services	5,590	4,730	4,790	4,870	4,890
Legal Services	17,640	15,980	16,050	16,270	16,100
Human Resources	320	490	490	510	510
Convenor Recharges	80	130	140	140	140
Economic Prosperity and Place	2,900	2,880	2,940	2,980	3,010
Property Services	1,000	0	0	0	0
Corporate Support Services	2,060	3,500	3,340	3,370	3,400
Departmental Administrative Expenses	4,860	4,720	4,890	4,970	4,980
GROSS EXPENDITURE	143,050	135,640	134,160	135,710	136,080
INCOME					
Customer & Client Receipts	(150,110)	(138,500)	(138,500)	(138,500)	(138,500)
GROSS INCOME	(150,110)	(138,500)	(138,500)	(138,500)	(138,500)
NET EXPENDITURE/(INCOME)	(7,060)	(2,860)	(4,340)	(2,790)	(2,420)
Total P138 LAND CHARGES	(7,060)	(2,860)	(4,340)	(2,790)	(2,420)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A385 PLANNING POLICY FORMULATION					
R600 Planning Policy Formulation					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	146,270	158,010	138,510	141,600	143,120
Indirect Employee Expenses	1,010	1,220	1,200	1,210	1,230
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	10,700	11,110	11,260	11,450	11,680
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,500	3,300	3,150	3,150	3,150
District Local Development Framework Preparation	79,810	105,910	95,100	16,810	16,810
Neighbourhood Plan	20,000	20,000	0	0	0
Communications & Computing	6,930	9,040	8,220	8,170	8,800
SUPPORT SERVICES					
Financial Services	530	550	580	570	560
ICT Services	9,350	7,810	7,890	7,990	8,080
Legal Services	1,030	920	920	930	930
Corporate Support Services	420	690	670	670	670
Departmental Administrative Expenses	31,340	32,690	30,790	31,350	31,480
GROSS EXPENDITURE	310,890	351,250	298,290	223,900	226,510
INCOME					
Other Grants, Reimbursements & Contributions	(36,190)	(42,360)	0	0	0
Customer & Client Receipts	(100)	(50)	(50)	(50)	(50)
Use of Earmarked Reserve	(36,310)	(36,310)	0	0	0
GROSS INCOME	(72,600)	(78,720)	(50)	(50)	(50)
NET EXPENDITURE/(INCOME)	238,290	272,530	298,240	223,850	226,460

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P145 PLANNING POLICY FORMULATION					
A416 ADMINISTRATION OF STREET NAMING AND NUMBERING					
R631 Administration of Street Naming and Numbering					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	8,530	8,670	8,880	8,980	9,080
SUPPORT SERVICES					
Financial Services	530	550	580	570	560
ICT Services	5,990	5,820	6,010	6,060	6,110
Departmental Administrative Expenses	2,050	1,990	1,970	1,990	2,000
GROSS EXPENDITURE	17,100	17,030	17,440	17,600	17,750
INCOME					
Customer & Client Receipts	(9,320)	(7,390)	(9,740)	(9,740)	(9,740)
Fees and Charges - Compounded Inflation	0	0	0	(450)	(900)
GROSS INCOME	(9,320)	(7,390)	(9,740)	(10,190)	(10,640)
NET EXPENDITURE/(INCOME)	7,780	9,640	7,700	7,410	7,110
Total P145 PLANNING POLICY FORMULATION	246,070	282,170	305,940	231,260	233,570

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A390 DEVELOPMENT CONTROL					
R605 Development Control					
R606 Development Control - Tree Matters					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	270,870	247,620	267,190	272,860	277,790
Indirect Employee Expenses	2,940	3,260	3,130	3,200	3,280
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	27,520	26,320	26,670	27,130	27,660
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	5,200	6,500	23,580	23,580	23,580
Professional Services / Fees	339,820	417,390	68,700	68,700	68,700
Communications & Computing	18,110	23,860	21,680	21,560	23,230
Grants & Subscriptions	2,130	3,100	2,350	2,350	2,350
SUPPORT SERVICES					
Financial Services	6,680	5,350	5,510	5,470	5,430
ICT Services	24,980	24,680	24,970	25,230	25,470
Legal Services	19,460	16,420	16,510	16,750	16,600
Worcestershire Hub	19,730	21,830	22,610	23,100	24,630
Corporate Support Services	420	690	670	670	670
Community Well-Being and Environment	27,740	26,370	26,310	26,720	27,170
Departmental Administrative Expenses	65,280	57,070	59,370	60,420	61,080
GROSS EXPENDITURE	830,880	880,460	569,250	577,740	587,640
INCOME					
Other Grants, Reimbursements & Contributions	(334,420)	(349,060)	0	0	0
Customer & Client Receipts	(337,000)	(350,300)	(407,570)	(407,570)	(407,570)
Fees and Charges - Compounded Inflation	0	0	0	(6,570)	(13,140)
GROSS INCOME	(671,420)	(699,360)	(407,570)	(414,140)	(420,710)
NET EXPENDITURE/(INCOME)	159,460	181,100	161,680	163,600	166,930

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A395 ENFORCEMENT					
R610 Enforcement					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	60,440	57,140	59,600	60,650	61,480
SUPPORT SERVICES					
Legal Services	9,580	8,530	8,610	8,710	8,640
Corporate Support Services	420	690	670	670	670
Departmental Administrative Expenses	14,540	13,180	13,240	13,440	13,540
GROSS EXPENDITURE	84,980	79,540	82,120	83,470	84,330
NET EXPENDITURE/(INCOME)	84,980	79,540	82,120	83,470	84,330

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A400 ENVIRONMENTAL IMPROVEMENT AND PROTECTION					
R615 Environment Improvement and Protection					
R616 Tree Preservation Orders/Trees In Conservation Areas					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	27,360	27,000	28,100	28,540	28,890
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	1,460	1,480	1,510	1,540
SUPPORT SERVICES					
Financial Services	530	0	0	0	0
Legal Services	2,180	2,860	2,880	2,930	2,900
Corporate Support Services	420	690	670	670	670
Departmental Administrative Expenses	6,600	6,220	6,230	6,320	6,370
GROSS EXPENDITURE	37,090	38,230	39,360	39,970	40,370
NET EXPENDITURE/(INCOME)	37,090	38,230	39,360	39,970	40,370

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P150 IMPLEMENTATION OF PLANNING POLICY					
A405 CONSERVATION OF THE HISTORIC ENVIRONMENT					
R620 Conservation of the Historic Environment					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	44,580	42,270	44,620	45,380	46,020
Indirect Employee Expenses	200	210	210	210	210
SUPPORT SERVICES					
Legal Services	1,030	920	920	930	930
Departmental Administrative Expenses	10,750	9,740	9,910	10,050	10,130
GROSS EXPENDITURE	56,560	53,140	55,660	56,570	57,290
NET EXPENDITURE/(INCOME)	56,560	53,140	55,660	56,570	57,290
Total P150 IMPLEMENTATION OF PLANNING POLICY	338,090	352,010	338,820	343,610	348,920

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P155 BUILDING CONTROL					
A410 BUILDING CONTROL					
R625 Building Control Fee Earning					
R626 Building Control Non-Fee Earning					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,170	8,770	8,890	9,040	9,220
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	300	300	300	300
Communications & Computing	5,140	7,330	6,680	6,540	6,030
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contribution Towards North Worcs Shared Services	136,150	137,180	138,550	139,940	141,340
SUPPORT SERVICES					
Financial Services	4,540	4,800	4,960	4,900	4,880
ICT Services	7,010	5,790	5,850	5,960	5,990
Legal Services	570	510	520	530	530
Corporate Support Services	420	690	670	670	670
GROSS EXPENDITURE	163,400	165,370	166,420	167,880	168,960
INCOME					
Other Grants, Reimbursements & Contributions	(2,170)	(1,920)	(1,920)	(1,920)	(1,920)
Customer & Client Receipts	(121,700)	(138,750)	(138,750)	(138,750)	(138,750)
Estimated Surplus/Deficit Transferred from Previous	(12,700)	0	(22,220)	(43,660)	(64,090)
Surplus/Deficit on Year	19,570	22,220	43,660	64,090	83,740
GROSS INCOME	(117,000)	(118,450)	(119,230)	(120,240)	(121,020)
NET EXPENDITURE/(INCOME)	46,400	46,920	47,190	47,640	47,940
Total P155 BUILDING CONTROL	46,400	46,920	47,190	47,640	47,940

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION A415 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION R630 Economic Prosperity and Place Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,040,180	1,072,350	1,072,490	1,046,080	1,060,420
Vacancy Savings	(12,760)	(6,720)	(13,510)	(13,640)	(13,780)
Indirect Employee Expenses	18,860	24,700	25,220	26,410	27,730
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,060	4,680	4,740	4,820	4,920
TRANSPORT RELATED EXPENDITURE					
Public Transport	2,000	750	750	750	750
Car Allowances	8,500	8,500	8,500	8,500	8,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,740	3,790	3,290	3,290	3,290
Catering	400	400	350	350	350
Printing, Stationery & General Office Expenses	350	300	300	300	300
Services	810	810	710	720	720
Communications & Computing Expenses	43,550	40,960	42,080	41,890	42,280
Miscellaneous Expenses	1,100	1,100	600	600	600
	0	0	0	(31,900)	(63,800)
SUPPORT SERVICES					
Financial Services	84,320	46,590	48,990	50,100	49,090
ICT Services	9,340	15,470	15,940	16,090	16,200
Legal Services	3,310	3,340	3,360	3,420	3,380
Human Resources	12,680	14,490	13,850	13,890	13,980
Convenor Recharges	2,570	2,250	2,360	2,380	2,400
Chief Executive	11,980	17,920	17,750	17,910	18,120
Corporate Support Services	3,970	6,960	6,590	6,670	6,730
GROSS EXPENDITURE	1,237,960	1,258,640	1,254,360	1,198,630	1,182,180
INCOME					
Recharges to Other Services	(1,237,960)	(1,258,640)	(1,255,710)	(1,231,880)	(1,247,330)
GROSS INCOME	(1,237,960)	(1,258,640)	(1,255,710)	(1,231,880)	(1,247,330)
NET EXPENDITURE/(INCOME)	0	0	(1,350)	(33,250)	(65,150)
Total P160 ECONOMIC PROSPERITY AND PLACE ADMINISTRATION	0	0	(1,350)	(33,250)	(65,150)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P165 CORPORATE COSTS					
A422 SHARED REGULATORY SERVICES					
R637 Environmental Health					
R638 Licensing Activities					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Deficit/Back Funding	16,000	19,290	20,000	20,720	20,950
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	8,380	9,380	9,400	9,420	9,450
TRANSPORT RELATED EXPENDITURE					
Direct Transport Costs - Vehicles	1,080	1,080	1,110	1,150	1,180
SUPPLIES & SERVICES					
Catering	1,000	600	600	600	600
Printing, Stationery & General Office Expenses	18,750	21,700	21,700	21,700	21,700
Legal Fees	1,000	1,000	1,000	1,000	1,000
Communications & Computing	12,620	18,050	19,750	19,750	9,260
Air Quality Expenditure	280	0	0	0	0
Miscellaneous Expenses	750	750	750	750	750
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	12,100	17,500	17,940	18,380	18,840
Shared Services	472,670	463,000	467,630	472,310	477,020
SUPPORT SERVICES					
Financial Services	16,550	16,730	17,100	16,970	16,840
Legal Services	7,600	8,400	8,480	8,590	8,530
Chief Executive	10,770	12,080	11,970	12,080	12,230
Worcestershire Hub	4,480	4,070	4,090	4,230	4,310
Corporate Support Services	2,480	4,260	4,040	4,040	4,100
Website	2,710	2,030	2,330	2,330	2,380
GROSS EXPENDITURE	589,220	599,920	607,890	614,020	609,140
INCOME					
Other Grants, Reimbursements & Contributions	(36,480)	(45,230)	(45,530)	(45,840)	(46,160)
Customer & Client Receipts	(232,830)	(231,120)	(232,820)	(232,820)	(232,820)
Fees and Charges - Compounded Inflation	0	0	0	(1,700)	(3,400)
GROSS INCOME	(269,310)	(276,350)	(278,350)	(280,360)	(282,380)
NET EXPENDITURE/(INCOME)	319,910	323,570	329,540	333,660	326,760
Total P165 CORPORATE COSTS	319,910	323,570	329,540	333,660	326,760

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P190 PRIVATE SECTOR HOUSING					
A460 PRIVATE SECTOR HOUSING					
R675 Private Sector Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	133,680	132,080	135,050	137,370	138,840
Indirect Employee Expenses	2,120	2,280	2,340	2,410	2,480
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,230	14,620	14,810	15,060	15,360
TRANSPORT RELATED EXPENDITURE					
Public Transport	150	200	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	900	900	1,000	1,000	1,000
Catering	100	100	100	100	100
Printing, Stationery & General Office Expenses	1,750	1,600	1,600	1,600	1,600
Specialist Fees	2,000	2,000	2,000	2,000	2,000
Communications & Computing	13,720	16,190	13,130	13,090	13,750
Grants & Subscriptions	1,800	1,800	1,600	1,600	1,600
Housing Stock Condition Surveys	0	0	10,000	10,000	10,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Home Improvement Agency	50,000	50,000	48,500	48,500	48,500
SUPPORT SERVICES					
Financial Services	5,950	6,660	6,870	6,810	6,820
ICT Services	12,300	10,200	10,290	10,390	10,520
Legal Services	5,410	4,880	4,930	4,980	4,940
Corporate Support Services	420	690	670	670	670
Departmental Administrative Expenses	32,190	30,460	30,010	30,420	30,540
GROSS EXPENDITURE	274,720	274,660	283,050	286,150	288,870
INCOME					
Customer & Client Receipts	(2,630)	(2,630)	(2,760)	(2,760)	(2,760)
Fees and Charges - Compounded Inflation	0	0	0	(130)	(260)
GROSS INCOME	(2,630)	(2,630)	(2,760)	(2,890)	(3,020)
NET EXPENDITURE/(INCOME)	272,090	272,030	280,290	283,260	285,850
Total P190 PRIVATE SECTOR HOUSING	272,090	272,030	280,290	283,260	285,850

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A461 NORTH WORCESTERSHIRE WATERCOURSE MANAGEMENT					
R676 North Worcestershire Watercourse Management					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	210,410	219,040	215,390	175,270	176,380
Indirect Employee Expenses	3,080	3,430	3,440	2,870	2,970
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	11,900	10,070	10,210	10,370	10,580
TRANSPORT RELATED EXPENDITURE					
Public Transport	400	400	400	400	400
Car Allowances	3,000	3,000	3,000	3,000	3,000
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,000	1,000	1,000	1,000	1,000
Printing, Stationery & General Office Expenses	750	700	700	700	700
Services	64,930	66,710	49,630	49,630	49,630
Communications & Computing Expenses	14,170	22,260	15,650	15,590	16,490
Grants & Subscriptions	1,450	1,250	1,250	1,250	1,250
	5,100	3,500	3,500	3,500	3,500
SUPPORT SERVICES					
Financial Services	3,320	2,710	2,780	2,710	2,700
ICT Services	11,220	11,420	11,560	11,630	11,770
Legal Services	5,050	3,620	3,640	3,680	3,670
Human Resources	2,030	2,480	2,000	1,980	2,000
Convenor Recharges	410	480	510	510	520
Departmental Administrative Expenses	7,890	8,800	7,750	7,810	7,830
GROSS EXPENDITURE	346,110	360,870	332,410	291,900	294,390
INCOME					
Other Grants, Reimbursements & Contributions	(109,000)	(109,000)	(104,000)	(65,000)	(65,000)
Shared Services Income	(119,180)	(119,180)	(121,170)	(121,330)	(121,930)
Customer & Client Receipts	(500)	(500)	(500)	(500)	(500)
Recharges to Other Services	0	(1,600)	0	0	0
Use of Earmarked Reserve	(15,540)	(26,160)	(4,480)	(2,500)	(2,500)
GROSS INCOME	(244,220)	(256,440)	(230,150)	(189,330)	(189,930)
NET EXPENDITURE/(INCOME)	101,890	104,430	102,260	102,570	104,460

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A464 EXTERNAL FUNDING - COMMUNITY HOUSING FUND					
R691 External Funding - Community Housing Fund					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	21,260	29,660	7,710	0
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	50	0
Car Allowances	600	600	600	150	0
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	200	200	200	50	0
Catering	200	200	200	50	0
Services	2,000	10,000	2,000	500	0
Communications & Computing	130	130	130	40	0
Grants & Subscriptions	200	200	200	50	0
GROSS EXPENDITURE	3,530	32,790	33,190	8,600	0
INCOME					
Other Grants, Reimbursements & Contributions	0	(250)	0	0	0
Use of Earmarked Reserve	(3,530)	(32,540)	(33,190)	(8,600)	0
GROSS INCOME	(3,530)	(32,790)	(33,190)	(8,600)	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A465 HOUSING, HEALTH AND SUSTAINABILITY- STRATEGY AND ENABLING					
R679 Housing Strategy and Enabling					
R680 Health and Sustainability					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	91,260	91,330	88,150	89,110	91,660
Indirect Employee Expenses	420	640	670	710	740
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	12,240	10,820	10,960	11,150	11,370
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
SUPPLIES & SERVICES					
Catering	300	300	300	300	300
Printing, Stationery & General Office Expenses	650	720	440	440	440
Professional Services / Fees	12,000	12,000	11,750	11,750	11,750
Communications & Computing	9,220	11,490	10,670	10,620	11,260
Grants & Subscriptions	2,550	5,750	5,550	5,550	2,550
Environmental Awareness Issues	3,500	4,100	2,500	2,500	2,500
Home Safety Campaign Expenses	400	400	400	400	400
Housing Market Assessments	5,000	2,500	4,750	4,750	4,750
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	4,940	4,940	0	0	0
SUPPORT SERVICES					
Financial Services	1,060	1,110	1,140	1,110	1,110
ICT Services	9,580	8,160	8,280	8,360	8,450
Legal Services	4,360	3,900	3,920	3,980	3,960
Corporate Support Services	420	690	670	670	670
Departmental Administrative Expenses	22,270	21,360	19,890	20,040	20,150
GROSS EXPENDITURE	180,370	180,410	170,240	171,640	172,260
INCOME					
Customer & Client Receipts	(800)	(200)	(250)	(50)	(50)
Fees and Charges - Compounded Inflation	0	0	0	(50)	(100)
Use of Earmarked Reserve	(4,940)	(12,800)	(3,680)	(3,000)	0
GROSS INCOME	(5,740)	(13,000)	(3,930)	(3,100)	(150)
NET EXPENDITURE/(INCOME)	174,630	167,410	166,310	168,540	172,110

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A466 CLINICAL COMMISSIONING (CCG) FUNDING					
R681 Clinical Commissioning Group (CCG) Funding					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,100	1,350	1,370	1,380	0
SUPPLIES & SERVICES					
Miscellaneous Expenses	69,910	58,500	58,500	58,500	0
GROSS EXPENDITURE	71,010	59,850	59,870	59,880	0
INCOME					
Use of Earmarked Reserve	(71,010)	(59,850)	(59,870)	(59,880)	0
GROSS INCOME	(71,010)	(59,850)	(59,870)	(59,880)	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A467 CARBON MANAGEMENT PLAN					
R682 Carbon Management Plan					
EXPENDITURE					
SUPPLIES & SERVICES					
Miscellaneous Expenses	(10,370)	0	0	0	0
GROSS EXPENDITURE	(10,370)	0	0	0	0
NET EXPENDITURE/(INCOME)	(10,370)	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P195 HOUSING ENABLING FUNCTION					
A469 TEMPORARY ACCOMMODATION UNITS					
R684 Temporary Accommodation at 2-3 New Street					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	7,500	20,320	36,940	30,650	25,420
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	5,000	25,090	5,170	5,300	5,440
Repairs, Alterations & Maintenance of Grounds	0	250	500	510	510
Energy Costs	5,250	5,000	6,550	6,740	6,950
Council Tax	6,300	6,300	6,170	6,170	6,170
Water Services	0	2,000	2,450	2,450	2,450
Fixtures & Fittings	0	580	960	960	960
Cleaning & Domestic Supplies	0	6,020	10,120	10,200	10,290
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	15,000	15,360	1,930	2,430	2,430
Services	19,230	19,230	0	0	0
Communications & Computing	5,000	500	980	980	980
Miscellaneous Expenses	0	74,000	100,000	0	0
SUPPORT SERVICES					
Facilities Management	0	1,400	2,790	2,830	2,860
Departmental Administrative Expenses	0	610	1,290	1,280	1,280
GROSS EXPENDITURE	63,280	176,660	175,850	70,500	65,740
INCOME					
Government Grants	(19,300)	(148,060)	(165,000)	0	0
Other Grants, Reimbursements & Contributions	(7,500)	0	0	0	0
Benefit Receipts	0	(24,700)	(43,350)	(43,350)	(43,350)
Customer & Client Receipts	(33,530)	(3,000)	(7,190)	(7,190)	(7,190)
Use of Earmarked Reserve	(34,230)	(34,230)	0	(55,900)	(51,700)
GROSS INCOME	(94,560)	(209,990)	(215,540)	(106,440)	(102,240)
NET EXPENDITURE/(INCOME)	(31,280)	(33,330)	(39,690)	(35,940)	(36,500)

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A470 HOMELESSNESS, HOUSING ADVICE AND ACCESS TO HOUSING					
R685 Homelessness Housing Advice and Access to Housing					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	105,390	107,620	108,430	78,190	79,630
Indirect Employee Expenses	420	430	450	470	500
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	9,940	10,530	10,670	10,850	11,060
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	810	810	790	790	790
Communications & Computing	21,850	25,200	24,450	24,440	24,640
Grants & Subscriptions	46,080	45,940	44,650	60,000	60,000
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Contractors Charges	327,800	333,050	333,100	340,590	348,240
Homelessness Costs	54,280	74,150	33,280	33,280	33,280
SUPPORT SERVICES					
Financial Services	3,320	2,710	2,780	2,710	2,700
ICT Services	2,820	5,610	5,680	5,780	5,820
Legal Services	5,870	2,160	2,180	2,200	2,200
Worcestershire Hub	0	8,670	8,740	8,980	9,120
Corporate Support Services	420	690	670	670	670
Departmental Administrative Expenses	18,110	17,150	16,960	17,300	17,510
GROSS EXPENDITURE	597,110	634,720	592,830	586,250	596,160
INCOME					
Other Grants, Reimbursements & Contributions	(8,400)	(11,200)	(8,400)	0	0
Customer & Client Receipts	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Other Income	(8,650)	(9,080)	(9,080)	(9,080)	(9,080)
Use of Earmarked Reserve	(9,760)	(13,070)	(9,050)	0	0
GROSS INCOME	(39,810)	(46,350)	(39,530)	(22,080)	(22,080)
NET EXPENDITURE/(INCOME)	557,300	588,370	553,300	564,170	574,080

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A471 EXTERNAL FUNDING - HOUSING ENABLING FUNCTION					
R686 External Funding - Homelessness Enabling Function					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	0	15,190	21,210	7,390	0
SUPPLIES & SERVICES					
Communications & Computing	0	300	300	100	0
Grants & Subscriptions	0	35,050	6,800	6,800	0
Miscellaneous Expenses	28,470	42,130	30,570	37,110	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	0	(6,800)	(6,800)	(6,800)	0
Additional Support From Social Fund	60,000	60,000	60,000	60,000	0
GROSS EXPENDITURE	88,470	145,870	112,080	104,600	0
INCOME					
Government Grants	(28,470)	(28,470)	(26,080)	(37,110)	0
Other Grants, Reimbursements & Contributions	0	(29,150)	(26,000)	0	0
Shared Services Income	0	(28,250)	0	0	0
Use of Earmarked Reserve	(60,000)	(60,000)	(60,000)	(67,490)	0
GROSS INCOME	(88,470)	(145,870)	(112,080)	(104,600)	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P195 HOUSING ENABLING FUNCTION					
A473 EXTERNAL FUNDING - SYRIAN REFUGEES					
R690 External Funding - Syrian Refugees					
<u>EXPENDITURE</u>					
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Homelessness Costs	20,000	20,000	15,000	5,000	0
GROSS EXPENDITURE	20,000	20,000	15,000	5,000	0
<u>INCOME</u>					
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)	(15,000)	(5,000)	0
GROSS INCOME	(20,000)	(20,000)	(15,000)	(5,000)	0
NET EXPENDITURE/(INCOME)	0	0	0	0	0
Total P195 HOUSING ENABLING FUNCTION	792,170	826,880	782,180	799,340	814,150

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A130 WYRE FOREST PROPERTY SERVICES					
R703 Wyre Forest Property Services					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	67,270	95,730	110,460	111,580	79,020
Vacancy Savings	(760)	(690)	(1,380)	(1,390)	(1,400)
Indirect Employee Expenses	1,490	2,180	2,220	2,250	1,820
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	6,120	8,770	8,890	9,040	9,220
TRANSPORT RELATED EXPENDITURE					
Public Transport	30	0	0	0	0
Car Allowances	400	500	500	500	250
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	600	1,840	1,840	1,840	1,840
Services	20,000	17,500	17,500	17,500	17,500
Communications & Computing	7,270	12,210	10,450	10,410	10,880
Grants & Subscriptions	350	350	350	350	350
SUPPORT SERVICES					
Financial Services	1,820	1,900	1,960	1,910	1,900
ICT Services	4,670	5,050	5,110	5,200	5,230
Human Resources	1,090	1,300	1,330	1,330	1,350
Convenor Recharges	210	250	260	270	270
Departmental Administrative Expenses	230	220	210	210	220
GROSS EXPENDITURE	110,790	147,110	159,700	161,000	128,450
INCOME					
Customer & Client Receipts	(2,500)	(2,750)	(2,750)	(2,750)	(2,750)
Recharges to Other Services	(108,290)	(144,360)	(156,950)	(158,250)	(125,700)
GROSS INCOME	(110,790)	(147,110)	(159,700)	(161,000)	(128,450)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION					
R705 North Worcs Economic Development & Regeneration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	403,880	349,640	365,900	329,760	333,050
Indirect Employee Expenses	7,370	7,520	7,400	7,380	7,520
PREMISES RELATED EXPENDITURE					
Energy Costs	820	800	820	850	870
Apportionment of Expenses of Operational Buildings	15,290	17,550	17,780	18,080	18,440
TRANSPORT RELATED EXPENDITURE					
Public Transport	600	600	600	600	600
Car Allowances	9,100	6,500	6,500	6,500	6,500
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	56,000	56,000	57,000	0	0
Improvements to Town Centres	20,000	20,000	20,000	20,000	20,000
Printing, Stationery & General Office Expenses	5,830	3,330	3,330	3,330	3,330
Tourism Promotion	4,000	4,000	4,000	4,000	4,000
Services	22,680	22,680	0	0	0
Bromsgrove Projects	16,500	16,500	16,500	16,500	16,500
Redditch Projects	26,500	26,500	17,000	17,000	17,000
Communications & Computing Expenses	6,870	8,830	7,290	7,250	6,900
Grants & Subscriptions	940	940	940	940	940
Economic Investment/Regeneration Initiatives	57,660	57,660	0	0	0
Business Support Grants	50,210	45,090	36,610	36,610	36,610
Town Centre Enhancement Project	7,860	7,860	0	81,860	81,860
Enterprising Worcestershire	19,990	19,990	10,520	10,520	10,520
Tractivity CRM	134,480	134,480	115,580	0	0
ReWyre Projects	2,930	2,930	2,930	2,930	2,930
	48,000	48,000	38,100	38,100	38,100
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	2,000	45,350	5,000	0	0
SUPPORT SERVICES					
Financial Services	9,920	9,790	9,870	9,760	9,690
ICT Services	9,580	11,480	11,640	11,730	11,850
Legal Services	15,830	14,210	14,300	14,500	14,390
Human Resources	3,920	4,240	4,330	4,300	4,330
Convenor Recharges	820	760	800	810	820
Property Services	0	2,360	3,060	3,090	680
Corporate Support Services	1,240	1,750	2,020	2,020	2,050
Community Well-Being and Environment	14,380	13,830	14,300	14,530	14,770
Departmental Administrative Expenses	1,250	1,190	1,160	1,180	1,180
GROSS EXPENDITURE	976,450	962,360	795,280	664,130	665,430

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A485 NORTH WORCS ECONOMIC DEVELOPMENT AND REGENERATION (CONTINUED)					
R705 North Worcs Economic Development & Regeneration					
INCOME					
Other Grants, Reimbursements & Contributions	(16,840)	(16,840)	0	0	0
Shared Services Income	(385,750)	(387,640)	(392,270)	(295,260)	(296,310)
Customer & Client Receipts	(2,000)	(5,000)	(5,000)	0	0
Recharges to Other Services	(30,450)	(2,900)	(2,940)	(2,940)	(2,980)
Use of Earmarked Reserve	(168,270)	(168,270)	(33,720)	0	0
GROSS INCOME	(603,310)	(580,650)	(433,930)	(298,200)	(299,290)
NET EXPENDITURE/(INCOME)	373,140	381,710	361,350	365,930	366,140

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A486 STATE OF THE AREA FUNDING					
R704 State of the Area Funding					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	1,890	1,890	1,920	1,940	1,960
PREMISES RELATED EXPENDITURE					
Contributions to Premises-Related Provisions	2,400	2,400	2,400	2,400	2,400
SUPPLIES & SERVICES					
Communications & Computing	23,980	12,060	9,750	9,700	9,170
Grants & Subscriptions	53,870	54,000	16,610	0	0
Partnership Funding - LEP & WM Euro Service	15,000	15,000	15,000	15,000	15,000
Unallocated SoTA Funding	50,000	50,000	70,000	90,000	90,000
Eastern Gateway	101,840	101,840	0	0	0
Miscellaneous Expenses	25,000	25,000	0	0	0
SUPPORT SERVICES					
Financial Services	9,990	4,940	5,050	4,960	4,910
Legal Services	1,840	1,650	1,660	1,670	1,670
Chief Executive	0	4,280	4,240	4,280	4,330
Departmental Administrative Expenses	460	440	430	430	430
GROSS EXPENDITURE	286,270	273,500	127,060	130,380	129,870
INCOME					
Customer & Client Receipts	(5,250)	(5,250)	(5,250)	(5,250)	(5,250)
Use of Earmarked Reserve	(133,110)	(133,240)	(19,010)	(2,400)	(2,400)
GROSS INCOME	(138,360)	(138,490)	(24,260)	(7,650)	(7,650)
NET EXPENDITURE/(INCOME)	147,910	135,010	102,800	122,730	122,220

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A489 WYRE FOREST BUSINESS CENTRES					
R708 Space at Arthur Drive					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Repairs, Alterations & Maintenance of Buildings	2,540	2,540	2,600	2,670	2,740
Energy Costs	4,390	4,810	4,950	5,100	5,260
Rents	26,500	26,500	28,000	28,000	28,000
Water Services	4,800	2,600	2,600	2,600	2,600
Fixtures & Fittings	760	760	760	760	760
Cleaning & Domestic Supplies	6,580	6,600	6,620	6,700	6,780
Premises Insurance	1,440	1,380	1,410	1,470	1,560
Service Charge	150	150	150	150	150
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,950	500	540	540	540
SUPPORT SERVICES					
Facilities Management	12,240	8,810	8,960	9,190	9,390
GROSS EXPENDITURE	61,350	54,650	56,590	57,180	57,780
INCOME					
Customer & Client Receipts	(53,580)	(39,000)	(43,010)	(51,190)	(39,340)
Use of Earmarked Reserve	(7,770)	(15,650)	(13,580)	(5,990)	(18,440)
GROSS INCOME	(61,350)	(54,650)	(56,590)	(57,180)	(57,780)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A491 REDDITCH BUSINESS CENTRES					
R712 Greenlands Business Centre					
R713 Rubicon Business Centre					
R714 Hemming Road Business Centre					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	83,230	95,310	98,900	101,910	103,690
Indirect Employee Expenses	130	200	420	420	430
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,830	3,650	3,650	3,650	3,650
Printing, Stationery & General Office Expenses	3,560	3,480	3,480	3,480	3,480
Communications & Computing	2,030	990	990	990	990
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	27,000	27,000	27,000	27,000	27,000
SUPPORT SERVICES					
Human Resources	1,540	1,620	1,680	1,640	1,680
Convenor Recharges	200	260	260	260	260
GROSS EXPENDITURE	121,520	132,510	136,380	139,350	141,180
INCOME					
Shared Services Income	(111,440)	(109,550)	(114,700)	(116,970)	(118,430)
Recharges to Other Services	(10,080)	(22,960)	(21,680)	(22,380)	(22,750)
GROSS INCOME	(121,520)	(132,510)	(136,380)	(139,350)	(141,180)
NET EXPENDITURE/(INCOME)	0	0	0	0	0

ECONOMIC PROSPERITY AND PLACE

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES					
A492 MARKETS					
R030 Markets					
<u>EXPENDITURE</u>					
EMPLOYEE COSTS					
Direct Employee Expenses	480	480	490	490	500
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	26,000	26,600	27,290	28,000	28,730
GROSS EXPENDITURE	26,480	27,080	27,780	28,490	29,230
<u>INCOME</u>					
Shared Services Income	(300)	(300)	(300)	(300)	(300)
Customer & Client Receipts	(47,700)	(48,800)	(50,060)	(51,360)	(52,690)
GROSS INCOME	(48,000)	(49,100)	(50,360)	(51,660)	(52,990)
NET EXPENDITURE/(INCOME)	(21,520)	(22,020)	(22,580)	(23,170)	(23,760)
Total P210 REGENERATION AND ECONOMIC DEVELOPMENT ACTIVITIES	499,530	494,700	441,570	465,490	464,600

RESOURCES - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION	(9,020)	7,840	(7,640)	(7,550)	(7,470)
	(9,020)	7,840	(7,640)	(7,550)	(7,470)
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON- DOMESTIC RATES	611,610	611,110	622,750	640,700	659,480
	611,610	611,110	622,750	640,700	659,480
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS	(150,000)	(300,000)	(221,250)	(221,250)	(221,250)
A285 BENEFITS ADMINISTRATION	660,740	687,970	702,840	715,650	713,790
A286 BUSINESS SUPPORT UNIT	9,020	0	(5,550)	(5,550)	(5,550)
	519,760	387,970	476,040	488,850	486,990
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB	10	0	(280)	(50,280)	(50,280)
	10	0	(280)	(50,280)	(50,280)
P135 COMMON SERVICES					
A335 COMPUTER SERVICES	45,530	38,120	(8,980)	(8,700)	(8,400)
A341 PRINT MANAGEMENT	(15,900)	(28,280)	(27,410)	(27,760)	(28,120)
	29,630	9,840	(36,390)	(36,460)	(36,520)
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS	2,882,310	2,720,480	2,652,020	2,616,900	2,724,500
	2,882,310	2,720,480	2,652,020	2,616,900	2,724,500
Total S2 RESOURCES	4,034,300	3,737,240	3,706,500	3,652,160	3,776,700

RESOURCES

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION					
R300 Accountancy and Support					
R301 Internal Audit					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	857,500	715,760	726,320	732,450	729,870
Vacancy Savings	(11,260)	(4,430)	(8,910)	(8,990)	(9,080)
Indirect Employee Expenses	16,860	14,070	13,630	14,130	14,310
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	119,270	61,420	62,230	63,280	64,450
TRANSPORT RELATED EXPENDITURE					
Public Transport	820	900	700	700	700
Car Allowances	750	700	600	600	600
SUPPLIES & SERVICES					
Catering	130	30	30	30	30
Clothing, Uniforms and Laundry	150	0	0	0	0
Printing, Stationery & General Office Expenses	9,280	6,120	5,870	5,870	5,870
Services	11,450	15,120	13,720	13,720	13,720
Communications & Computing	70,860	77,520	81,220	79,900	80,700
Expenses	620	620	620	620	620
Grants & Subscriptions	18,190	18,700	16,270	16,270	16,270
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	33,840	45,840	42,760	43,190	43,620
SUPPORT SERVICES					
ICT Services	68,410	45,460	45,900	46,440	46,950
Legal Services	23,470	21,180	21,290	21,590	21,380
Human Resources	10,690	10,530	10,270	10,310	10,380
Convenor Recharges	2,520	1,680	1,760	1,770	1,790
Chief Executive	0	16,080	15,870	15,970	16,130
Facilities Management	0	28,820	28,730	29,000	29,170
Economic Prosperity and Place	9,400	0	0	0	0
Property Services	3,140	4,610	4,660	4,690	3,900
Departmental Administrative Expenses	0	9,100	9,630	9,300	9,010
GROSS EXPENDITURE	1,246,090	1,089,830	1,093,170	1,100,840	1,100,390

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P095 RESOURCES ADMINISTRATION					
A265 RESOURCES ADMINISTRATION (CONTINUED)					
R300 Accountancy and Support					
R301 Internal Audit					
INCOME					
Other Grants, Reimbursements & Contributions	(20,500)	(20,000)	(20,000)	(20,000)	(20,000)
Shared Services Income	0	(2,500)	(2,540)	(2,580)	(2,610)
Customer & Client Receipts	(4,000)	(16,140)	(6,640)	(6,640)	(6,640)
Recharges to Other Services	(1,213,140)	(1,024,540)	(1,071,630)	(1,079,170)	(1,078,610)
Use of Earmarked Reserve	(17,470)	(18,810)	0	0	0
GROSS INCOME	(1,255,110)	(1,081,990)	(1,100,810)	(1,108,390)	(1,107,860)
NET EXPENDITURE/(INCOME)	(9,020)	7,840	(7,640)	(7,550)	(7,470)
Total P095 RESOURCES ADMINISTRATION	(9,020)	7,840	(7,640)	(7,550)	(7,470)

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P100 REVENUES					
A270 COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES					
R310 Council Tax and National Non-Domestic Rates					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	543,050	569,580	580,270	592,450	599,940
Vacancy Savings	(5,620)	(3,150)	(6,320)	(6,380)	(6,450)
Indirect Employee Expenses	9,590	10,290	10,900	11,430	11,980
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	15,290	23,400	23,710	24,110	24,590
TRANSPORT RELATED EXPENDITURE					
Public Transport	100	150	150	150	150
Car Allowances	2,500	2,000	1,900	1,900	1,900
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	1,060	1,500	1,500	1,500	1,500
Printing, Stationery & General Office Expenses	12,900	12,400	12,900	12,900	12,900
Services	46,500	50,470	47,500	47,500	47,500
Communications & Computing	43,860	73,650	55,390	55,200	57,920
Grants & Subscriptions	2,500	2,500	2,180	2,180	2,180
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Council Tax Support Scheme	10,000	0	0	0	0
SUPPORT SERVICES					
Financial Services	58,180	52,000	52,720	54,710	53,530
ICT Services	38,040	34,260	34,600	34,980	35,390
Legal Services	5,180	4,680	4,720	4,780	4,740
Human Resources	5,710	3,920	4,070	4,090	4,070
Convenor Recharges	1,330	1,460	1,530	1,550	1,560
Worcestershire Hub	167,970	161,530	167,230	170,710	180,930
Corporate Support Services	27,190	48,330	45,960	46,320	46,690
Departmental Administrative Expenses	27,510	34,030	34,240	33,940	33,300
GROSS EXPENDITURE	1,012,840	1,083,000	1,075,150	1,094,020	1,114,320
INCOME					
Government Grants	(137,200)	(137,200)	(137,200)	(137,200)	(137,200)
Council Tax Support Scheme	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Other Grants, Reimbursements & Contributions	(9,030)	(38,050)	(26,430)	(27,610)	(28,800)
Customer & Client Receipts	(180,000)	(210,000)	(210,000)	(210,000)	(210,000)
Recharges to Other Services	0	(3,140)	(3,770)	(3,510)	(3,840)
Use of Earmarked Reserve	0	(8,500)	0	0	0
GROSS INCOME	(401,230)	(471,890)	(452,400)	(453,320)	(454,840)
NET EXPENDITURE/(INCOME)	611,610	611,110	622,750	640,700	659,480
Total P100 REVENUES	611,610	611,110	622,750	640,700	659,480

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A280 BENEFIT PAYMENTS					
R320 Benefit Payments					
<u>EXPENDITURE</u>					
TRANSFER PAYMENTS (NO SERVICE PROVIDED)					
Rent Allowances	32,550,000	29,898,750	27,898,750	27,898,750	27,898,750
Rate Rebates	40,000	75,000	34,600	34,600	34,600
Local Scheme	7,000	25,000	25,000	25,000	25,000
Discretionary	165,770	209,170	209,170	209,170	209,170
GROSS EXPENDITURE	32,762,770	30,207,920	28,167,520	28,167,520	28,167,520
<u>INCOME</u>					
Rent Allowances	(32,701,750)	(30,205,000)	(28,126,250)	(28,126,250)	(28,126,250)
Rent Rebates	(40,000)	(75,000)	(34,600)	(34,600)	(34,600)
Discretionary	(165,770)	(209,170)	(209,170)	(209,170)	(209,170)
Local Scheme	(5,250)	(18,750)	(18,750)	(18,750)	(18,750)
GROSS INCOME	(32,912,770)	(30,507,920)	(28,388,770)	(28,388,770)	(28,388,770)
NET EXPENDITURE/(INCOME)	(150,000)	(300,000)	(221,250)	(221,250)	(221,250)

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A285 BENEFITS ADMINISTRATION					
R325 Benefits Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	736,950	793,080	781,820	782,750	762,610
Vacancy Savings	(8,860)	(4,690)	(9,440)	(9,530)	(9,630)
Indirect Employee Expenses	15,610	16,980	16,950	17,610	17,940
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	21,410	17,550	17,780	18,080	18,440
TRANSPORT RELATED EXPENDITURE					
Public Transport	0	250	250	250	250
Car Allowances	300	300	300	300	300
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	2,080	2,500	1,890	1,890	1,890
Printing, Stationery & General Office Expenses	9,400	8,000	8,000	8,000	8,000
Services	3,500	7,000	7,000	7,000	7,000
Communications & Computing Expenses	102,660	117,220	109,530	109,240	110,970
Grants & Subscriptions	950	2,860	2,850	2,850	2,850
SUPPORT SERVICES					
Financial Services	50,410	44,810	45,690	47,430	46,230
ICT Services	62,890	52,420	53,000	53,570	54,140
Legal Services	4,650	4,240	4,270	4,320	4,260
Human Resources	9,440	8,710	8,380	8,390	8,420
Convenor Recharges	2,070	2,130	2,230	2,260	2,280
Worcestershire Hub	163,990	146,140	151,300	154,520	168,890
Corporate Support Services	37,130	66,140	62,890	63,390	63,980
Departmental Administrative Expenses	27,510	34,030	34,240	33,940	33,300
GROSS EXPENDITURE	1,242,090	1,320,070	1,298,930	1,306,260	1,302,120
INCOME					
Government Grants	(544,130)	(553,230)	(544,130)	(544,130)	(544,130)
Other Grants, Reimbursements & Contributions	0	(2,590)	(2,630)	(2,650)	0
Recharges to Other Services	(37,220)	(34,460)	(35,000)	(35,380)	(35,750)
Use of Earmarked Reserve	0	(41,820)	(14,330)	(8,450)	(8,450)
GROSS INCOME	(581,350)	(632,100)	(596,090)	(590,610)	(588,330)
NET EXPENDITURE/(INCOME)	660,740	687,970	702,840	715,650	713,790

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P105 HOUSING BENEFITS/WELFARE					
A286 BUSINESS SUPPORT UNIT					
R299 Business Support Unit					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	62,590	64,120	65,030	65,620	66,220
Vacancy Savings	0	(410)	(810)	(820)	(830)
Indirect Employee Expenses	0	1,070	1,110	1,150	1,210
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	0	35,090	35,560	36,160	36,880
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	3,800	3,800	3,600	3,600	3,600
Printing, Stationery & General Office Expenses	11,800	11,100	10,750	10,750	10,750
Services	0	180	190	190	200
Communications & Computing	62,000	88,680	73,050	73,010	73,490
SUPPORT SERVICES					
ICT Services	0	3,780	3,830	3,900	3,920
Human Resources	0	1,150	1,160	1,160	1,160
Convenor Recharges	0	250	260	270	270
GROSS EXPENDITURE	140,190	208,810	193,730	194,990	196,870
INCOME					
Customer & Client Receipts	0	(600)	(600)	(600)	(600)
Recharges to Other Services	(119,170)	(196,210)	(186,680)	(187,940)	(189,820)
Recharges	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
GROSS INCOME	(131,170)	(208,810)	(199,280)	(200,540)	(202,420)
NET EXPENDITURE/(INCOME)	9,020	0	(5,550)	(5,550)	(5,550)
Total P105 HOUSING BENEFITS/WELFARE	519,760	387,970	476,040	488,850	486,990

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P131 WORCESTERSHIRE HUB					
A260 WORCESTERSHIRE HUB					
R295 Worcestershire Hub					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	373,140	346,580	362,220	370,090	395,420
Vacancy Savings	(4,560)	(2,270)	(4,550)	(4,600)	(4,640)
Indirect Employee Expenses	8,830	8,550	9,080	9,520	10,200
PREMISES RELATED EXPENDITURE					
Rents	58,000	50,000	50,000	0	0
TRANSPORT RELATED EXPENDITURE					
Car Allowances	100	250	50	50	50
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	3,430	2,430	2,580	2,580	2,580
Services	1,210	1,220	1,280	1,340	1,410
Communications & Computing	30,490	37,160	34,480	34,340	36,280
SUPPORT SERVICES					
Financial Services	11,070	10,720	11,180	11,160	11,190
ICT Services	28,130	25,850	26,150	26,430	26,690
Human Resources	4,800	5,590	5,250	5,240	5,270
Convenor Recharges	1,070	1,030	1,090	1,100	1,110
Facilities Management	2,720	2,610	2,720	2,840	2,900
Departmental Administrative Expenses	2,630	0	0	0	0
GROSS EXPENDITURE	521,060	489,720	501,530	460,090	488,460
INCOME					
County Council Contribution	(32,000)	(30,000)	(30,000)	(30,000)	(30,000)
Shared Services Income	(9,900)	(8,500)	(8,630)	(8,760)	(8,890)
Additional Support From Social Fund	0	(420)	0	0	0
Recharges to Other Services	(479,150)	(450,800)	(463,180)	(471,610)	(499,850)
GROSS INCOME	(521,050)	(489,720)	(501,810)	(510,370)	(538,740)
NET EXPENDITURE/(INCOME)	10	0	(280)	(50,280)	(50,280)
Total P131 WORCESTERSHIRE HUB	10	0	(280)	(50,280)	(50,280)

RESOURCES

Detail	2017/18		2018/19	2019/20	2020/21
	Original £	Revised £	Estimate £	Estimate £	Estimate £
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R431 I.T. Section Administration					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses	407,310	421,580	433,310	439,140	436,640
Vacancy Savings	(4,460)	(2,650)	(5,340)	(5,390)	(5,440)
Indirect Employee Expenses	12,320	13,100	12,990	13,280	13,510
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	70,340	70,190	71,120	72,330	73,760
TRANSPORT RELATED EXPENDITURE					
Public Transport	200	200	200	200	200
Car Allowances	500	500	500	500	500
SUPPLIES & SERVICES					
Printing, Stationery & General Office Expenses	400	400	400	400	400
Services	7,840	8,370	8,910	9,330	9,820
Communications & Computing Expenses	690	480	480	480	480
	120	120	120	120	120
SUPPORT SERVICES					
Financial Services	14,760	15,800	15,940	16,270	15,930
Legal Services	8,060	7,280	7,320	7,420	7,360
Human Resources	3,710	4,290	3,890	3,890	3,920
Convenor Recharges	890	970	1,020	1,030	1,040
Departmental Administrative Expenses	2,310	9,100	9,630	9,300	9,010
GROSS EXPENDITURE	524,990	549,730	560,490	568,300	567,250
INCOME					
Recharges to Other Services	(468,670)	(543,690)	(551,220)	(557,070)	(562,700)
Use of Earmarked Reserve	(5,680)	(5,710)	(10,410)	(12,320)	(5,620)
GROSS INCOME	(474,350)	(549,400)	(561,630)	(569,390)	(568,320)
NET EXPENDITURE/(INCOME)	50,640	330	(1,140)	(1,090)	(1,070)

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A335 COMPUTER SERVICES					
R430 Central Computer Costs					
EXPENDITURE					
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	3,930	3,800	3,880	3,960	4,050
SUPPLIES & SERVICES					
Equipment, Furniture & Materials	180,890	260,390	218,890	218,890	218,890
Communications & Computing	120,100	137,370	109,520	109,520	109,520
SUPPORT SERVICES					
ICT Services	71,480	71,480	72,340	73,120	73,950
CAPITAL CHARGES					
Depreciation	167,930	194,330	121,100	108,480	44,750
GROSS EXPENDITURE	544,330	667,370	525,730	513,970	451,160
INCOME					
Shared Services Income	(86,500)	(96,940)	(92,120)	(90,760)	(19,250)
Customer & Client Receipts	0	(200)	0	0	0
Use of Earmarked Reserve	0	(46,500)	0	0	0
Recharge of Central Computer Costs	(462,940)	(485,940)	(441,450)	(430,820)	(439,240)
GROSS INCOME	(549,440)	(629,580)	(533,570)	(521,580)	(458,490)
NET EXPENDITURE/(INCOME)	(5,110)	37,790	(7,840)	(7,610)	(7,330)

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P135 COMMON SERVICES					
A341 PRINT MANAGEMENT					
R436 Print Management					
EXPENDITURE					
SUPPLIES & SERVICES					
Printer Contract Costs	19,000	0	24,760	24,760	24,760
Printing, Stationery & General Office Expenses	24,800	24,800	18,800	18,800	18,800
Services	0	17,550	0	0	0
Communications & Computing	4,800	4,800	4,800	4,800	4,800
GROSS EXPENDITURE	48,600	47,150	48,360	48,360	48,360
INCOME					
Shared Services Income	(20,500)	(22,980)	(23,320)	(23,670)	(24,030)
Recharges to Directorates for Print Management	(44,000)	(52,450)	(52,450)	(52,450)	(52,450)
GROSS INCOME	(64,500)	(75,430)	(75,770)	(76,120)	(76,480)
NET EXPENDITURE/(INCOME)	(15,900)	(28,280)	(27,410)	(27,760)	(28,120)
Total P135 COMMON SERVICES	29,630	9,840	(36,390)	(36,460)	(36,520)

RESOURCES

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P233 CORPORATE COSTS					
A294 CENTRAL CORPORATE COSTS					
R335 Central Corporate Costs					
R341 Contribution re Loss on Housing Advances					
EXPENDITURE					
EMPLOYEE COSTS					
Pension Costs - Deficit Funding Contribution	2,001,390	1,864,300	1,864,300	1,864,300	1,920,000
Increase in Pay Award/Long Service Award	0	0	500	26,500	72,920
Pension Costs - Unfunded Benefits	508,810	499,200	496,470	497,370	497,220
Apprenticeship Levy	23,500	24,500	24,620	24,870	25,120
Employer's Superannuation Contribution	3,450	3,450	3,470	3,500	3,540
Indirect Employee Expenses	4,640	3,740	4,890	5,120	5,390
PREMISES RELATED EXPENDITURE					
Apportionment of Expenses of Operational Buildings	50,530	48,910	49,860	50,930	52,080
SUPPLIES & SERVICES					
Services	26,450	26,450	26,450	26,450	26,450
Bank Charges & Commission	55,930	50,930	51,040	54,460	54,460
Audit Fees/Inspection Fees	64,260	55,660	64,710	63,400	67,320
Housing Act Advances (Surplus)/Deficit for Year	3,150	3,140	0	0	0
Parish Localism Fund	50,000	50,000	50,000	0	0
Miscellaneous Expenses	43,080	43,080	0	0	0
THIRD PARTY PAYMENTS (SERVICES PROVIDED)					
Other Local Authorities	47,120	47,120	15,710	0	0
GROSS EXPENDITURE	2,882,310	2,720,480	2,652,020	2,616,900	2,724,500
NET EXPENDITURE/(INCOME)	2,882,310	2,720,480	2,652,020	2,616,900	2,724,500
Total P233 CORPORATE COSTS	2,882,310	2,720,480	2,652,020	2,616,900	2,724,500

CAPITAL ACCOUNT / INTEREST RECEIVED - SUMMARY

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT	(432,810)	(495,090)	(220,420)	61,920	448,430
A520 INTEREST RECEIVED	(41,180)	(88,310)	(86,510)	(80,000)	(112,500)
	(473,990)	(583,400)	(306,930)	(18,080)	335,930
P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND					
A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	100,000	111,310	(80,310)	(100,000)	(136,000)
	100,000	111,310	(80,310)	(100,000)	(136,000)
Total S7 CAPITAL ACCOUNT / INTEREST RECEIVED	(373,990)	(472,090)	(387,240)	(118,080)	199,930

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A515 CAPITAL ACCOUNT					
R800 Capital Account					
EXPENDITURE					
SUPPORT SERVICES					
Financial Services	64,250	68,230	71,450	70,670	70,030
CAPITAL FINANCING COSTS					
Interest Payments	500	600	600	600	600
Direct Revenue Funding	0	801,060	20,000	0	0
Interest on External Borrowing	669,300	509,900	598,420	721,820	780,070
Treasury Consultancy	11,240	10,640	11,650	12,000	12,500
Minimum Revenue Provision - Capital Programme	617,800	582,440	694,270	864,660	1,069,120
GROSS EXPENDITURE	1,363,090	1,972,870	1,396,390	1,669,750	1,932,320
INCOME					
Recharges	(1,713,500)	(1,616,350)	(1,560,510)	(1,607,080)	(1,483,890)
Use of Earmarked Reserve	(82,400)	(851,610)	(56,300)	(750)	0
GROSS INCOME	(1,795,900)	(2,467,960)	(1,616,810)	(1,607,830)	(1,483,890)
NET EXPENDITURE/(INCOME)	(432,810)	(495,090)	(220,420)	61,920	448,430

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P230 CAPITAL ACCOUNT/INTEREST RECEIVED					
A520 INTEREST RECEIVED					
R805 Interest Received					
INCOME					
External Interest	(39,670)	(85,000)	(85,000)	(80,000)	(112,500)
Icelandic Interest	(1,510)	(3,310)	(1,510)	0	0
GROSS INCOME	(41,180)	(88,310)	(86,510)	(80,000)	(112,500)
NET EXPENDITURE/(INCOME)	(41,180)	(88,310)	(86,510)	(80,000)	(112,500)
Total P230 CAPITAL ACCOUNT/INTEREST RECEIVED	(473,990)	(583,400)	(306,930)	(18,080)	335,930

CAPITAL ACCOUNT / INTEREST RECEIVED

Detail	2017/18		2018/19 Estimate £	2019/20 Estimate £	2020/21 Estimate £
	Original £	Revised £			
P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND A535 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND R275/R810 Capital Portfolio Fund and Development Loans Fund					
EXPENDITURE					
EMPLOYEE COSTS					
Direct Employee Expenses *	0	36,310	47,060	47,530	10,400
SUPPLIES & SERVICES					
Services *	100,000	0	0	0	0
CAPITAL FINANCING COSTS					
Interest on External Borrowing	245,000	90,000	570,000	937,500	1,095,000
Minimum Revenue Provision - Capital Programme	0	0	425,000	665,000	780,000
GROSS EXPENDITURE	345,000	126,310	1,042,060	1,650,030	1,885,400
INCOME					
Customer & Client Receipts *	(175,000)	0	(802,370)	(1,300,030)	(1,501,400)
External Interest	(70,000)	(15,000)	(320,000)	(450,000)	(520,000)
GROSS INCOME	(245,000)	(15,000)	(1,122,370)	(1,750,030)	(2,021,400)
NET EXPENDITURE/(INCOME)	100,000	111,310	(80,310)	(100,000)	(136,000)
Total P231 CAPITAL PORTFOLIO FUND AND DEVELOPMENT LOANS FUND	100,000	111,310	(80,310)	(100,000)	(136,000)
* Once the schemes progress, these budgets will be reassigned to Economic, Prosperity and Place. Presentation of this page is to aid initial understanding of these policies. Expenditure will be subject to business case appraisal, including due diligence.					

Capital Programme

CAPITAL PROGRAMME 2018 TO 2021

CODE	Detail	2017-18		2018-19 Estimate £	2019-20 Estimate £	2020-21 Estimate £	Prior to 01/04/2017 £	Total £
		Original £	Revised £					
1. COMMITTED EXPENDITURE								
1. CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL								
98564	New Headquarters - Office Accommodation	400,000	-	413,610	-	-	9,586,390	10,000,000
98610	Boundary Wall at 49 Worcester Street	-	-	10,000	-	-	-	10,000
SUB TOTAL		400,000	0	423,610	0	0	9,586,390	10,010,000
2. COMMUNITY WELL-BEING AND ENVIRONMENT								
98615	Future Leisure Provision (including demolition costs)	194,440	689,250	-	-	-	13,624,950	14,314,200
98625	Northwood Lane Improvements	-	7,830	-	-	-	12,170	20,000
98585	Franchise Street S106 - Brinton Park	-	37,430	-	-	-	24,780	62,210
98585	Franchise Street S106 - Arts Development	-	9,330	-	-	-	-	9,330
98042	Parking Facilities: Improvement to Car Parks	-	30,000	50,010	-	-	414,490	494,500
98635	Bewdley Museum Improvements	-	37,960	-	-	-	-	37,960
98630	Green Street Depot Investment	1,100,000	150,000	3,150,000	-	-	-	3,300,000
98620	Bewdley Medical Centre	-	750,090	20,000	-	-	146,850	916,940
98636	Spennells Valley Boardwalk Improvements	-	-	38,000	-	-	-	38,000
98631	Brinton Park HLF Scheme (subject to successful HLF bid)	100,000	-	-	100,000	-	-	100,000
98637	Commercial Activity Capital Funding*	-	-	250,000	-	-	-	250,000
* Subject to Business Cases & approval by the Commercial Activity Programme Board								
SUB TOTAL		1,394,440	1,711,890	3,508,010	100,000	0	14,223,240	19,543,140
3. ECONOMIC PROSPERITY AND PLACE								
Housing Strategy:								
98090	Disabled Facilities Grants (subject to confirmation 2018-19, 2019-20 & 2020-21)	1,254,960	1,212,050	1,475,370	1,000,000	1,000,000	10,133,140	14,820,560
98629	Conversion of 2-3 New Street, Stourport	267,060	291,650	-	-	-	5,410	297,060
98638	Comberton Place Residential Investment*	-	-	440,000	-	-	-	440,000
98101	Housing Assistance - Private Sector Measures (including Decent Homes Grant)	185,560	185,260	68,540	-	-	1,806,570	2,060,370
98553	Planning Delivery Grant Capital Projects	-	19,250	-	-	-	238,510	257,760
98577	Flood Relief	18,410	10,000	18,410	-	-	170,590	199,000
98626	Repair and Renew Flood Grants	-	3,200	-	-	-	29,800	33,000
98621	North Worcs Water Management Capital Projects - Redditch Schemes	-	43,460	-	-	-	91,340	134,800
98623	North Worcs Water Management Capital Projects - Bromsgrove Schemes	-	280	-	-	-	152,120	152,400
98617	Regeneration and Economic Development	-	364,110	-	-	-	2,621,860	2,985,970
98618	Carbon Management Plan	150,220	5,000	15,000	-	-	83,150	103,150
98628	Worcester Street Improvements Grant (Match Funding)	500,000	-	500,000	-	-	-	500,000
98627	Future Investment Evergreen Fund*	467,610	160,580	-	-	-	-	160,580
98632	Industrial Units Development - Silverwoods	2,150,040	1,075,020	1,075,020	-	-	-	2,150,040
98633	Capital Portfolio Fund*	25,000,000	10,000,000	9,750,000	5,000,000	-	-	24,750,000
98634	Development Loans Fund*	10,000,000	2,000,000	4,000,000	4,000,000	-	-	10,000,000
* Subject to Business Cases & Due Diligence								
SUB TOTAL		39,993,860	15,369,860	17,342,340	10,000,000	1,000,000	15,332,490	59,044,690
4. RESOURCES								
98590	ICT Strategy (FMS Upgrade £69,500 included in Renewals Schedule 2018-19)	155,810	261,200	706,500	608,000	373,000	2,333,080	4,281,780
SUB TOTAL		155,810	261,200	706,500	608,000	373,000	2,333,080	4,281,780
5. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE								
98530	Vehicle, Equipment & Systems Renewal Schedule	870,000	974,000	884,920	878,000	382,000	6,478,520	9,597,440
SUB TOTAL		870,000	974,000	884,920	878,000	382,000	6,478,520	9,597,440
TOTAL COMMITTED EXPENDITURE		42,814,110	18,316,950	22,865,380	11,586,000	1,755,000	47,953,720	102,477,050

CAPITAL PROGRAMME 2018 TO 2021

CODE	Detail	2017-18		2018-19 Estimate £	2019-20 Estimate £	2020-21 Estimate £	Prior to 01/04/2017 £	Total £
		Original £	Revised £					
	2. FINANCING							
	Capital Receipts: Funding Approved	1,575,360	1,027,130	1,267,940	-	-		2,295,070
	Evergreen Fund - Asset Disposals	6,610	160,580	-	-	-		160,580
	Evergreen Fund - Future Asset Disposals	461,000	-	-	-	-		0
	Future Leisure Provision Scheme - Temporary Borrowing/Asset Disposals	-	659,250	-	-	-		659,250
	Future Leisure Provision Scheme - Sport England Grant	30,000	30,000	-	-	-		30,000
	Future Leisure Provision Scheme - Prudential Borrowing	164,440	-	-	-	-		0
	Prudential Borrowing for Spennells Valley Boardwalk Improvements	-	-	38,000	-	-		38,000
	Prudential Borrowing for Regeneration and Economic Development Schemes	-	134,180	-	-	-		134,180
	Prudential Borrowing for Carbon Management Scheme	150,220	5,000	15,000	-	-		20,000
	Prudential Borrowing for Worcester Street Improvements Grant (Match Funding)	500,000	-	500,000	-	-		500,000
	Prudential Borrowing for Industrial Units Development	1,650,040	575,020	1,075,020	-	-		1,650,040
	Prudential Borrowing for Development Loans Fund	10,000,000	2,000,000	4,000,000	4,000,000	-		10,000,000
	Prudential Borrowing for Capital Portfolio Fund	25,000,000	10,000,000	10,000,000	5,000,000	-		25,000,000
	Prudential Borrowing for Green Street Depot Investment	1,100,000	150,000	2,550,000	-	-		2,700,000
	Prudential Borrowing for Brinton Park HLF Scheme	100,000	-	-	100,000	-		100,000
	Prudential Borrowing for ICT Strategy/FMS Upgrade	-	69,500	706,500	-	373,000		1,757,000
	Prudential Borrowing for Commercial Activity Capital Funding	-	-	250,000	-	-		250,000
	Public Realm Funding (from Worcestershire County Council)	-	148,960	-	-	-		148,960
	Better Care Fund Grant (from Worcestershire County Council)	1,118,530	1,182,500	1,276,440	1,000,000	1,000,000		4,458,940
	Additional Disabled Facilities Grant (from DCLG)	-	112,050	-	-	-		112,050
	Decent Homes Grant	-	66,810	-	-	-		66,810
	Planning Delivery Grant	-	19,250	-	-	-		19,250
	S.106 Funding (Parking - Contractual Agreement)	-	30,000	28,150	-	-		58,150
	S.106 Funding (Franchise Street)	-	46,760	-	-	-		46,760
	S.106 Funding (Sutton Park Road)	-	-	85,000	-	-		85,000
	Flood Relief Grant (from DCLG)	18,410	10,000	18,410	-	-		28,410
	Repair and Renew Flood Grants (from DCLG)	-	3,200	-	-	-		3,200
	West Midlands Museum Development Grant	-	37,960	-	-	-		37,960
	North Worcs Water Management Capital Projects - Redditch BC Funding	-	43,460	-	-	-		43,460
	North Worcs Water Management Capital Projects - Bromsgrove DC & WCC Funding	-	280	-	-	-		280
	Bewdley Medical Centre Funding (from Worcestershire County Council)	-	35,000	-	-	-		35,000
	Vehicle, Equipment & Systems (Prudential Borrowing)	939,500	974,000	884,920	878,000	382,000		3,118,920
	<u>Direct Revenue Funding</u>							
	Bewdley Medical Centre	-	715,090	20,000	-	-		735,090
	Green Street Depot Investment	-	-	150,000	-	-		150,000
	Regeneration and Economic Development	-	80,970	-	-	-		80,970
		42,814,110	18,316,950	22,865,380	11,586,000	1,755,000		54,523,330

Memorandum:	2017-18		2018-19 Estimate £	2019-20 Estimate £	2020-21 Estimate £
	Original £	Revised £			
Capital Portfolio Fund					
Allocated Scheme:					
Silverwoods Way (former Frenco Site) (maximum allocation; subject to detailed Business Case)	-	428,190	-	-	-
Comberton Place Residential Investment - now allocated to Scheme	-	-	250,000	-	-
Unallocated	25,000,000	9,571,810	9,750,000	5,000,000	-
Total	25,000,000	10,000,000	10,000,000	5,000,000	0

**VEHICLE, EQUIPMENT AND SYSTEMS
RENEWALS SCHEDULE 2018 TO 2021**

DETAIL	Fleet Number	2017-18		2018-19	2019-20	2020-21
		Original £	Revised £	Estimate £	Estimate £	Estimate £
1. VEHICLES						
REFUSE FREIGHTER 26,000kg	AV237	100,000	95,500	-	-	-
REFUSE FREIGHTER 26,000kg	AV238	100,000	95,500	-	-	-
REFUSE FREIGHTER 24,000kg	AV245	-	-	100,000	-	-
REFUSE FREIGHTER 26,000kg	AV246	-	-	100,000	-	-
REFUSE FREIGHTER 26,000kg	AV239	-	-	100,000	-	-
REFUSE FREIGHTER 26,000kg	AV241	-	-	91,000	-	-
REFUSE FREIGHTER 26,000kg	AV234	-	-	-	165,500	-
REFUSE FREIGHTER 26,000kg	AV268	-	-	-	165,500	-
SMALL REFUSE FREIGHTER	AV261	-	-	-	-	70,000
REFURBISHMENT FUND	N/A	-	25,000	-	-	-
REFUSE FREIGHTER 24,000kg	AV235	161,000	165,500	-	-	-
REFUSE FREIGHTER 24,000kg	AV236	161,000	165,500	-	-	-
CMP ENGINE MANAGEMENT SYSTEMS	N/A	9,000	4,500	4,500	9,000	-
CMP ELECTRIC BIN LIFTS	N/A	9,000	4,500	4,500	-	-
SMALL REFUSE FREIGHTER	AV211	80,000	-	80,000	-	-
REFUSE FREIGHTER 26,000kg	NEW	-	-	-	170,000	-
TIPPER 7,500 kg	AV033	-	45,000	-	-	-
TIPPER 3,500 kg	AV180	40,000	40,000	-	-	-
LIGHT VAN	AV218	-	-	-	-	25,000
LIGHT VAN	AV204	-	18,000	-	-	-
LIGHT VAN	AV230	-	-	-	-	18,000
LIGHT VAN	AV229	-	-	-	-	18,000
4x4	AV191	-	23,000	-	-	-
4x4	AV252	-	-	-	23,000	-
TIPPER 3,500 kg	AV255	-	-	-	-	30,000
TIPPER 3,500 kg	AV256	-	-	-	-	30,000
TIPPER 3,500 kg	AV179	-	30,000	-	-	-
PAVEMENT SWEEPER	AV258	-	-	-	-	75,000
PAVEMENT SWEEPER (LARGE)	AV184	-	-	-	120,000	-
PAVEMENT SWEEPER	AV270	70,000	70,000	-	-	-
LIGHT VAN	AV174	-	20,000	-	-	-
LIGHT VAN	AV203	-	20,000	-	-	-
GARAGE EQUIPMENT	N/A	-	-	23,420	-	-
TIPPER 3,500 kg	AV177	-	-	30,000	-	-
TIPPER 3,500 kg	AV220	-	-	-	30,000	-
TIPPER 3,500 kg	AV063	20,000	20,000	-	-	-
TIPPER 3,500 kg	AV221	-	-	-	30,000	-
TIPPER 3,500 kg	AV064	-	-	30,000	-	-
TIPPER 3,500 kg	AV222	-	-	-	30,000	-
TIPPER 3,500 kg	AV193	30,000	-	30,000	-	-
TIPPER 3,500 kg	AV200	-	-	30,000	-	-
TIPPER 3,500 kg	AV223	-	-	-	30,000	-
TIPPER 3,500 kg	AV201	-	-	30,000	-	-
TIPPER 3,500 kg	AV202	-	-	30,000	-	-
TIPPER 3,500 kg	AV214	-	-	30,000	-	-
TIPPER 3,500 kg	AV216	30,000	-	30,000	-	-
MIDI TRACTOR	AV189	30,000	30,000	-	-	-
RIDE ON MOWER	AV269	-	-	30,000	-	-
MOWING MACHINE	AV240	-	-	-	35,000	-
RIDE ON MOWER	AV250	30,000	30,000	-	-	-
WEED SPRAYER	AV271	-	-	-	-	12,000
TRACTOR	AV070	-	32,000	-	-	32,000
RIDE ON MOWER	AV212	-	-	-	32,000	-
RIDE ON MOWER	AV226	-	-	-	-	22,000
TIPPER 7,000kg	AV181	-	-	-	38,000	-
LIGHT VAN	AV043	-	20,000	-	-	-
JCB DIGGER	AV183	-	-	-	-	50,000
2. OTHER						
Parking & Enforcement - replacement handsets		-	-	30,000	-	-
Flail Equipment replacement		-	20,000	-	-	-
Financial Management System Replacement		-	-	69,500	-	-
Post handling machines replacements		-	-	12,000	-	-
		870,000	974,000	884,920	878,000	382,000

PRUDENTIAL INDICATORS 2018-21

ANALYSIS OF CAPITAL EXPENDITURE BY SERVICE

Detail	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual £	Estimate £	Estimate £	Estimate £	Estimate £
CHIEF EXECUTIVE AND SOLICITOR TO THE COUNCIL	142,640	0	423,610	0	0
COMMUNITY WELL-BEING AND ENVIRONMENT	3,921,580	1,711,890	3,508,010	100,000	0
ECONOMIC PROSPERITY AND PLACE	1,454,220	* 15,369,860	* 17,342,340	* 10,000,000	1,000,000
RESOURCES	0	261,200	706,500	608,000	373,000
VEHICLE, EQUIPMENT AND SYSEMS RENEWAL SCHEDULE	302,560	974,000	884,920	878,000	382,000
	5,821,000	18,316,950	22,865,380	11,586,000	1,755,000

Notes

Vehicle, Equipment and Systems Renewals were funded by operational leases until 31st March 2004. Following the introduction of the Prudential System from 2004-05, the future financing of these renewals will be determined in accordance with Council Policy.

Full details of the base Capital Programme are included in the Budget Strategy Report 2018-21.

* Whilst it is highly unlikely that the full allocations will be spent as currently profiled above, these are included as maximum sums to enable the Council to take advantage of relevant opportunities to support regeneration in the wider commercial sense as they may arise.

The final capital position for 2016-17 has been stated above.

Resources Directorate effective from 1st June 2017

ACTUAL AND ESTIMATES OF THE CAPITAL FINANCING REQUIREMENT AND ACTUAL DEBT FIGURES

	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Capital Expenditure					
Supported Spend (RSG Settlement)	0	0	0	0	0
Unsupported Spend	5,821	18,317	22,865	11,586	1,755
Total Spend	5,821	18,317	22,865	11,586	1,755
Financed by:					
Borrowing/Leasing	3,598	14,567	19,047	10,586	755
Capital Receipts	644	1,188	2,240	0	0
Capital Grants	1,537	1,766	1,408	1,000	1,000
Revenue	42	796	170	0	0
Capital Financing Requirement (CFR)					
CFR	17,545	31,530	49,458	58,403	57,111
Movement in CFR	3,399	13,985	17,928	8,945	(1,292)
External Debt					
Borrowing	17,004	31,000	49,000	58,000	57,000
Other Long Term Liabilities	0	0	0	0	0
Total Debt at 31st March	17,004	31,000	49,000	58,000	57,000
Under/(Over) borrowing	541	530	458	403	111
MRP	199	582	1,119	1,641	2,047

LIMITS TO BORROWING ACTIVITY

	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Gross Borrowing	17,004	31,000	49,000	58,000	57,000
Investments	(15,586)	(15,000)	(14,000)	(13,000)	(12,000)
Icelandic Investments (currently 'frozen')	(85)	(60)	0	0	0
Net Borrowing	1,333	15,940	35,000	45,000	45,000
CFR	17,545	31,530	49,458	58,403	57,111
Under/ (over borrowing) *	541	530	458	403	111

* In the future it may be that the Council will not be able to comply with this indicator introduced in November 2012 since any fixed term maturity loans would not be reduced until they are repaid. Full disclosure is given within the Treasury Management Strategy.

PRUDENTIAL INDICATORS 2018-21

AUTHORISED AND OPERATIONAL LIMITS

	2016-17 Actual £'000	2017-18 Estimate £'000	2018-19 Estimate £'000	2019-20 Estimate £'000	2020-21 Estimate £'000
Authorised Limit for External Debt					
Borrowing	33,000	65,000	70,000	75,000	75,000
Other Long Term Liabilities	0	0	0	0	0
Total	33,000	65,000	70,000	75,000	75,000
	2016-17 Actual £'000	2017-18 Estimate £'000	2018-19 Estimate £'000	2019-20 Estimate £'000	2020-21 Estimate £'000
Operational Boundary for External Debt					
Borrowing	20,000	35,000	55,000	65,000	65,000
Other Long Term Liabilities	0	0	0	0	0
Total	20,000	35,000	55,000	65,000	65,000

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	2016-17 Actual %	2017-18 Estimate %	2018-19 Estimate %	2019-20 Estimate %	2020-21 Estimate %
General Fund *Prudential Code	3.63	8.80	15.96	23.76	28.70
General Fund *Local Indicator	N/A	N/A	9.18	12.70	15.72

* A local indicator has been introduced from 2018-19 onwards to reflect the impact of the estimated rental income stream for the Capital Portfolio Fund scheme (currently excluded from the Prudential Code calculation) demonstrating that the capital investment continues to be prudent and sustainable.

INCREMENTAL IMPACT OF CAPITAL INVESTMENT DECISIONS ON THE BAND D COUNCIL TAX

	2018-19 Estimate £	2019-20 Estimate £	2020-21 Estimate £
Council Tax - Band D	0.21	3.94	6.79

The 2018-19 Taxbase of 33,458 has been used across all years for the purpose of these estimates.

TREASURY MANAGEMENT PRUDENTIAL INDICATORS

	2017-18 Upper		2018-19 Upper		2019-20 Upper		2020-21 Upper	
Maximum principal sums invested for longer than 364 days	£2m		£2m		£2m		£2m	
Limits on fixed interest rates	100%		100%		100%		100%	
Limits on variable interest rates	100%		100%		100%		100%	
Maturity Structure of fixed borrowing**	Lower	Upper	Lower	Upper	Lower	Upper	Lower	Upper
Under 12 months	0%	100%	0%	100%	0%	100%	0%	100%
12 months to 2 years	0%	100%	0%	100%	0%	100%	0%	100%
2 years to 5 years	0%	100%	0%	100%	0%	100%	0%	100%
5 years to 10 years	0%	100%	0%	100%	0%	100%	0%	100%
10 years and above	0%	100%	0%	100%	0%	100%	0%	100%

** The upper limit is 100% in each case to give maximum flexibility for any anticipated borrowing to ensure financial advantages of each transaction.

The Corporate Director: Resources reports that the Council complied with the requirement to keep gross borrowing below the relevant CFR in 2016-17, and no difficulties are envisaged for the current or future years. This view takes into account current commitments and existing plans.

Budget Risk Matrix

BUDGET RISK MATRIX 2018/2021

- 138 -

IMPACT

HIGH

QUADRANT 3 - REVIEW RISK - CONTINGENCY PLANS - LOW RISK, HIGH IMPACT

1. Finance Strategy/Accountability
2. Car Parking Income
3. Council Tax - increases in base to increase funding
4. Wyre Forest House - final sign off of all retentions
6. Lion Fields - Future Development
7. Land Charges Ringfencing/Charging/HIPs
8. ICT Investment -review of functionality and rolling programme of replacement/channel shift
9. Shared Services/Joint Working
10. Budgetary Control/Austerity Measures post Brexit
11. Prudential Code for Capital Accounting and Treary Management Code Revisions from April 2018
12. Diminishing Reserves/Cashflow
13. Pension Costs - 2020 triennial revaluations
14. Recovery of Icelandic investments
15. MMI Clawback Scheme - further claims
16. Retention of Depot site - further investment - Depot 2020
17. Information governance - ensure the Council is safeguarded in view of additional requirement of GDPR from 2018
18. Income generation - maintaining current market share
19. Homelessness Reduction Act

QUADRANT 4 - IMMEDIATE ACTION HIGH RISK, HIGH IMPACT

1. Government Grant - Funding reductions, New Homes Bonus and further Spending Reviews/fair funding review.
2. Business Rates Retention Scheme - Appeals, Pooling and reform including Baseline reset 2020
3. Devolution debate and Combined Authorities
4. Transformational Programme/pace of change
5. Council Tax/Business Rates collection levels
6. Business Rates growth - achievement to secure funding position
7. Capital Receipts - Realisation of, to fund expenditure
8. Environment and Economic Regeneration
9. Changes to Benefit Scheme - Universal Credit full roll-out July 2018 continued uncertainty and impact on poorer residents
10. Wyre Forest Forward Efficiency/Cabinet Proposal Savings
11. Potential local government reorganisation
12. "Realignment of area" /Alignment of political area: Worcestershire v. Greater Birmingham
13. Commercial investment - failure to deliver returns/mitigate risks

Note: High Impact is risk assessed to be in excess of £100,000 in line with the Risk Management Implementation Strategy

MEDIUM

QUADRANT 1 - KEEP UNDER PERIODIC REVIEW LOW RISK, LOW IMPACT

1. External Funding, Partnerships
2. Impact of investment returns
3. Underlying Borrowing Requirement (CFR)

QUADRANT 2 - CONSIDER ACTION HIGH RISK, LOW IMPACT

1. Exit from the European Union - impact on local government

LOW

LOW

MEDIUM

HIGH

RISK